

2015

# Town of Wells Annual Report for Fiscal Year beginning July 1, 2014 and ending June 30, 2015

Wells (Me.). Town Office

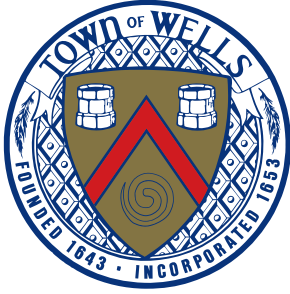
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***TOWN OF WELLS  
ANNUAL REPORT***

***Fiscal Year 2015***



***For Fiscal Year beginning July 1, 2014  
and ending June 30, 2015***

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*Cover photo courtesy of Bruce Bjork, Moose in Marsh off Furbish Road*

## HOLIDAY AND MEETING SCHEDULE

### ***2016 Holiday Schedule***

New Year's Day	Friday, January 1, 2016
Martin Luther King, Jr. Day	Monday, January 18, 2016
Presidents' Day	Monday, February 15, 2016
Memorial Day	Monday, May 30, 2016
Independence Day (July 4)	Monday, July 4, 2016
Labor Day	Monday, September 5, 2016
Columbus Day	Monday, October 10, 2016
Veterans' Day	Friday, November 11, 2016
Thanksgiving Day	Thursday, November 24, 2016
Day after Thanksgiving	Friday, November 25, 2016
Christmas Day	Monday, December 26, 2016

### ***Regularly Scheduled Meetings***

All meetings are held in the Littlefield Meeting Room of Town Hall unless otherwise noted.

**SELECTMEN** 1<sup>st</sup> & 3<sup>rd</sup> Tuesday, 7PM

**PLANNING BOARD** 1<sup>st</sup> & 3<sup>rd</sup> Monday, 7PM

**ZONING BOARD OF APPEALS** 2<sup>nd</sup> & 4<sup>th</sup> Monday, 7PM

**STAFF REVIEW COMMITTEE** 1<sup>st</sup> & 3<sup>rd</sup> Tuesday, 9AM

**COMP PLAN REVIEW COMMITTEE** 3<sup>rd</sup> Thursday, 5PM

**RECREATION COMMISSION** 2<sup>nd</sup> Wednesday, 6:30PM  
(Meetings at Walter Marsh Recreation Facility)

**LIBRARY** (Meetings in Library Conference Room)

Board of Directors 2<sup>nd</sup> Wednesday, 6:00PM

Friends of the Library 2<sup>nd</sup> Thursday, 10:00AM

#### **WELLS SANITARY DISTRICT TRUSTEES**

197 Eldridge Road Last Thursday, 7:00PM

**WOCSD SCHOOL COMMITTEE** 1<sup>st</sup> Wednesday, 6:30PM  
(Meets at Superintendent's Office, Route 1 campus)

***ALL MEETINGS ARE OPEN TO THE PUBLIC***

## DEDICATION

### June Patricia (Hilton) Messier



June Patricia (Hilton) Messier was born in Chelsea, Massachusetts March 21, 1931, and raised by her grandparents, Barbara and George Hilton. They owned an old farm homestead on Buffum Hill in Wells where they summered each year. Their son, (June's uncle) Dorrell Hilton built a home in Wells abutting them, farming and opening the Buffum Hill Farm Stand in 1931. As a child, June came to Wells for the summer each year with her grandparents, learning farming and loving her time in our seaside community. When she was 14, June remained in Wells attending high school-- graduating from Wells High in 1948.

June met her husband, Roger Messier when he was stationed at Fort Devin's, Massachusetts. He agreed to help her move her ailing grandmother who had returned to Massachusetts, back to Buffum Hill in Wells. June says, "He came up the hill, liked what he saw, and never left!" They were married on February 29- leap year day- 1952. They have 2 children, Elizabeth and Patricia, 2 grandchildren and 2 great-grandchildren.

She began her working career at the old Dresser Marsh in Kennebunk, then the offices of Cole Harrison, owned her own shop called "The Scottish Shop" in Portsmouth then moved it to Kennebunkport and in 1972 she and Roger took over the Buffum Hill Farm Stand from her uncle Dorrell Hilton. They expanded the farm produce -- and stand-- and June made homemade products to sell. They ran it until a few years ago when she and Roger retired from the farm stand business and now lease it out. People in Wells have seen June working at the polls on voting day for many, many years. "I've worked at the polls for so long, no one can remember when I started!" she laughs when asked how long she's been doing it.

June also built a professional singing career, hired as a soloist in many of the area churches and as choir director in others from Portsmouth to Biddeford, performing (and headlining) in

Cardiac Capers for 8 years raising money to build the Biddeford Southern Maine Hospital and in singing with Seacoast Savoyards.

June's volunteer efforts in Wells are legendary. She served on the school board for 8 years, including the difficult years of separation from Ogunquit, was a member and officer in the Wells Grange for more than 25 years, was Ms. Maine in the Senior American Pageant held in Atlantic City NJ in 1992 (she received honorable mention), was a board member for the Wells/Ogunquit Historic Society, served on the Wells 350<sup>th</sup> Celebration steering committee, was the creator and director of the Fractured Follies annual show for 12 years to raise money first for the Wells 350<sup>th</sup> anniversary and then the Wells/Ogunquit Senior Center, was one of the earliest members of the Senior Needs Committee of Wells and Ogunquit where she became (and still is) the Treasurer and worked tirelessly on efforts to raise funds to build the Wells/Ogunquit Center at Moody (Senior Center), is the director of the local community theater group "Applause for a Cause" doing volunteer performances to benefit local organizations, and has been in charge of the Wells Harbor Park Concerts for the last 12 years.

In April of 2013 June received a Governor's Award for Service and Volunteerism at a State House ceremony in Augusta.

Currently June is also on the board of the Animal Welfare Society of West Kennebunk and holds the office of Chaplain in the Wells Elks Club.

June has always had the energy and the willingness to participate in her community, has done it all her life - and *still* continues to do so at the young age of 85.

The Town of Wells thanks June for her lifetime and continued efforts to make Wells a better place to live and we are pleased to dedicate our Town Report to June Patricia (Hilton) Messier.

Respectfully submitted on behalf of the Board of Selectmen,

Kathleen D. Chase  
Selectman

## **BOARD OF SELECTMEN AND TOWN MANAGER REPORT**

### **Summer 2014 (July- September)**

The Summer of 2014 started out wet with August and September being nice warm months. The Tourist industry was pleased with how the summer in total ended. The FY'15 Budget was implemented by passage of the ballot questions at the Wells Town Meeting in June. The Town Manager's FY'15 Work Plan was accepted by the Board of Selectmen. They also accepted the Personnel Advisory Committee's and Town Manager / HR Director's recommendations for Non-Union Employee pay adjustments as part of the updated compensation and appraisal program. All four Union Contracts were negotiated and executed on time and run until June 30, 2017.

Work commenced on the High School \$28 million renovation and new building construction project. The Town Meeting approved warrant articles of four new seasonal workers (two to undertake veteran and historical grave sites maintenance per State law, and two to assist with beach cleaning and beautification) which were filled and started midway through the summer. Work on rehabilitating the old Town Garage started with the town's first solar 37.5KW system deployed on the roof.

The Board of Selectmen approved the process to hire an architectural company through a Request for Qualification Proposals to undertake a feasibility study for a new public safety complex at Wells Corner and a new Fire Substation that would replace the Highpine and Branch Stations on land acquired and approved at Town Meeting on the corner of Meetinghouse Road and Route 109. The firm of Lavallee / Brensinger Architects was selected among several finalist interviewed. The study was to be completed in the spring of 2015. In addition funds authorized by Town Meeting provided for the purchase of additional land from the Cole Family (located in back of the current Police Station) for replacement of the public safety complex. . .

The sand bar developed off the tip of the outer harbor jetty creating a dangerous boating situation. The Town through its Congressional Delegation, armed with detailed boating incidences from the Harbor Master, was able to obtain funding for the Army Corps' self-contained dredge boat the *Currituck*, to provide needed repairs and by mid-summer the safety issue was solved.

The Update to the 2005 Comprehensive Plan began with a couple of public meeting sessions to discuss the project and citizens ideas and issues they wanted addressed from the 2005 Comprehensive Plan. A survey was prepared and marketed to all Wells property owners and also involved the upper grades of the High School.

### **Fall (October- December 2014)**

The fall foliage was bright and tourism in the shoulder season was strong. The Town set its Tax Commitment at \$9.50 up from \$9.12 per \$1,000 of property valuation (including municipal services, education and county taxes).

The new traffic light system at Chapel Road and Route 109 was commissioned by the State and it appeared to be handling the traffic very well.

Road work began to slow down and wrap up for the year. Atlantic Avenue, a major road project continued to make progress, but became apparent it was going to be a phased project.



The weather had its ups and downs with storms early on in the season. Snowfall came early in November with enough snow to coat the ground, which hampered many highway projects.

The State and local elections were held with Governor LePage winning a second term. Selectman Robert Foley was elected to fill the Wells State Representative seat vacated because of term limits by Representative Kathleen Chase and Senator Ron Collins was re-elected to the State Senate representing Wells. The election saw a number of State Bonds pass including one for the State's Community College Systems that provided funding for a second building on the York County Community College Campus.

The FY'16 Budget process started with guidance and development of a lean municipal budget and Capital Improvement Plan for review by the Town's Budget Committee and Board of Selectmen following the holidays. This was to be a different budget in regards to the use of surplus to offset taxes with an objective to rebuild surplus to levels from around the 50 day operating level to 60- 90 days where its use could once again assist with the budget and financial long-term security of the Town.

The Update to the Comprehensive Plan continued with a survey taken by over 500 being tabulated and reviewed.

In the early morning hours of December 14, 2015, the main building at the Solid Waste Transfer Station burned down and was a total loss. The Wells Fire Department and mutual aid communities did a great job in containing the fire to the one building. However, through a Town approved referendum the building was leased, but not transferred with municipal operations scheduled to move to the rear of the building in late summer of 2015. The Transfer Station re-opened to a temporary receiving area for waste and recycling materials in a few days largely due to the hard work of the Highway Department and Transfer Station employees.

The Holiday Parade was held to a large crowd on Route One and was a fitting end to the year. On December 31<sup>st</sup> the Solar Array system on top of the rehabilitated old highway garage was commissioned. Generation data on the system can be found on the Town's website.

### **Winter (January –March 2015)**

The winter of 2015 was nasty with blizzards, coldness and never ending snowstorms. Snow lasted into April making a late start for summer preparations. The municipal responders to the snow events and emergencies deserved the praise that the Board of Selectmen and citizens of Wells continually gave them throughout the winter. With the heavy snow events, snow built up on rooftops everywhere and even though clearing rooftops was underway on municipal buildings, the roof trusses over the older portion of the Library cracked and slipped from snow loads creating structural issues that resulted in a roof system replacement. The impacted section of the Library was walled off and the newer section of the Library remained open with a couple of days shutdown initially during the installation of the trusses. The Library employees and users were real troopers during this period. The impacted area of the Library re-opened in May.

The Library and Transfer Station represented two major insurance claims that were being managed by the Town and our Insurance agent. The Transfer Station re-build plans were well underway with demolition of the building and design plans working their way through the approval and sign off process with Town, State and insurance representatives.



The Assessor finalized the last of the revaluation project and it went smoothly thanks to the Assessing Department and their third party consultant.

The FY'16 Budget drew to a close with the Budget Committee review including recommendations of the Town Manager's Budget developed to meet Selectmen objectives and the State's LD 1 Tax Appropriation Cap. The Budget was transmitted to the Board of Selectmen who started their review and recommendation process in March.

The snow budget for the Highway Department became extremely tight in late March with snow continuing to mount up. Roads were still frozen at the end of March. The major blizzard in January was declared a federal disaster under FEMA guidelines and the Town submitted approximately \$55,000 in disaster relief request to both Federal and State for a lengthy reimbursement process for mainly Highway plowing and snow removal work caused by the storm.

### **Spring (April- June 2015)**

The snow finally let up enough and the weather cleared to begin spring operations. Paving plants began opening up, but storm damage repairs were attended to first resulting in delays with summer / seasonal preparations and completing fall curtailed projects.

The FY'16 Budget process continued with the Board of Selectmen working with the Budget Committee on the budget with several workshop reconciliation meetings held. In the end, the Board of Selectmen supported a larger Capital Improvement Budget (CIP) that funded road and culvert improvements and requested an override of the LD 1 cap for the Town Meeting to vote on.

The Board of Selectmen authorized the submittal of three large grant applications worked on by the Town and the USF&W service to: 1) replace the culvert and road surface through the marsh on Furbish Road, 2) partial funding for a section of Harbor Road with a trail system through the marsh and 3) funding for a Resiliency Climate Change Infrastructure Plan for the Coast and Marsh areas.

The Unitil Gas Company began work to bring natural gas from the Industrial Park area of Route 109 down to the WOCSO Campus. Once serving the three school buildings, laterals for the Town Hall and Library would be installed.

The Town Manager and Selectmen were actively involved with community projects including Cumberland Farms proposal to build a new store across from their current location, a 60 bed Alzheimer's unit application behind York Hospital on Route 109 submittal to the Planning Board, and the York County Community College large second building project and access road issue. In addition, the Board of Selectmen accepted a large Cemetery easement from Optima Bank for the protection and eventual development of a cemetery burial ground park in recognition of the Town founders and early veterans buried at that location in the Buffam Hill area of Wells directly off Route One.

The High School rehabilitation construction project really began to take shape with steel and crane work while school continued in session without problems.

The June 9, 2015 Elections and Town Meeting Ballot Vote resulted in incumbent Karl Ekstedt returning to the Board of Selectmen with newcomer Kathleen Chase filling the seat of retiring

Robert Foley. The vote on the FY'16 Budget resulted in the LD 1 Override being defeated along with the two Town Meeting CIP articles. The Selectmen, Town Manager and Finance Director began meeting on addressing the budget issue which was resolved through a budget reduction amendment in July.

June and the 2015 Fiscal Year ended with cool and damp weather while the town prepared for what they hoped would be a prosperous summer tourism season.

Respectfully submitted,

Jonathan L. Carter  
Town Manager

## TELEPHONE NUMBERS

<b>EMERGENCY (FIRE &amp; POLICE)</b>		<b>9-1-1</b>
<b>WELLS POLICE</b> (non-emergency)	(Dispatch)	646-9354
	(Business)	646-9354
	(FAX)	646-7800
<b>AMBULANCE</b>	(Business)	641-8099
<b>FIRE</b>	(Business)	646-7912
<b>INFORMATION:</b>		
Administration (Town Manager)		646-5113
(Town Hall) (FAX)		646-2935
Assessor's Office (Tax Assessments)		646-6081
Automobile Registration (Excise Tax)		646-5113
Building & Plumbing Permits		646-5187
Chamber of Commerce		646-2451
Emergency Management Director		646-7912
Code Enforcement Officer		646-5188
Dogs (Animal Control Officer)		646-9354
Fish & Game Licenses (Town Clerk)		646-2882
Game Warden (Regional Headquarters)		1-800-295-2435
Harbor Master		646-3236
Moody Post Office		646-7125
Public Library		646-8181
Public Works (Road Commissioner)		646-3014
Rachel Carson		646-9226
Recreation Department (Rt 9A aka Branch Rd)		646-5826
Registry of Motor Vehicles-(Kennebunk)		985-4890
School (Superintendent)		646-8331
Sewer (Wells Sanitary District)		646-5906
Social Security Administration – (110 Main St, Saco)		1-800-772-1213
Solid Waste Transfer Station (Willie Hill Rd)		646-8647
Tax Collector		646-5113
Vital Statistics (Births, Deaths, Marriages)		646-2882
Vital Statistics (Augusta)		(207) 287-1919
Voter Registrations		646-2882
Wells/Ogunquit Historical Society		646-4775
Wells Post Office		646-2984

## MUNICIPAL LISTING

Town Manager	Jonathan Carter
Tax Collector	Jonathan Carter
General Assistance Administrator	Jonathan Carter
Selectmen's Clerk	Jonathan Carter
Single Assessor	Tanya J. Freeman
Finance Director/Treasurer	Jodie Sanborn
Road Commissioner	Terry Oliver
Town Engineer/Planner	Michael Livingston
Code Enforcement Officer	Jodine Adams
Building Inspector	Jodine Adams
Plumbing Inspector	Jodine Adams
Health Officer	Jodine Adams
Human Resource Director (Resigned 2/23/15)	Susan Soto
Human Resource Director	Stephanie Weaver
Police Chief	Jo Ann Putnam
Animal Control Officer	Jacqueline C. LaLiberte
Fire Chief	Daniel Moore
Emergency Management Director	Daniel Moore
Fire Inspector	Daniel Moore
E911 Addressing Officer	Keeley-Anne Lambert
Recreation Director	Tina LeBlanc
Harbor Master	Christopher Mayo
Selectmen's Recording Secretary	Cynthia (Cinndi) Davidson
Clam Warden	Everett Leach
Library Director	Devin Burritt
Registrar of Voters	Kerri Van Schaack
Town Historian	Hope Shelley
Volunteer Coordinator (Resigned 12/15/2014)	Marilyn Baron
Auditors	RHR Smith & Co.
Town Attorneys	Bergen & Parkinson, LLC
School Superintendent (Resigned 6-2015)	Ellen H. Schneider
Interim School Superintendent (5-6-15 to 6-30-15)	James Daley

### **PUBLIC UTILITIES:**

Central Maine Power Co. (Customer Service)	1-800-696-1000
K.K. & Wells Water District (Kennebunk)	985-3385
Fair Point Communications (Customer service)	1-866-984-2001
Time Warner (Cable TV)	1-800-833-2253

### **COUNTY:**

Registry of Deeds (Alfred)	324-1576
Registry of Probate (Alfred)	324-1577
County Commissioners	324-1571
Sheriff	1-800-492-0855
York County Health Association (York)	363-7634
Visiting Nurses (York Hospital)	1-800-287-7632

## ELECTED OFFICIALS

### Terms: 3 years

#### SELECTMEN

Karl Ekstedt, Chairman	2018
Kathleen D. Chase	2018
Timothy Roche, Vice Chairman	2017
Christopher Chase	2016
Richard Clark	2016
Robert Foley	2015
Recording Secretary, Cynthia (Cinndi) Davidson	

#### TOWN CLERK

Jessica N. Keyes, CCM,	2017
------------------------	------

#### TRUSTEES - COMMUNITY SCHOOL DISTRICT COMMITTEE

Miranda Pollard	OGT	2018
Dean C. Ramsdell		2018
Stillman Bradish	OGT	2017
Diana Allen, Vice Chairman	OGT Resigned (5/2015)	2017
Jason Vennard, Vice Chairman		2017
Helena R. Ackerson, Chairman		2016
VACANT	OGT	2016
Sarah Tavares	OGT Resigned (5/2015)	2015
David Johnson		2015

#### TRUSTEES - WELLS SANITARY DISTRICT

Ronald W. Brown	2018
Jason M. Talevi	2018
Dean C. Ramsdell, Chairman	2017
Alphonse Niski	2016
Justin R. Batchelder, Vice Chairman	2016
Dennis Thayer, Superintendent	

#### TRUSTEE - K.K. & WELLS WATER DISTRICT

Thomas P. Oliver	2016
------------------	------

**TRUSTEE - WELLS PUBLIC LIBRARY**

Maureen M. Conners	2018
Walter H. Leffler	2018
Charlotte M. Streeter	2018
Amelia E. Anderson, Chairman	2017
Lisa Hubbard	2017
Kristen H. Thompson	2017
Jacqueline Boyko	2016
Alice Schleiderer	2016
Dawn Steere, Vice Chairman	2016
Larry Hickman	2015



## BOARDS & COMMISSIONS

### BOARD OF ASSESSMENT REVIEW

Term: 3 years expire in July

Robert C. Bohlmann	2017
Corey DeWitt, Chairman	2017
Donald Turner, Vice Chairman	2016
John Brett	2016
Ronald Collins	2015

#### Alternates

William Cotter	2017
Richard Stellman	2015

### PERSONNEL ADVISORY BOARD

Term: 3 years expire in July

Joan Mooney, Chairman	2017
Maryanna Arsenault	2017
Devin Burritt	2016
Joann Beaudoin	2015
Dorothy (Sue) Goodwin	2015

### VOTER REGISTRATION APPEALS BOARD

Term: 3 years expire in June  
(Chairman 4 years)

Robert Bohlmann, Chairman	2018
Jocelyn Layman, Democrat	2018
Nancy Ford, Republican	2018

#### Alternates

Robert Zitzow, Republican	2018
Bryan Chabot, Democrat	2018

### BUDGET COMMITTEE

Term: 3 years expire in April

Luke Guerrette, Chairman	2018
Ronald Schneider Jr., Vice Chairman	2018
J. Russell Markgren	2017
Ryan Liberty                Resigned (4/15/15)	2017
Bruce E. Bjork	2016
Kathleen D. Chase        Resigned (6/9/15)	2016
Robert Subilia	2016

#### Alternates

Vacant	2016
Vacant	2016

**PLANNING BOARD**

Term: 3 years expire in December

Charles Millian, Chairman	2017
Charles Anderson, Jr	2016
George Raftopoulos, Vice Chairman	2016
Robert Sullivan	2015
Pierce Cole	2015

## Associate

Dennis Hardy	2017
Freeman (Rick) Goodrich	2016

Recording Secretary, Cynthia (Cinndi) Davidson

**ZONING BOARD OF APPEALS**

Term: 3 years expire in November

Dr. Louis S. Cohen	2017
Jason Heft	2017
Robert LaVoie, Vice Chairman	2016
John N. Ardini	2015
Hiroko Lindsey	2015
Wilber Gosbee, Chairman	2015
VACANT	2015

## Associate Members

VACANT	2017
VACANT	2015

Recording Secretary, Cynthia (Cinndi) Davidson

**TOWN CONSERVATION COMMISSION**

Term: 3 years expire in March

Carol Simpson	2018
William Spiller	2018
Markus Diebolt	2017
Keith Fletcher	2017
V. Owen Grumbling, Chairman	2016

## Alternates

Emily Stauffer	2018
Michele Stivaletta-Noble	2017
John (Rocky) Furman	2016

**CLAM CONSERVATION COMMISSION**

Term: 3 years expire in March

Douglas Knox, Chairman	2018
Everett Leach, Vice Chairman	2018
Susan Pike	2017
Maynard Bridges	2016
Roland Falconer	2016

**HISTORICAL PRESERVATION COMMISSION**

Term: 3 years expire in March

Vacant	2018
Vacant	2018
Vacant	2018
Vacant	2017
Vacant	2017
Vacant	2017
Vacant	2016
Vacant	2016
Vacant	2016

**RECREATION COMMISSION**

Term: 3 years expire in April

Sybil Coombs	2018
Linda Dobson	2018
Kimberly Bohn	2017
Justine Belanger	2017
Bridget Dempsey	2017
Stephanie A. Corey, Chairman	2016
Holly Margeson-Gray, Vice Chairman	2016
Christopher Fitch Resigned (9/23/2014)	2015

**Alternates**

Laura Barra	2017
Vacant	2016

**C.A.T.V.REGULATORY COMMISSION**

Term: indefinite

Reginald Bennett  
Christopher Chase  
Town Manager acts as Advisory Member

**WELLS ECONOMIC DEVELOPMENT COMMITTEE**

Term: indefinite

**SOLID WASTE & RECYCLING COMMITTEE**

Term: indefinite

Ronald Cheney  
Cynthia Davidson  
Shawn Hubbard      Resigned (7/31/2014)  
Steven Koeninger  
David MacKenzie  
Sally Morse  
Robert Subilia  
Mark Webster

**CONDO LODGING COMMITTEE**

Term: indefinite

Irene Crocker  
Luke Guerrette  
David Johnson  
Katheryn Kelly  
Robert Lavoie, Chairman

**ORDINANCE REVIEW COMMITTEE**

Term: indefinite

Charles Anderson Jr.  
Wilber Gosbee, Chairman  
Robert Lavoie, Vice Chairman  
Carol Simpson  
William Spiller  
Jacob Wolterbeek

**Alternates**

Vacant  
Vacant  
Vacant

**PUBLIC ACCESS ADVISORY COMMITTEE**

Term: indefinite

Board of Selectmen  
Jonathan Carter  
Marianne Goodine, Studio Manager

**COMPREHENSIVE PLAN IMPLEMENTATION COMMITTEE**

Charles Anderson Jr.	2016
Markus Diebolt	2016
John (Rocky) Furman	2016
Luke Guerrette	2016
Edmond B. Pare`	2016

## **CAPITAL IMPROVEMENT COMMITTEE**

Board of Selectmen  
Budget Committee

## **HARBOR ADVISORY COMMITTEE**

Term: 3 years expire in August

Scott Worthing	2017
Kathryn Mooney	2017
James Shaw	2017
G. William Comeau	2016
Robert Liston, Jr.	2016
Kendall Crocker, Chairman	2015
Frank Parillo	2015
Philip Pickering	2015

## **ELECTION WORKERS**

Jessica Keyes   Supervisor of Elections

T. Lee Anestis	
Marilyn Baron	Volunteer
Velma (Polly) Baston	
Valerie Brown	
Ann Brusgulis	
Debra Chabot	
Cynthia Davidson	
Beverly Esson	
Patricia Faucher	Volunteer
Lottie Fortune	
Ann Godin	
Dorothy (Sue) Goodwin	Volunteer
Nancy Hegg	Volunteer
Susan Jarvis	Volunteer
Joan Lallas	
June Messier	
Joanne Metz	
Emma Morgrage	
Katherine Olsson	
Linda Rouillard	
Linda Searles	
Ann Stevens	
Margaret Stone	
Gail Trust	
Gayle Weymouth	
Vickie Witham	
Kathleen Wright	

TRAFFIC / CROWD CONTROL

Michael Chabot

Douglas Erskine Volunteer

James Heenan Volunteer

Joseph Jacinto Volunteer

Donald Kammann Volunteer

Steven Koeninger Volunteer

Robert Marlowe Volunteer

Neil Robinson Volunteer

Brian Toomey Volunteer



## STATE LEGISLATIVE DELEGATION

### STATE SENATE

(2 year term)

DISTRICT 34

Ronald Collins (Rep)  
3 State House Station  
Augusta, ME 04333  
Tel: 207-287-1505

Term expires January 2018  
Legal Add: 401 Harriseckett Rd  
Wells, ME 04090  
Tel: 207-985-2485  
E-mail: [rcollins7@maine.rr.com](mailto:rcollins7@maine.rr.com)  
Fax: 1-207-287-1527  
Toll Free: 1-800-423-6900 (Sessions only)

### STATE HOUSE OF REPRESENTATIVES

(2 year term)

DISTRICTS 4 & 7

Robert A. Foley  
House of Representatives  
2 State House Station  
Augusta, ME. 04333-0002  
(207) 287-4469  
(207) 590-2144; Cell  
State House E-Mail:  
[Robert.Foley@legislature.maine.gov](mailto:Robert.Foley@legislature.maine.gov)

Term expires December 3, 2016  
Legal Add: 57 Shady Lane (7)  
Wells, ME 04090  
Residence: (207) 646-2409

Patricia Hymanson  
House of Representatives  
2 State House Station  
Augusta, ME 04333-0002  
Stat House E-Mail:  
[Patricia.Hymanson@legislature.maine.gov](mailto:Patricia.Hymanson@legislature.maine.gov)

Term expires December 3, 2016  
Legal Add: 34 High Pine Road (4)  
York, ME 03909  
Residence: (207) 363-8353

**Telephone: (207) 287-1400 (voice)**  
**State House TTY Line: (207) 287-4469 (TTY)**  
**State House Message Phone: (800) 423-2900**

Year-Round Toll Free House of Representatives Message Center 1-800-423-2900  
Maine Legislative Internet Web Site- <http://www.maine.gov/legis/house>

Dear Friends and Neighbors:

I am so grateful that you've selected me to represent you in the Maine Senate for a third term. I am honored that you've put your trust in me and I will continue to work tirelessly for the betterment of you and your neighbors, as well as for the great state of Maine. Please let me provide you with a recap of the first session of the 127<sup>th</sup> Legislature as well as my hopes for the second session, which will begin in January 2016.

The most important item on our to-do list is clear: our state needs more jobs at all levels of the pay scale, so it is our responsibility and my solemn promise to work to expand economic opportunity for all Mainers. To this end, my fellow legislators and I accomplished a great deal during the first session of the 127<sup>th</sup> Legislature.

We passed a biennial budget that ensured that more Maine families received a tax cut than did in the "largest tax cut in Maine history" in 2011. That same budget stopped taxes on military pensions, restructured portions of our welfare system, increased funding for nursing homes, and put more funding towards eliminating waitlists for services for brain-injured and intellectually disabled Mainers.

I'm looking forward to watching how the significant changes we've already made will better the everyday lives of Mainers. I serve in Augusta because I believe that I can have an impact on the direction of our district and state. As you know, more changes are necessary. During the second session of the legislature, we need to make progress towards addressing the cost of energy in this state. There are a number of bills that have been proposed that would change the way our state's energy system works, and I look forward to putting my own energy into legislation that would lower your costs. I also believe that working to provide support to areas hard-hit by recent mill closings should be a focus of the 2016 session, and I look forward to getting back to work.

You have my humble and sincere thanks for allowing me to represent you in Augusta. Please feel free to contact me at 287-1505 or [rcollins7@maine.rr.com](mailto:rcollins7@maine.rr.com) if you have comments, questions, or if you would like assistance in navigating our state's bureaucracy.

Sincerely,

A handwritten signature in black ink, appearing to read "Ron Collins".

Ron Collins  
State Senator, District 34



## HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION

AUGUSTA, MAINE 04333-0002

(207) 287-1440

TTY: (207) 287-4469

### **Robert A. Foley**

57 Shady Lane

Wells, ME 04090

Residence: (207) 646-2409

[Robert.Foley@legislature.maine.gov](mailto:Robert.Foley@legislature.maine.gov)

February 2016

Dear Friends & Neighbors:

It is difficult to grasp as I write this correspondence in early February that there is little snow on the ground, above average temperatures, and rain in the forecast. This has truly been an unusual winter in Maine, but it is business as usual at the State House.

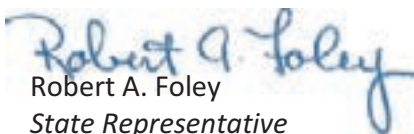
Unfortunately, the Legislature is again off to a very slow start in doing the people's work. Nonetheless, as the statutory adjournment date of April 20 fast approaches, a number of pressing matters, including battling the State's drug crisis, energy costs, tax conformity, and welfare reform, will require much negotiation and debate. With that said, we, as lawmakers, must be prepared to make some very difficult decisions....decisions to lay the foundation for a brighter future rather than ones merely to maintain the status quo.

As you may be aware, during the First Regular Session, budget deliberations resulted in the preservation of municipal revenue sharing and increased funding to support our local schools. The homestead exemption was also raised to help reduce property taxes, growing to \$20,000 over the next two years. A modest reduction in the income tax was implemented, and for tax years beginning on or after January 1, 2016, benefits received under a military retirement plan, including survivor benefits, are fully exempt from Maine income tax.

So many of you have contacted me since I assumed the honor of serving the good people of Wells at the capitol, and I have enjoyed the opportunity of addressing the variety of issues brought to my attention. Only by hearing from constituents can I truly be an effective representative.

Thank you for the privilege of being your voice in Augusta. May you and your families be blessed with a healthy and prosperous 2016!

Warmest regards,



Robert A. Foley  
State Representative



# HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION  
AUGUSTA, MAINE 04333-0002

(207) 287-1400

TTY: (207) 287-4469

## **Patricia Hymanson**

34 High Pine Road  
York, ME 03909

Phone: (207) 363-8353

[patricia.hymanson@legislature.maine.gov](mailto:patricia.hymanson@legislature.maine.gov)

Dear Western Wells Residents,

It is an honor to serve as your State Representative. I am working hard to retain your trust and build upon the work I've done in the Legislature this session. Always, I have western Wells in mind as I consider issues and votes.

This year the Legislature's agenda will be limited mostly to emergency legislation and bills carried over from 2015. We are scheduled to adjourn by the end of April.

We are tackling a number of big issues in Augusta this year, from balancing the state budget, to strengthening our schools, supporting senior citizens, property tax relief, jobs, wages, entrepreneurship, agriculture, access to affordable health care, energy costs, renewable energy, student debt, reducing crime and many more.

One of the most important things we have to address this year is the drug crisis. Opiate addiction is destroying many lives, breaking apart families and contributing to crime. With a large bipartisan majority, we passed a bill to prevent more people from becoming addicted, do a better job treating those who have become addicted and go after the people who bring this poison into our state and make money off of human misery. We still need to do more, however. As a member of the Health and Human Services Committee, and as a physician, I'll be working hard on this issue.

Whether we are dealing with the above issues or any other topic, I have been working closely with all of my colleagues, regardless of party affiliation, to make sure we're doing the best work we can for the people of our district and all the people of Maine.

Please contact me if I can be of any help or if you want to discuss or testify on any legislation. My email is [patricia.hymanson@legislature.maine.gov](mailto:patricia.hymanson@legislature.maine.gov), and I'd be glad to hear from you.

We are all in this together, so let's figure it out.

Respectfully,

A handwritten signature in black ink that reads "Patricia Hymanson". The signature is written in a cursive, flowing style.

Rep. Patricia Hymanson  
Maine House District 4

## MAINE CONGRESSIONAL DELEGATION

### UNITED STATES SENATORS

(6 year term)

Susan Collins (Rep)  
413 Dirksen Senate Office Bldg.  
Washington, D.C. 20510-1901  
Tel: (202) 224-2523  
Fax: (202) 225-2693  
E-mail: Senator@collins.senate.gov

Term expires January 2017  
Dist. Off: 160 Main St.  
Biddeford, ME 04005  
Tel: (207) 283-1101  
Fax: (207) 283-4054

Angus King Jr (I)  
359 Dirksen Senate Office Bldg.  
Washington, D.C. 20510-1903  
Tel: (202) 224-5344  
Fax (202) 224-1946  
<http://www.King.Senate.gov>:

Term expires January 2017  
Dist. Off: 383 US Route 1, Suite 1C  
Scarborough, ME 04074  
Tel: (207) 883-1588  
800-764-5124

### REPRESENTATIVE TO CONGRESS

(2 year term)

Chellie Pingree (Dem)  
1037 Longworth House Office Bldg.  
Washington, D.C. 20515  
Tel: (202) 225-6116  
FAX: 202-225-5590

Term expires January 2017  
Dist. Off: 2 Portland Fish Pier, Suite 304  
Portland, ME 04101  
Tel: (207) 774-5019  
FAX: 207-871-0720

Dear Friends:

It is an honor to represent Maine in the United States Senate. I am grateful for the trust the of our State have placed in me and welcome this opportunity to share some key accomplishments 2015.

Growing the economy by encouraging job creation was and remains my top priority. The tax-relief bill signed into law at the close of last year contains three key provisions I authored to help foster job creation and provide small businesses with the certainty they need to invest, grow, and, most important, hire new workers. Another provision I authored that became law last year gives a boost to both Maine's economy and traffic safety. This provision permanently changed the federal law that previously had forced the heaviest trucks onto our country roads and downtown streets, rather than allowing them to use Maine's federal Interstates. In addition, I was glad to help secure another significant award for the University of Maine's deepwater offshore wind initiative, which has the potential to advance an emerging industry and create thousands of good jobs in our state.

Maine's historic contributions to our nation's defense must continue. In 2015, I secured funding toward a much-needed additional Navy destroyer, likely to be built at Bath Iron Works. Modernization projects at the Portsmouth Naval Shipyard that I have long advocated for were also completed, as were projects for the Maine National Guard.

I was also deeply involved in crafting the new education reform law to better empower states and communities in setting educational policy for their students. The law also extends a program I co-authored that provides additional assistance to rural schools, which has greatly benefitted our state. A \$250 tax deduction I authored in 2002 for teachers who spend their own money on classroom supplies was also made permanent last year.

As a result of a scientific evaluation of the nutritional value of potatoes required by a law that I wrote, the wholesome fresh potato finally was included in the federal WIC nutrition program. I also worked on other issues important to Maine's farmers and growers, including research on wild blueberries and pollinating bees.

As Chairman of the Housing Appropriations Subcommittee, I have made combating veterans' homelessness a priority. This year's housing funding law includes \$60 million for 8,000 new supportive housing vouchers for homeless veterans. Since this program began in 2008, the number of homeless veterans nationwide has dropped by one third. Maine has received nearly 200 vouchers to support homeless veterans.

Last year, I became Chairman of the Senate Aging Committee. My top three priorities for the committee are retirement security, investing more in biomedical research, and fighting fraud and financial abuses targeting our nation's seniors. I advocated for the \$2 billion increase in funding for the National Institutes of Health to advance research on such diseases as diabetes and Alzheimer's. The Senate also unanimously passed my bill to support family caregivers. The Aging Committee's toll-free hotline (1-855-303-9470) makes it easier for senior citizens to report suspected fraud and receive assistance and has already received more than 1,000 calls.



A Maine value that always guides me is our unsurpassed work ethic. As 2015 ended, I cast my 6,072<sup>nd</sup> consecutive vote, continuing my record of never missing a roll-call vote since my Senate service began in 1997.

I appreciate the opportunity to serve Wells and Maine in the United States Senate. If ever I can be of assistance to you, please contact my York County Office at (207) 283-1101, or visit my website at [www.collins.senate.gov](http://www.collins.senate.gov). May 2016 be a good year for you, your family, your community, and our state.

Sincerely,



Susan M. Collins  
United States Senator

ANGUS S. KING, JR.  
MAINE

555 State Senator Office Building  
1200 224-2244  
Website: <http://www.King.Senate.gov>

United States Senate  
WASHINGTON, DC 20510

COMMITTEES:  
ARMED SERVICES  
BUDGET  
ENERGY AND  
NATURAL RESOURCES  
INTELLIGENCE  
RULES AND ADMINISTRATION

Dear Friends of Wells:

It has been a privilege to serve the State of Maine since being sworn into the U.S. Senate.

Much of my time in Washington this past year has been devoted to the Senate Armed Services Committee and the Select Committee on Intelligence. Protecting our homeland and the people of Maine from terrorism and violence remains one of my top priorities. Through my work on the Armed Services Committee, I was able to secure several provisions in the 2016 National Defense Authorization Act that benefit Maine. The legislation authorizes the construction of an additional DDG-51 Arleigh Burke Class Destroyer that could be built at Bath Iron Works and expands the HUBZone program to stimulate economic growth at former military installations like the former Brunswick Naval Air Station.

Returning control to teachers, school districts, and states has also been a primary concern of mine. I am encouraged that the Every Student Succeeds Act has become law. It eliminates the burdensome requirements of the No Child Left Behind Act and ensures access to a quality education for all students. A provision I helped author in the bill will give states the opportunity to pilot the use of their own proficiency-based assessments in lieu of federally-mandated standardized tests. Also included in the bill are several measures I secured to promote local input, fund education technology initiatives, and explore new strategies to increase student access to the internet outside of school.

Communities across Maine have taken bold action to improve their broadband connectivity, and I have been proud to foster federal support for these types of projects. My amendments to the Every Student Succeeds Act will promote the type of work already occurring in Washington County, where students who lack broadband access are able to check out mobile hotspots from their local libraries. Additionally, a bill I co-sponsored, the Community Broadband Act, helped pave the way for the FCC to enact rules protecting the ability of municipalities to invest in better broadband. I am excited by Maine's leadership on this important economic development issue and will continue to support local efforts in this area.

After extensive negotiations, the Senate passed a five-year transportation bill that will increase highway and transit funding in Maine and provide stability to improve our transportation infrastructure. The legislation contains provisions I cosponsored to cut red tape and improve predictability and timeliness by streamlining the federal permitting process for large infrastructure projects. Also incorporated in this bill are my provisions to relieve financial regulations on Maine's community banks and credit unions and to reauthorize the Export-Import Bank, a critical tool that supports communities and small business across the state.

Following my inquiries in the Energy and Natural Resources Committee, the National Park Service has announced they will begin exploring strategies to allow park visitors to purchase electronic passes online and will pilot the program at Acadia National Park. These passes would improve access to our nation's most treasured landscapes and would generate resources for years to come. I remain deeply engaged in preserving Maine's natural beauty and strengthening our outdoor recreation economy.

It is with solemn responsibility that I have focused my energy addressing the opioid epidemic in Maine. This work includes convening roundtables with a wide-range of health care and law enforcement professionals to combat addiction; introducing a proposal to safely dispose of excess prescription drugs; cosponsoring a

REQUISITA  
400 Federal Drive, Suite F1  
Augusta, ME 04330  
(207) 622-6000

FRESHFISH HILL  
100 Academy Street, Suite A  
Presque Isle, ME 04769  
(207) 564-6104

400 Main St. Suite 1, 201, 400-1000  
Presque Isle, ME 04769

SCARBOROUGH  
201 US Route 1, Suite 12  
Scarborough, ME 04104  
(207) 400-1000

ANGUS S. KING, JR.  
MAINE

120 Main Street, Office Building  
02071-2204-6344  
Website: <http://www.king.senate.gov>

## United States Senate

WASHINGTON, DC 20510

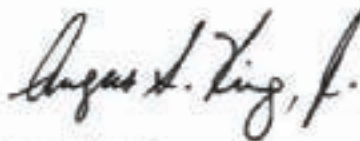
COMMITTEES  
ARMED SERVICES  
BUDGET  
ENERGY AND  
NATURAL RESOURCES  
INTELLIGENCE  
RULES AND ADMINISTRATION

Senate passed bill that addresses mothers struggling with addiction and the alarming effect it has on newborns; cosponsoring the TREAT Act, which expands the ability of medical specialists to provide life-saving medication-assisted therapies for patients battling heroin and prescription drug addiction; and calling on the Commander of U.S. Southern Command to increase efforts to stop the flow of heroin at our southern border.

I like to think of Maine as a big small town – and in a small town, the leaders are accessible and eager to listen. In that spirit, I've made it a priority to stay connected with people from all over Maine who e-mail, write, and call with suggestions or questions. If I can ever assist in your interaction with a federal agency, or you have thoughts, concerns, or personal input on a matter that is currently before Congress I hope you will contact me, let me know where you stand, and engage in this critical part of democracy. Please call my toll-free line at 1-800-432-1599 or one of my offices: Augusta (207) 622-8292, Presque Isle (207) 764-5124, Scarborough (207) 883-1588, or Washington, D.C. (202) 224-5344. You can also write me on our website at [www.king.senate.gov/contact](http://www.king.senate.gov/contact).

As always, I am honored to represent the people of Maine and look forward to working with you for the betterment of our great state.

Sincerely,



Angus S. King, Jr.  
United States Senator

AUGUSTA  
4 Gabriel Drive, Suite F1  
Augusta, ME 04002  
(207) 622-8292

PRESQUE ISLE  
100 Academy Street, Suite A  
Presque Isle, ME 04769  
(207) 764-5124

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100 US Route 1, Suite 10  
Scarborough, ME 04074  
(207) 883-1588

In Maine call toll-free 1-800-432-1599  
Printed on Recycled Paper



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Washington, DC 20515  
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Fax: 202-225-9990  
[www.pingree.house.gov](http://www.pingree.house.gov)



CHELLIE PINGREE  
CONGRESS OF THE UNITED STATES  
1<sup>ST</sup> DISTRICT, MAINE

COMMITTEE ON APPROPRIATIONS  
Subcommittee:  
Rural Development, Rural Development, and  
Related Activities  
Interior, Environment, and Related  
Activities

Dear Friend,

I hope this letter finds you and your family well. I appreciate the opportunity to give you an update on my work in Maine and Washington. It continues to be a great honor to serve the people of Maine's 1<sup>st</sup> District in Congress.

Over the last year, I have introduced a number of bills to address the problems my constituents face. One of the most concerning issues is hunger. Nearly 50 million Americans don't have reliable access to enough food. At the same time, 40 percent of the food produced in the country goes to waste. That is why I introduced the Food Recovery Act, comprehensive legislation to cut food waste while providing more food to the people who need it.

The Safe and Affordable Drugs from Canada Act takes on another serious concern for Maine families—the high cost of prescription drugs. Just over the border in Canada, the same medications are available at half the price on average. My bill would lift a ban that prohibits consumers from importing those medications. Other bills I introduced touch on a number of issues, from helping veterans secure benefits to protecting our coastal economies. For more information on all my legislation, go to [www.pingree.house.gov](http://www.pingree.house.gov).

My seat on the House Appropriations Committee—which has a powerful role in setting federal funding levels—has also put me in a position to influence policies and programs that affect Mainers. A couple of examples from the last year include pushing to make Lyme disease a higher federal priority and working to protect funding for a program that has extended preschool to hundreds of Maine children.

But not all my work takes place at the Capitol. Here at home, I had the chance to visit many communities to help celebrate their victories and discuss their concerns—critical feedback to take to Washington. And over the last year, my hard-working staff has helped hundreds of constituents on their issues with federal programs and agencies.

I hope the last year has been a good one for you and your family. As we head into another year of challenges and opportunities for our nation, I promise that your interests will continue to guide my work. Please contact my office if there's ever anything I can do for you.

Best wishes,

Chellie Pingree  
Member of Congress

3 Portland Fish Pier, Suite 304  
Portland, ME 04101  
Phone: 207-774-8019  
Fax: 207-871-0720



1 Silver Street  
Waterville, ME 04902  
Phone: 207-873-6713  
Fax: 207-873-6717



**York County**  
149 Jordan Springs Road  
Alfred, Maine 04002  
(207) 459-2312  
Commissioner Gary Sinden  
gsinden@co.york.me.us



February, 2016

Thanks to sound management by the County Manager and the Department Leaders, the county continues to provide excellent services to the towns and citizens of York County while keeping the increase in the tax assessment to the towns below one percent. This is a notable achievement considering the renewed rise in inflation and increasing health care costs. I applaud their success.

The Board of Commissioners continues to support the Sheriff's contract deputy program. The Sheriff's Department patrols nine out of twenty-nine towns in the county. This rural patrol provides the level of protection required by state statute. When a town decides that a higher level of protection is needed, its citizens can vote to contract a deputy from the Sheriff's department at a fraction of the cost of funding a police department. Despite pressure to the contrary, we Commissioners remain firm that the actual cost, including the cost of the vehicle, be charged to the towns.

The County's three newest Department Leaders have had great success right from the start:

Linda Corliss, Human Resources Director, has overhauled the Worker's Compensation program resulting in savings of at least \$40,000 per year. Last year the County received a refund check (\$18,000) for the first time ever.

Art Cleaves, Emergency Management Director, continues to obtain grant funding (over \$100,000 and counting) for EMA's efforts in the county. The focus of the Agency continues to be the working relationship with the towns' emergency management efforts and the training and retention of the many volunteers that staff the EMA. Art has secured funding (50%) from the state to renovate additional EMA space within the York County Government Building.

The latest Department Leader hired is Tim Amoroso, Facilities Director, who brings a wealth of knowledge and experience in facilities management. Tim's efforts will result in great savings over time through professional preventive maintenance and new construction bidding and oversight.

The State Legislature and the State Court system are currently in the process of replacing outdated courthouses and York County is on the list. The legislature has approved funding for this process and site location suggestions have been requested. The Alfred Select Board and the County Board of Commissioners have voted unanimously that the court remain in Alfred, the county seat. This is only fair to all of the citizens due to its central location. Also, we Commissioners have offered the state 7.7 acres

adjacent to the jail (at no charge) as the site for the new courthouse. This site would save thousands of dollars annually in prisoner transport costs. In the end, why should we taxpayers pay the inflated costs for land near the seacoast when we already own land at a better location?

[www.YorkCountyME.com](http://www.YorkCountyME.com)





Paul R. LePage  
Governor

STATE OF MAINE  
OFFICE OF THE GOVERNOR  
1 STATE HOUSE STATION  
AUGUSTA, MAINE  
04333-0001

Dear Citizens of Wells:

Maine has a long tradition of civil participation in both state and local government, and I thank you for being informed and involved citizens.

My vision for Maine is prosperity, not poverty. For this reason, one of my top priorities is the reduction and eventual elimination of the income tax. Some are pushing to raise the minimum wage, but I want Mainers to earn a maximum wage. Reducing the income tax is the biggest and most immediate pay raise for all hard-working Mainers.

Not only does an income tax cut put more money back in your pockets, but it will also attract businesses that can offer good-paying careers to keep our young people here in Maine. It shows the nation that we are serious about wanting people and businesses to come—and stay—in Maine.

Another of my priorities is to lower the cost of student debt in Maine. If young people are struggling with too much student debt, they are unable to afford homes or vehicles. We are now offering programs to help them lower their debt, stay in Maine, begin their careers and start families.

To provide good-paying jobs for our young people, we must also work hard to reduce our energy costs. High energy costs are a major factor in driving out manufacturers, mills and other businesses that need low-cost electricity. I am committed to lowering the cost of energy, not only to attract job creators, but also to allow Maine people to heat and power their homes affordably and effectively.

And finally, we are making progress to address the drug pandemic in our state. It is my most important duty to keep the Maine people safe. While education, treatment and prevention efforts are important, we must get the dealers off the streets. I am pleased the Legislature has finally agreed to fund my proposal for more drug agents to stem the supply of deadly opiates flowing into our communities, but our law enforcement agencies are still understaffed. We must do more.

It is a pleasure serving as your Governor. If ever I can be of assistance to you or if you have any questions or suggestions, I encourage you to contact my office by calling 287-3531 or by visiting our website at [www.maine.gov/governor](http://www.maine.gov/governor).

Sincerely,

Paul R. LePage  
Governor



RECYCLING MATERIALS  
TTY USERS CALL 711  
[www.maine.gov](http://www.maine.gov)

PHONE: (207) 287-3531 (Voice)

FAX: (207) 287-1034



## **Assessors Office, Town of Wells**

Tanya J. Freeman, CMA - Assessor

Keeley-Anne R. Lambert, CMA – Assist. Assessor

Tammi L. Hollins, CAT – Assessing Clerk

Susan J. Winslow – Part-Time Assessing Clerk

The taxes for the 2014-2015 fiscal year were committed and due on October 20, 2014. The tax rate was \$9.50 per thousand dollars of value, which was an increase of 4.2% from the previous rate of \$9.12. Taxpayers had 185 days from the date of commitment to question or challenge their assessments. The list of formal abatement requests included 1 vacant rural property, 1 property influenced by proximity to water and view and 1 industrial property that subsequently rescinded their application. Neither of the remaining two appellants chose to appeal my decision to deny to the Board of Assessment Review.

June to October was spent processing all of the new data and updates for the 2014-2015 tax billing period that was based on ownership and condition of property as of April 1st, 2014, which is the assessment date each year per State statute for all municipalities in Maine. The tax bills were sent out in October, and we spent the next two months dealing with questions and issues raised with regard to the new assessments.

During the winter months, we enrolled as many taxpayers as were eligible for the Homestead, Veteran and Blind Exemption Programs. May 1<sup>st</sup> was the deadline for eligible businesses to apply for the Business Equipment Tax Exemption program. Those businesses not eligible for BETE were, for the most part, eligible to file for the Business Equipment Tax Reimbursement Program. During this same time, we contacted the mobile/rv parks for ownership updates of their site rentals and the local businesses for updated lists of their business equipment. From springtime to mid-June, we did our yearly property review for the next tax period, and dealt with questions and issues relating to the second installment billing.

This year was the first year after the revaluation. As with any project like this, there are always corrections and adjustments to be made in order to ensure fairness in taxation. We adjusted 3 neighborhoods, fixed the land curve table for those properties containing from 7 to 9.9 acres, corrected the base price on excess acreage for 135 parcels, and adjusted the building remodel depreciation tables and the park model cost tables. These changes resulted from cross-checks and detailed review of over 15,000 tax accounts. We continue to track sales and this information will be used to determine when future adjustments are deemed necessary in order to maintain equity.

I hope that you have found this report informative and encourage you to contact our office, either by phone or email, if you have any questions or concerns regarding the taxation process. There is information available regarding property valuations, street maps, tax maps, exemptions, and refund programs on the town website at [www.wellstown.org](http://www.wellstown.org) under Town Departments, then click on Assessor.

Respectfully submitted,

Tanya J. Freeman, CMA  
Assessor, Town of Wells

# ASSESSOR'S ANNUAL REPORT

## 2014-2015 Fiscal Year

### Assessments

1. County Tax	<u>\$ 1,540,101.42</u>
2. Municipal Appropriation	<u>\$17,864,621.00</u>
3. TIF financing plan amount	<u>-0-</u>
4. School/Educational Appropriation	<u>\$17,407,097.61</u>
5. Overlay (Not to exceed 5% of Net Assessment)	<u>\$ 216,395.92</u>
6. <b>Total Assessments</b>	<b><u>\$37,028,215.95</u></b>

### Deductions

7. State Municipal Revenue Sharing	<u>\$ 2100,000.00</u>
8. Homestead Reimbursement	<u>\$ 125,732.50</u>
9. BETE Reimbursement	<u>\$ 31,347.26</u>
10. Other Revenue	<u>\$8,623,509.00</u>
11. <b>Total Deductions</b>	<b>\$ 8,990,588.76</b>
12. <b><u>Net Assessment for Commitment</u></b>	<b><u>\$28,037,627.19</u></b>

(includes \$.01 lost in rounding)

<b>Tax Commitment</b>	<b>Taxable Valuation</b>	<b>Tax Rate</b>
\$28,037,627.19	\$2,951,308,116	.00950

**Supplemental Taxes**  
\$13,758.09

**Abatements**  
\$58,549.39

<b>Year</b>	<b>Taxable Valuation 5 Yr. History Real Estate &amp; Personal Property</b>	<b>Tax Rate per thousand</b>
2009-2010	\$2,929,174,323.00	\$ 8.33
2010-2011	\$2,976,032,721.00	\$ 8.43
2011-2012	\$3,006,525,404.00	\$ 8.63
2012-2013	\$3,039,040,053.00	\$ 8.63
2013-2014	\$2,890,663,097.00	\$ 9.12



## REPORT FROM THE TOWN CLERK'S OFFICE

The Town of Wells is a fast growing community. The mission of the Town Clerk's Office is to accurately maintain all Town Records and to provide information to both Town Officials and to the general public in a friendly and confidential manner. We are continually updating our policies and procedures in order to keep pace with the ever changing needs of this municipality. I know we have a promising future for our Town and its residents. Thank you for choosing me to serve as your Town Clerk.

**From July 1, 2014 to June 30, 2015** the clerk's office recorded:

<b>BIRTHS</b>	<b>MARRIAGES</b>	<b>DEATHS</b>
68	128	99

### **DOGS:**

According to the laws of the State of Maine, each owner of a dog 6 months or older, shall annually, cause such dog to be licensed in the municipal clerk's office in the town where the dog is kept. Dog licensing ensures rabies vaccination which protects the health of your pet. Citizens should also know that by licensing their dog they are directly fighting animal cruelty and abuse. Most people do not realize that a percentage of the dog license fees go directly to the Maine animal welfare program.

The Clerk's Office issued 1849 (87 more from last year) dog licenses in addition to 8 kennel licenses. Applicant must provide proof that such dog has been immunized against rabies. A fee of \$11.00 shall be paid for each license issued on all dogs capable of producing young. When a spay/neuter certificate is presented the fee shall be \$6.00.

Kennel licenses are issued for a collection of dogs, kept in a single location, under one ownership, for breeding, hunting, show, training, field trials and exhibition purposes.

Dog licenses may be obtained through the mail. Simply send in the required certificates along with a check made payable to Town of Wells and self-addressed stamped envelope to the Town Clerk, 208 Sanford Road, Wells, Me 04090.

### **Report of dogs licensed:**

<b>MALES/FEMALES</b>	<b>SPAYED/NEUTERED</b>	<b>REPLACEMENT TAGS</b>
165	1,684	9

We see an increase each year in the number of licensed dogs in Wells; due in part to the persistence of Brenda Layman (Office Manager/Deputy Town Clerk) and Jackie LaLiberte (Animal Control Officer) and their tireless efforts to ensure each dog owner complies with State and Local laws.

The Town of Wells has an animal control ordinance. It is unlawful for any owner to permit any dog to roam or run within the limits of the town. Dogs must be leashed or under voice control at all times. Any dog found roaming at large shall be impounded at the animal shelter in West Kennebunk. Owners may reclaim their dog by paying a fine of \$30.00 to the Town of Wells and will also be responsible for any additional cost incurred at the animal shelter.

Wells has a “pooper-scooper” regulation which requires owners to remove any feces left by their dog.

#### **ELECTIONS:**

Due to extensive renovations at the High School, our polling place changed location in November 2014, to the Junior High School, on Route 1. We strive to be cognizant of human limitations while trying to meet the constraints of State Laws when setting up for Elections. We appreciate your patience while we continue to determine the best way to make this new site functional for all of our registered voters. We are happy to consider all of your suggestions.

Anyone who is interested in voting absentee can do so in one of three ways: by visiting our office, calling our office or requesting one online at [www.wellstown.org](http://www.wellstown.org). Just a reminder, that due to a new State Law effective September 28, 2011, absentee ballots are no longer available after the close of business on the Thursday prior to Election Day unless a voter signs an application for **Special Circumstances** designed by the Secretary of State.

It is the voter’s responsibility to make any name or address changes with the registrar. This can be done in the Town Clerk’s Office Monday-Friday 8:00 to 5:00.

As of June 30, 2014, the Town of Wells had a TOTAL NUMBER OF **7992** REGISTERED VOTERS.

<b>DEMOCRATS</b>	<b>REPUBLICANS</b>	<b>GREEN INDEPENDENT</b>	<b>UNENROLLED</b>	<b>INACTIVE</b>
1,933	2,142	83	3,687	148

HOUSE DISTRICTS: 4 & 7    COUNTY COMMISSIONER    DISTRICT: 5    SENATE DISTRICT: 2

## TOWN CLERK'S REPORT

### Record of Receipts:

Copies	\$ 9,238.05
Burial Permits	840.00
Filings	40.00
Marriages	4,752.00
Business	12,270.00
Vitals	1,971.60
Lodging	29,090.00
Permits (Junkyard, Solid Waste)	950.00
Background Check	1,000.00
Advertisements fees	3,430.00
Liquor/Amusement	1,900.00
Dogs	8,606.00
ACO (S/N)	3,454.00
Fines	2,515.00
Sportsmen/ Rec Veh. /Sales Tax/PMW	67,439.62
Agent Fee	2,619.25
Clams	2,642.00
Excise tax (Boats)	9,758.80
Kennels	224.00
Payport	416.01
Total Receipts	<b>\$ 163,112.58</b>

### Record of Disbursements:

#### STATE TREASURER

Inland Fish & Wildlife	\$67,439.62
Animal Welfare	6,942.00
Vital Records	1,971.60
LEGAL ADS /Liquor	3,430.00

#### TOWN of WELLS

A C O Account	5,835.00
Town Treasurer	65,093.56
Boat Excise	9,758.80
Shellfish Licenses	2,642.00
<b>Total Disbursements</b>	<b>\$ 163,112.58</b>

Respectfully submitted,

Jessica N. Keyes, CCM



## ***Town of Wells, Maine Code Enforcement Office***

*JODINE A. ADAMS, CODE ENFORCEMENT OFFICER  
BARBARA B. GAGNON, CODE ENFORCEMENT OFFICER  
DAVID A. JOHNSON, CODE ENFORCEMENT OFFICER  
JAMES R. GENEREUX, CODE ENFORCEMENT OFFICER*

*208 Sanford Rd., Wells, Maine 04090  
Voice: (207) 646-5187  
Fax: (207) 646-2935  
Website: [www.wellstown.org](http://www.wellstown.org)*

Citizens of Wells,

The Code Enforcement Office continues to work hard to provide excellent customer service in the Office as well as out in the field to citizens and contractors.

The issuance of building permits, inspections and counter service to customers makes up a large part of the services the Code Office offers.

Below is the fiscal year end statics for July 1, 2014 to June 30, 2015:

### **Permits Issued**

**New Single Family dwellings: 113**  
**Single Family addition, alterations & other: 568**  
**New Commercial: 10**  
**Commercial addition, alterations & other: 132**  
**Flood: 66**  
**Demolition: 15**  
**Internal Plumbing: 294**  
**Subsurface Plumbing: 42**

<b>Total permits issued:</b>	<b>1,240</b>	<b>Total estimated cost of construction:</b>
<b>\$39,098,190.22</b>		

**Inspections: 3,976**  
**Complaints: 129**  
**Stop Work Orders: 17**

Respectfully submitted,

Jodine L. Adams  
Code Enforcement Officer



## **Wells Fire Department**



1563B Post Road  
Wells, Maine 04090

Office (207) 646-7912  
FAX (207) 645-0597  
TDD (207) 646-7892

**Daniel M. Moore**  
Fire Chief

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### **WELLS FIRE DEPARTMENT REPORT**

This is the 2015 Annual Report from the Fire Department, Wells Emergency Management, Lifeguards and Healthy Beach Program. As I write my 13th Annual Report as the Fire Chief it is done recognizing the men and women who have served us all in our community within the different branches of the Fire Department.

The 2015 fiscal year saw several members achieve certification levels as Officers, Instructors and Firefighters. Travis Brassard was awarded his Firefighter I/II after six months of training of at least two nights a week and several all-day Saturday's.

Marc Cuthbertson received his Fire Officer I/II and Instructor I/II certification from the Maine Fire Service Institute. Wayne Ham also received his Fire Instructor I certification as well.

This past year we recognized David Tobeck as our Firefighter of the year. David has been with us since 2014 and he came from Colorado as a State Dispatcher. David has been a key individual in training our younger and new members.

Our Fire Officer of the year was Captain Robert (Bob) Froncko. Bob has been with us since 1990 and has been a cornerstone of what the Fire Department accomplishes every year. Bob oversees the Highpine Station and ensures the apparatus and members are ready to respond.

During the summer months of 2014, Chief Moore was asked to represent the State of Maine on Channel 6 with Adam Lee for a public service announcement to talk about the need for first responders. Wells Fire Department members and apparatus were used to show the importance to the State of Maine how critical the shortage of first responders is. Unfortunately the State of Maine is not the only state suffering from lack of first responders. This is a country wide issue and many fire service agencies are working together to offer solutions and maintain the level of service people have come to expect.

The Fire Department has been involved in a multi-year study with the Public Safety Building project. There have been many agencies and employees involved with this project. Our special thanks to Jon Carter our Town Manager for leading us in this project and to Mike



Livingston our Town Engineer/Planner who has been able to navigate us through location concerns and zoning requirements.

Our call volume this year has increased compared to last year. Listed are the types of incidents that we have responded to.

Fires	57
Overpressure Rupture	1
Rescue and Emergency Medical Service Incident	544
Hazardous Condition (No Fire)	65
Service Call	138
Good Intent Call	116
False Alarm and False Call	159
Severe Weather/Natural Disaster	1
Special Type Complaint	5
Total	1,086

### **Emergency Management Agency Report**

On October 18 in the Wells Industrial Park, the Town of Wells hosted and coordinated a Full Scale Exercise to task multiple public safety agencies, hospitals, state and federal resources and York County Emergency Management Agency. The scenario involved a freight train crashing into a chartered bus with 50 people on board.

The exercise showed many of our strengths of our town and our neighboring communities. It also gave us a plan to increase our response capability and identified those gaps to improve the level of service. The information we gathered from the exercise has been useful in our rewriting of our emergency operations plan for the town. The new rewrite will be available in the late spring of 2016.

We are always looking for volunteers to assist us in our EMA functions in taking care of the needs of Wells. If you have desire and time, please feel free to contact us at the fire department, 207-646 – 7912.

### **Lifeguard Report by Captain Katie Bordeaux**

The Wells Beach lifeguards serve to insure the safety of the thousands of visitors that come to Wells Beach, Crescent Beach, and Drakes Island every summer. From Memorial Day to Labor Day, guards can be seen patrolling the beaches either by foot or from the lifeguard stands positioned throughout the beach. This year, we tried something new with our leadership positions by using a team of four individuals, Katie Bordeaux, Emily Bordeaux, Lucas Butterfield, and James L'Heureux, working together to insure a safe and successful summer.

From Memorial Day until July 1st, lifeguards from the previous season patrol the beaches on foot over the weekends; however, the season formally begins at the end of June. Lifeguards

guard the beach, daily, from July 1st through Labor Day. Each day begins with a workout, directed by one member of the leadership team, from 8:30am - 9:30am. Guards then have until 10:00am to get ready and arrive at their designated lifeguard stand. Guards remain on duty until 5:00pm each day.

In order to qualify for the lifeguarding job, candidates must attend a tryout conducted by a member of the leadership team. This year, the Wells Lifeguards had to meet the USLA (United States Lifesaving Association) standards, which consists of a 550 yard swim and a one mile run in a combined time of under 18 minutes. For the first time, we ran an accredited lifeguarding and CPR course through the American Red Cross for new guards without certifications and returning guards whose certifications had expired. This allowed us to continue to hire qualified individuals to monitor our beaches; however, this year, due to a lack of applicants, the Wells Beach lifeguards were still short-staffed the majority of the year. This was a common theme throughout the Southern Maine beaches.

The last two weeks of June are dedicated to in-service training to prepare new guards for the season ahead and to refresh returning guards on their responsibilities while on duty. This training includes an intensive ocean rescue course put on by Joe Mokry of Ocean Rescue Systems International. Additional water rescue training is provided by the leadership team over the two weeks and throughout the season. The guards are also educated by the Maine Audubon Society on how to recognize and protect the endangered Piping Plovers found on Wells Beach. Lynda Doughty from the Department of Marine Resources teaches the guards about marine mammal stranding and how to manage those types of situations. Several of the guards are trained by the Maine Healthy Beaches staff on how to correctly perform water testing. Wells Emergency Medical Services (WEMS) talks to the guards about how to assist EMS if they need to respond to the beach for any emergency. All additional training such as radio communication, demeanor while on duty, stand rotations, the general emergency action plan, dealing with missing persons, the shark plan, completing incident reports, etc. is provided by the lifeguard leadership.

Summary of the Incidents from the 2015 Lifeguard Season:

- 46 Medical Rescues in which 6 required additional WEMS attention
- 8 Water Rescues in which 4 required additional WEMS attention
- 12 Incidents involving missing persons
- 5 Miscellaneous incidents
- 4 Incidents involving our Personal Water Craft

### **Lifeguard Medical Rescues**

Most of the medical rescues performed by the Wells Beach Lifeguards are caused by the many rocks found along Wells Beach. Due to beach erosion, the rocks have become more prominent over the past few years. The jetties found on Wells Beach and Drakes Island offer great vantage points for fishing as well as scenic views of the beaches; however, these jetties create problem areas for the lifeguards. There were a total of 46 medical rescues this year, many of which were small cuts and abrasions caused by the rocks and jetties on the beaches. This year we had to call WEMS six times for medical related instances. Two of these incidents involved

patrons having seizures, one involved a broken finger, and three involved deeper cuts. The Wells Beach Lifeguards assist WEMS by controlling the scene before EMS arrives, and often times continue providing aid throughout the rescue. Due to the large volume of medical rescues made and the few times WEMS was needed, it is clear that the Wells Beach Lifeguards are properly prepared to effectively deal with most situations and medical rescues that occur on Wells beaches.

### **Lifeguard Water Rescues**

The 8 water rescues made by the Wells Beach Lifeguards this year involved the use of rescue cans, rescue boards, and our new Personal Water Craft (PWC). The majority of these rescues were caused by rip currents along the beach. Of the eight rescues, seven were caused by rip currents with four of those being caused by the prominent rip current on the south side of the Wells Jetty. The fifth and sixth rescue involving a rip current was at Casino Square and public way 14 respectively, where the rips are known to the lifeguards but are much less active than the one along the jetty. In all instances, the guards spotted the problem and responded accordingly. We have a policy that any water rescue involving a minor requires a lung check by either an EMT/certified lifeguard or by WEMS. This explains why WEMS was called for three of the water related incidents. The last incident that required WEMS response was a situation in which a man fainted on the Drakes Island Jetty and fell into the water. The lifeguards, fire department, and WEMS responded to the incident. One instance when the PWC was needed involved two young girls on a paddle board that were struggling to make it to shore. The leadership urges lifeguards to do preventative measures to limit the dangerous situations patrons could find themselves in. Lifeguards learn where the rip currents are located therefore are able to prevent patrons from swimming in these areas. This limits the number of water rescues and lessens the number of times the guards get put into treacherous positions in order to protect the patrons of our beaches.

### **Lifeguard Missing Persons**

During the 2015 season, Wells lifeguards responded to a total of 12 missing persons reported to the squad on the beach. There are 10 lifeguard stands found in Wells; 2 on Drakes Island, 6 on Wells Beach and 2 on Crescent Beach. When lifeguards are notified of a missing person, rotations are initiated by all double stands, with all single stands instructed to take out binoculars and while maintaining their duties of watching the patron in the water to also search for the missing individual on the beach. The squad has an excellent record of finding the missing persons very rapidly with this technique, as it gives very high coverage of the beach.

### **Lifeguard Miscellaneous Incidents**

We had 5 miscellaneous incidents this year that didn't quite fit into any of the above categories. In one instance, we had a report of a person jumping from rocks off shore and not surfacing. Lifeguards responded accordingly by dispatching the PWC to the patron's last known location and patrolling the water. Meanwhile, Wells Dispatch was notified who dispatched the Fire Department, WEMS, Harbor Master, and Police to assist with the search. Luckily the patron was found on shore, having swum back without anyone seeing. The other miscellaneous

incidents involved us dispatching our PWC to areas more difficult to reach by swimming. There were numerous instances where patrons climb on the rocks about 200 yards in front of Casino Square. We like to prevent patrons from climbing these rocks for their own safety; therefore we dispatched the PWC to educate the patrons on the risk of climbing these rocks.

### **Lifeguard Personal Water Craft**

This year the lifeguards have a new PWC to aid them in their daily duties. Any incident close to the jetties allows the lifeguards safe access without having to climb down the rocks and risk slipping. It allows the lifeguards quick response to any situation in front of Casino Square where without the PWC any response would easily be a 5 minute swim. The PWC is a great addition to the arsenal of equipment the lifeguards are able to use allowing for safe, faster response times.

### **Healthy Beach Program**

Each year Wells participates in the Healthy Beach Program sponsored by the Maine Healthy Beaches which is managed by the Maine Department of Environmental Protection and coordinated by the University of Maine Cooperative Extension (U Maine Extension). We are part of 28 local management entities to conduct routine monitoring, assessment and public notification of water quality conditions for 60 beach management areas spanning from Kittery to Mount Desert Island.

- There are 8 beach sites and 2 FYI sites (harbor/river) tested weekly or more. There are 5 separate beach management areas. This is an adaptable approach based on water quality, potential sources, etc. On average, retest results are clean nearly 90% of the time for all beaches indicating good water quality overall. This is tricky as Wells Beach resamples are clean 100% of the time and the harbor is at 75% which is actually the lowest for the program.
- Wells Beach is considered a "flagship" beach as the town was one of the first communities to join the Maine Healthy Beaches Program in 2002. The town continues to uphold all policies and guidelines set forth by the program.
- In response to heavy rainfall and severe flooding, all beaches were posted under a precautionary rainfall advisory in late June 2015. Rainfall is the typical worst-case scenario for water quality and this early alert system showcases the town's commitment to public health. Rainfall washes the land and transports contaminants to the shoreline either directly or via rivers, streams and storm drains.
- Wells uses a team approach when testing their beaches. They utilize citizen scientists who volunteer their time to collect the routine beach samples and have lifeguards as a back-up and to collect resamples as necessary. This redundancy ensures the success of the local program. Educating lifeguards is also a great practice as they are often the first responders to public inquiries.
- Beyond routine beach monitoring, Wells has continued to keep track of water quality in the neighboring Wells Harbor/Webhannet River on a weekly basis during the summer months. Wells is not just interested in beach water quality, but the quality of all water resources.

- Wells is a focus area of the New England Sustainability Consortium (NEST) project, a collaborative effort among universities and colleges in Maine and New Hampshire, focused on strengthening the scientific basis for decision-making and improving the management of beaches and shellfish beds. NEST blends sustainability science with a range of disciplines to tackle problems related to impaired coastal water quality. Part of this work includes biophysical researchers investigating how natural processes (e.g. water flow in rivers) and human activities (e.g. land development) in the Webhannet watershed influences bacterial dynamics.

<https://www.newenglandsustainabilityconsortium.org/safe-beaches-shellfish>

Respectfully submitted,

Daniel M. Moore

Fire Chief, EMA/Lifeguard Director, Heathy Beach Manager

## GENERAL OFFICE/TREASURER

Fiscal year 2015 was a year of financial consistency for the Town. Property tax collections remained steady at a collection rate of 95.4%, and excise taxes paid were 18.9% over budgeted amounts. The property tax collection remained the same as the previous fiscal year while excise taxes paid were up 6.8% from fiscal year 2014.

The office consists of a staff of six full-time employees and one part-time employee. The staff assists taxpayers with their property taxes as well as their motor vehicle excise tax payments and registrations. Seasonal beach stickers and tokens are issued in this office. Funds are also collected for Code Enforcement permit fees, Planning Department fees, Mooring fees and trash bags for the Town's Pay-As-You Throw trash disposal program. Lien filing, tax lien foreclosure, payroll, accounts payable and general assistance are also handled by staff in this department.

To help save you time, most re-registration motor vehicle transactions may be renewed on-line by going to the Town's website: [www.wellstown.org](http://www.wellstown.org). Once there, go to Services, under Public Services select Register my Vehicle and follow the instructions to renew your current registration. You will need your current registration, current insurance card, mileage and a checking account to complete the renewal on-line.

You may also review or pay your tax bills online by going to the Town's website: [www.wellstown.org](http://www.wellstown.org). Once there, go to Services, under Government Resources select Pay Your Taxes. At that point you can choose to create an online account or do a one-time payment. You will need to make sure that you have a copy of your bill in front of you which shows your account number. Users of this service will pay a convenience fee to a third party processor for the transaction.

To avoid long lines at the Town Hall during the early summer months, seasonal beach stickers are available after May 1<sup>st</sup> each year. Taxpayers are strongly encouraged to submit their requests by mail. Seasonal beach stickers are effective from the Friday of Memorial Day weekend through Columbus Day. The fees collected from seasonal beach stickers helps to defray the cost of keeping the beaches safe and clean during the summer months.

The General Office/Treasurer's Department acts as the accounting staff for the Town collecting and distributing Town funds. The department issued 15,861 property tax bills and collected \$26.7 million in real estate and personal property tax revenue. Thirty-seven percent of tax payments are processed by the department staff while Lockbox and online billing assists in processing the remaining sixty-three percent of tax payments. The staff processed 334 real estate tax liens, 6,533 accounts payable vouchers and 7,841 payroll transactions. Staff also processed 11,078 motor vehicle transactions which amounted to excise tax collections of \$2,210,854 and State of Maine collections of \$1,088,655 for the fiscal year.

The staff accounted for \$409,893 in revenue from the beaches this year. The Pay & Display Meters contributed \$241,588 toward the total revenue. Department staff issued 5,192 seasonal parking stickers for the year.

The department successfully performed the General Assistance Administration for the Town by spending \$24,502 to assist 15 families and 23 single persons with general assistance for the year. These numbers reflect the number of people who were found eligible and were granted general assistance. These numbers do not reflect the largest part of the General Assistance Program which included speaking to residents and visitors about area resources, programs and opportunities that residents and visitors may not be aware of, or were not sure of the eligibility requirements. The number one responsibility of the General Assistance Program is to help individuals finding long term solutions and appropriate resources. The department also worked with The Outreach Committee, St. Mary's, the Messiah Christian Church, the Red Cross and York County Community Action to further assist families and individuals with programs that could be beneficial for them.

During fiscal year 2015 staff continued to attend required trainings. Staff members are currently in various stages of obtaining the necessary training to be either recertified or certified as Assistant Tax Collectors. Deputy Treasurer, Dori Randall, received her recertification for Associate Treasurer and Associate Tax Collector. Deputy Tax Collector, Deb Coady received her recertification as Associate Tax Collector. Accountant, Casey Welch, received her certification for Associate Treasurer.

We encourage you to review the Town's audited financial statements for fiscal year 2015 that are included in this report. A full set of financial statements with the auditor's report is available upon request and is also posted to our website in pdf format. Please call us at 646-5113 with any questions you may have.

Our thanks to the Board of Selectmen, Budget Committee, Town Manager and all Town staff members for their assistance and support this past year.

Respectfully submitted by the General Office/Treasurer's Staff,

Jodie L. Sanborn, Treasurer

Casey Welch, Accountant

Dori Randall, Deputy Treasurer

Deb Coady, Deputy Tax Collector

Tammi Hollins, Assistant Tax Collector/Accounts Payable

Diana Knight, Assistant Tax Collector/Assistant Motor Vehicle Agent

Laurie Lord, Part-Time Assistant Tax Collector/General Assistance Clerk



## **HARBORMASTER**

Wells Harbor has seen usage increase for yet another year, and FY'15 offered up some of the best summer weather in recent memory. Mooring and slip occupancy was high, and use of the launch ramp was heavy. There were no major issues to report, and the jetties did not develop a sand bar over the last year, so surf conditions were favorable for transit.

The Harbor received partial funding through the SHIP grant program to rebuild the commercial pier roof and hoist rail over last winter. The project went very well and the result is a much nicer and more functional loading and unloading area.

On the commerce side of things, we saw the first year of the Wells Water Taxi, which operated from the main pier and served the beaches and harbor, as well as Kennebunk and Kennebunkport on nice days. We also saw quite a few Bluefin Tuna landed this year, and lobster catches and prices were good.

Wells Harbor has become a destination for transient boaters and cruisers transiting the coast. We saw a steady stream of people staying in the Harbor for one night, and up to a week. This program has generated a nice revenue stream, and continues to offer safe harbor to cruisers and the opportunity for anyone to utilize our facilities on a temporary basis. We plan to continue to promote transients to visit, and enjoy what we have to offer.

The office of the Harbormaster did respond to some emergency calls, as well as assisted the lifeguards on various occasions. Communication and cooperation between the lifeguards and the Harbormaster has never been better, and they were a pleasure to work with and assist.

We are looking forward to another busy season next year, and as always, if you have any questions, don't hesitate to contact me.

Respectfully submitted,

Christopher H. Mayo  
Harbormaster



## **HUMAN RESOURCES DEPARTMENT**

The Human Resources Department provides support and consultative services in the recruitment, selection, hiring, and retention of Town employees and volunteers. The Department provides ongoing information, assistance and compliance guidelines on issues involving Local, State, and Federal employment laws and/or regulations. Services additionally include compensation and risk management programs, along with benefit program design and implementation, contract administration and assistance with employee/labor relations.

This past year has seen replacement hiring activity in the Public Works, Library, Human Resources, Recreation, Police and Fire Departments. The Human Resources Department also assisted the General Office, Harbor Master and Public Works Departments with normal seasonal staffing.

Some of the additional activities in which the Human Resources Department was involved during this fiscal year include:

- Introduced additional health plans to create a multiple plan approach to address affordability criteria of the Affordable Care Act, as well as to offer a lower premium plan choice for employees.
- Continued work with the Volunteer Coordinator role to support growing and formalizing the town's citizen volunteer programs; the second Volunteer Coordinator was hired in the first weeks of Fiscal Year 2016.
- Continued to productively interact with the Maine Municipal Association Loss Control Specialists in analyzing work related injuries, accidents, and lost time records. Worked with other staff at the MMA, as well as with internal town staff, to promptly file and monitor Workers' Compensation cases to insure that they were accurately administered, and to facilitate training for staff as appropriate.
- Continued to meet regularly with municipal and county Human Resource (HR) professionals to discuss areas of mutual interest and to share best business practices; current HR Director serves on the board of the newly formed HR association.
- Worked with the town's Employee Assistance Program providers to offer supervisory training/educational opportunities, as well as provided direct training.
- Finalized the Employee Handbook update, as well as developed the town's Family Medical Leave Act policy.
- Updated the town's nonunion compensation and classification plan in order to provide up to date market information for annual reviews.
- Ongoing work with Finance personnel to identify and fix payroll software issues, implement enhancements to current processes to be more efficient, as well as address compensation processes that do not fully comply with state or federal law.

Looking ahead, the Human Resources Department will continue to partner with the Board of Selectmen, the Personnel Advisory Committee, the Town Manager, Department Heads, Supervisors, and employee representatives to strive to create and sustain an effective, efficient, and enjoyable workplace that encourages all parties to work collaboratively to provide the Town with exceptional delivery of public services.

Respectfully submitted,

Stephanie Weaver  
Human Resources Director



**Planning & Development**  
**208 Sanford Road, Wells, Maine 04090**  
Phone: (207) 646-5187, Fax: (207) 646-2935  
Website: [www.wellstown.org](http://www.wellstown.org)

<i>Michael G. Livingston, Town Engineer/Planner</i>	<a href="mailto:mlivingston@wellstown.org">mlivingston@wellstown.org</a>
<i>Shannon M. L. Belanger, Planning Assistant</i>	<a href="mailto:sbelanger@wellstown.org">sbelanger@wellstown.org</a>

## **The Wells Planning Department Annual Report for the period of July 1, 2014 to June 30, 2015:**

### **The Staff**

Shannon L. M. Belanger continues to hold the Town of Wells Planning Assistant position.

Michael G. Livingston, P.E. continues to hold the Town of Wells Engineer/Planner position.

### **The Work**

The Planning Office continues to provide staffing for the Wells Planning Board and Staff Review Committee and Code Enforcement Office with regard to Site Plan and Subdivision Applications. The Planning Office also works for and participates in committees and on projects at the direction of the Board of Selectmen and Town Manager such as the Comprehensive Plan Update Re-write Committee and the Facilities Planning Committee.

### **Subdivisions**

*The Planning Office has reviewed numerous new subdivision applications and subdivision amendment applications located throughout the Town. The following applications were approved during July 1, 2014 to June 30, 2015:*

Compass Pointe Subdivision Amendment #2 to revise project phasing and allow a temporary office location for the property located off of 45 Post Road; Squires Glenn Condominiums Amendment for unit #6 porch expansion located off of 114 Furbish Road; Julian Huxley Subdivision Amendment #3 to divide lot 13 into 5 lots (13 lots/DU to 18 lots/DU) located off of Littlefield Road/ Julian Huxley Lane; River's Edge Subdivision Amendment #4 to eliminate the requirement that dwelling units (DU) be affordable located off of Bragdon Road/ Buttonbush Lane and Juniper Lane; Bradford Village Subdivision Amendment for construction phasing located off of 470 Bragdon Road; Brackett Estates Subdivision Amendment to alter septic system location and add a common mailbox located off of Loop Road; Meeting Place Estates Subdivision Amendment to amend the septic system and well location for lot 3 located off of Meetinghouse Road; Ocean Mist Villages (Final) Subdivision approval for a 11 dwelling unit Multifamily Development off of Littlefield Road; Depot Crossing Subdivision (Final) approval for a 16 lot/dwelling unit cluster subdivision off of Burnt Mill Road/ Old Depot Road; Compass Pointe Subdivision Amendment #3 to relocate the sewer pump station, show as-built site conditions, revise parking, revise egress platforms and stairs for hotel units and dwelling units, and revised office hours located off of 45 Post Road; Evergreen Residences Subdivision Amendment denial of changing note 16 on the plan; Chick Crossing Subdivision (Preliminary)

approval of a 5 lot/7 dwelling unit major subdivision located off of Chick Crossing Road; Riverwalk Subdivision (Final) approval for a 35 lot/dwelling unit major subdivision located off of 936 Branch Road; Burnt Mill Estates (Preliminary) Subdivision Amendment Approval for a 174 dwelling unit major subdivision consisting of clustered lots and 1 multifamily development lot located off of Hobbs Farm Road; Sea Landing (Preliminary) Subdivision approval for a 10 dwelling unit Elderly Housing Life Care Facility located off of 752 Post Road; Compass Pointe Subdivision Amendment #4 to convert 2 hotel units into 2 dwelling units for a total of 22 hotel units (Lodging Facility) and 6 dwelling units (Multifamily Development) located off of 45 Post Road; Rivers Edge Subdivision Amendment #5 to amend various septic system locations and well exclusion areas and revise two wetland delineations located off of Bragdon Road/ Juniper Lane and Buttonbush Lane; and Sea Landing (Final) Subdivision approval for a 10 dwelling unit Elderly Housing Life Care Facility located off of 752 Post Road.

### **Site Plans**

*Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2014 to June 30, 2015 include the following applications which received approval by the Wells Planning Board:*

Compass Pointe Site Plan Amendment #2 to revise project phasing and allow a temporary office location for the property located off of 45 Post Road; Wells High School Renovation Site Plan Amendment to expand the high school from 92,000 SF to 128,000 SF located off of 1470 Post Road; Wells Elementary School Site Plan Amendment to reduce parking and depict secondary access/road connection to the High School; Wells Transfer Station Site Plan Amendment to depict changes made since 2001 approvals, install retaining walls, redefine access roads around the facility, remove buildings, and install a 3,150 SF roof over trash compactors located off of Willie Hill Road; Beach Dreams Cottages Site Plan Amendment to pave existing gravel roads located off of 412 Post Road; Seaglass Village Amendment #7 to eliminate two wetlands and move 4 seasonal cottage units located off of Post Road/ Old County Road; Compass Pointe Site Plan Amendment #3 to relocate the sewer pump station, show as-built site conditions, revise parking, revise egress platforms and stairs for hotel units and dwelling units, and revised office hours located off of 45 Post Road; Wonder Mountain Fun Park Site Plan Amendment (Lot 11) to reconfigure parking, relocate dumpster, a Fast-Food Restaurant; and a 100 SF ticket booth located off of 270 Post Road; Wonder Mountain Fun Park Expansion Site Plan (lot 11-1) to locate a go-kart track, a ropes course, a maintenance building and pit building located off of 270 Post Road; Wells High School Renovation Site Plan Amendment to eliminate the secondary access road to the Elementary School and various athletic field structure changes located off of 1470 Post Road; 17 Post Road LLC (Ogunquit River Inn) Site Plan Amendment for approval of existing site conditions including additional land, a pool and pool pad located off of 17 Post Road; Seacoast Motel Site Plan Amendment for existing site conditions including a pool, pool apron and shed located off of 40 Post Road; Compass Pointe Site Plan Amendment #4 to convert 2 hotel units into 2 dwelling units for a total of 22 hotel units (Lodging Facility) and 6 dwelling units (Multifamily Development) located off of 45 Post Road; Morse Business Complex Site Plan Amendment for 16,080 SF of business approved uses and 12,000 SF sawmill use located off of 372 Post Road; R&R Chocolate Site Plan Amendment for a 2,256 SF building to

contain 456 SF Fast-Food Restaurant use and 676 SF Business Retail use located off of 913 Post Road; Sea Landing Site Plan approval for a 10 dwelling unit Elderly Housing Life Care Facility located off of 752 Post Road; and Colonial Square Condominiums Site Plan Amendment to depict existing property uses, convert units 5 and 7 into two dwelling units located off of 952 Post Road.

*Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2014 to June 30, 2015 include the following applications which received approval by the Wells Staff Review Committee:*

Miles, LLC Site Plan Amendment for 7,200 SF Business uses and amend parcel size located off of 2145 Post Road; Millennium Granite Site Plan Amendment for 30' x 40' maintenance garage and 28'x 28' addition to the saw barn located off of 50 Quarry Road; Colonial Square Condominium Site Plan Amendment for unit 8 change of use located off of 952 Post Road; Wells Junior High School Site Plan Amendment for a 17' x 26' greenhouse located off of 1470 Post Road; WOCSD – Forbes Field Bleachers Site Plan Amendment to enlarge the bleachers to 25' x 30' located off of 1470 Post Road; The Lovelight Center site plan amendment for various business uses within the 3,984 SF building and locate a new shed located off of 2089 Post Road; The Castaway at Compass Pointe Site Plan for the 5,561 SF building to be used for 1,326 SF of Retail Business located off of 71 Post Road; Jo-Ann's Gardens Site Plan for 300 SF retail area, a 432 SF retail area, as 1350 SF table retail area, and a 800 SF retail tent area located off of 579 Post Road; Safe Haven Humane Society Site Plan for various business use proposed within an existing 2,439 SF building located off of 1420 Post Road; Morrison Developmental & Educational Center Site Plan Amendment for a 120 SF shed addition located off of 526 Post Road; Summerscape Cottage Site Plan Amendment #4 to revise the drainage infrastructure located off of College Drive; The Castaway at Compass Pointe Site Plan Amendment #1 to alter the garage/storage area, other minor site changes, and a new bulkhead located off of 71 Post Road; Joshua's Restaurant Site Plan Amendment to add some additional gravel to the parking area for 2 new parking spaces located off of 1774 Post Road; Ocean Haven East Site Plan Amendment to relocate a mis-located shed, show existing site conditions and identify an office location located off of 1089 Post Road; Wells Harbor Park site plan amendment for a double lane boat launch located off of Harbor Road; Country Kids Preschool Site Plan for a 465 SF Daycare use located off of 760 Wire Road; Tiana's Thrift Store and Outback Antiques Boutique Site Plan Amendment approval for a 900 SF business retail use to be located within the existing garage located off of 41 Brown Lane; Devine Cuisine & Rococo Ice Cream Site Plan Amendment for a 240 SF Business use and a 48 seat standard restaurant use; Appian Way Miniature Donkeys site plan for up to 10 livestock on 2.321 acre parcel located off of 10 Mt. Zion Way; and Castaway at Compass Pointe Site Plan Amendment #2 to alter/expand exterior stairs and eliminate the propane tank located off of 71 Post Road.

### **Ordinances**

The Planning Office, at the direction of the Board of Selectmen, worked on various changes to Wells Ordinances. These Ordinances involved input from the public, Town Staff, Planning Board, and Board of Selectmen.

The Ordinance proposals that were developed but did not get placed on the November 4, 2014 Town Meeting included: Chapter 145 (Land Use) amendment to Article X, Subsection J, replace Planning Board with Reviewing Authority; Chapter 202 (Subdivision) amendment to Section 202-9C, add authorized agent; Chapter 145 (Land Use) amendment to Article VIII, Subsection 145-61C, add owner or authorized agent and denial at the discretion of the Code Enforcement Officer.

The Ordinance proposals that passed at the June 9, 2015 Town Meeting included: Chapter 145 (Land Use) to Define Poultry and Livestock Uses, to Revise the Code's General Requirements Regarding such uses and to allow such uses in various Zoning Districts; and Chapter 145 (Land Use) to Define "Live/ Work Unit" and to add it as a special provision in the Light Industrial District.

### **Engineering Projects**

Mike Livingston PE, the Town Engineer continues to work on municipal projects at the request of the Board of Selectmen and Town Manager regarding improvements to the Walter Marsh Recreation Facility; Town Facility conceptual plans for new building layouts and locations for the Town Hall, Police Department and Fire Department. Mike has worked on various easements and DEP resolutions on behalf of the Town. Other projects worked on include the following: Transfer Station Site Plan and MDEP Permitting; Harbor Road Sidewalk project and survey; Harbor dock roof and rail project; Buffum Hill Cemetery easement and GPR Study; Analysis of FEMA "draft" maps; Gas line extension to the School campus; Atlantic Avenue reconstruction and drainage project; and review of Gateway Drive road acceptance documents.

Mike Livingston continues to work closely with the Code Enforcement office during pre-construction and construction of subdivision and site plan projects. Mike has conducted various drainage and stormwater system inspections, and roadway inspections. The Planning Office has also reviewed as-built plans for conformance to town approvals and coordinated with the Code Enforcement Office for violation notices or action to remedy violations.

### **Other Projects**

The Planning Office continues their involvement with the construction and inspection phase of subdivision and site plan developments. The Planning Office keeps up to date records for Performance Guarantee Agreements and the status of Letter of Credits or Bonds for projects to ensure projects that are started can be adequately completed to Town standards.

GIS Mapping continues to grow in use and application for the Planning Office and Code Enforcement Offices. ArcGIS will be used by both offices as an internal tool to better review and inspect properties.

The 10 year update to the Town's Comprehensive Plan was initiated with the Board of Selectmen and the Southern Maine Planning and Development Commission. Analysis information was compiled and new inventory maps developed for use by SMPDC in writing the

draft update. Two public meetings were held and a written survey conducted to get public input and comments.

The Planning Office continues to stay involved with various boards and committees throughout the State as a way to keep our office informed with what other communities are doing and how our municipality can benefit for the successes or failures others have experienced. The Planning Office continues to be a part of projects involving Southern Maine Planning and Development, Town of Wells Technology Committee which included many hours devoted to planning and assisting in the implementation of the new website for the Town of Wells, the Wells Reserve, and the Central York County Steering Committee. The Planning Office also participates in meetings regarding MDOT road improvements for Route One (Chapel Road and new intersection lights) and Route 109 (Chapel Road intersection).

Respectfully submitted,

Michael G. Livingston  
Town Engineer/Planner





# Wells Police Department

*"Impartiality, Integrity, Courage"*

## 2015 Annual Report

During 2015 dispatchers and officers handled 33,364 calls for service. Completed 494 arrest reports, 98 of which were for Operating Under the Influence, responded to 489 reported crashes and conducted 6,139 traffic stops.

Unfortunately two of the crashes officers responded to were fatalities; one was a two vehicle crash on May 2<sup>nd</sup> on North Berwick Road at the intersection of Crediford Road and the second was a single vehicle crash on Post Road by the Moody Post Office. Our hearts go out to the families of the loved ones lost.

November proved to be a busy month with two armed robberies and a Meth Lab discovery all within nine days of each other. On November 15<sup>th</sup> officers responded to a report of a robbery at a residence on Littlefield Road where money and drugs were stolen at gunpoint. Five individuals were subsequently arrested for the crime.

The very next day, November 16<sup>th</sup>, a search warrant was executed at a residence on Post Road by officers from Wells PD and agents from the Maine Drug Enforcement Agency. During the initial search evidence of a methamphetamine "cook" was located so officers stopped the search and the MDEA Crime Unit was called in to dismantle the operation, as chemicals used in this type of drug making can be very volatile.

One week later on the 23<sup>rd</sup> Wells Dispatch received a holdup alarm from Chases Getty on Sanford Road. It was found that two individuals went into the store and attempted to rob it at knifepoint. The clerk followed the robbers out of the store and was able to see which direction they went. After several hours of searching and receiving tips from area residents, four people were taken into custody for the robbery.

The above was just for a nine day period in part of our "off season". We handle many different types of cases throughout the year that are not so "Newsworthy" but are just as important. We are still getting reports of people falling prey to scams where they have sent money overseas because they have supposedly won a lottery or a relative needs money to get out of jail in Canada. These criminals will continually call the victims and threaten them until they send or wire money to them. Please be aware that after a period of time the word gets out about



a certain scam so the criminals just come up with another one. If you are not sure about a phone call or a letter you have received please call the department and speak with an officer.

I'm sure most of you are aware of the serious Opioid addiction problem across the state and nation. The Town of Wells is not immune from it as we have seen an increase of drug related crimes over the past year. These range from drug offenses to property crimes (such as thefts and burglaries) as the addicts have to come up with money to pay for their drug of choice.

I don't write about these incidents to make residents feel that the Town of Wells is an unsafe place to live, but to make sure you know that crime does occur in town and we do all we can to hold the people responsible that commit these crimes. Also, it takes all of us to make the Town of Wells a safe place to live, so please don't hesitate to call the department if you come across something out of the ordinary and if there is a vehicle involved write the license plate down. I'm not asking people to take action when they see something but at least call us and make note of anything you think may help us.

Liking the departments Facebook page is a good way to keep apprised of current scams and some of the recent criminal activity.

### **Personnel**

On September 29, 2015, Kevin J. Chabot was promoted to the rank of Lieutenant to fill the vacancy created when Lt. Ruth Farnsworth retired.

Lt. Chabot started working at Wells PD as a reserve officer in 2001 and was hired full-time September 1, 2004 and promoted to the rank of sergeant, January 13, 2009. While working here at Wells PD Lt. Chabot has been involved in many different areas of police work; K-9, Field Training Officer, Honor Guard Leader, coordinator of the Special Traffic Enforcement Program, Maine Criminal Justice Academy Instructor, Physical Agility Test Rater and Grant Writing to mention a few.

In 2006 he received his Bachelor of Arts in Political Science and minor in Economics from the University of Southern Maine and in 2010 he was awarded a Master of Science degree in Community Economic Development from Southern New Hampshire University.

As many of you also know Lt. Chabot is a U.S. Army veteran (1998-2006), while attached to the 94<sup>th</sup> Military Police Company he served a 9 month deployment to Bosnia and a 20 month deployment to Iraq, serving as a team leader and squad leader during combat operations. During his service he received several awards including an Army Commendation Medal and a Combat Action Badge. After serving eight years he was honorably discharged at the rank of Staff Sergeant.

Before moving to the Town of Wells, Lt. Chabot served as a member of the Zoning Board of Appeals for the City of Sanford, served 3 years as a City Councilor for the City of Sanford, was Vice President of the Wells Emergency Medical Services Board of Directors for 2 years and is presently on the Board of Directors for the New Hampshire Working Dog Foundation.

On July 1<sup>st</sup> the department hosted a retirement luncheon for Officer Mark Rogers who retired after 32 years of service to the Town of Wells and Officer Eric Roubo who retired after 25 years of



service. Both officers will be missed as they were both a wealth of knowledge to new officers joining the department. Good Luck in retirement!

Officer Rogers and Officer Roubo relaxing already in the rocking chairs presented to them by the town and holding shadow boxes given to them by the department.

Two new officers and a dispatcher joined the department during 2015:

- Officer Dylan P. McNally graduated with honors from Forest Hills Consolidated School in 2011. He earned a Bachelor's Degree in Criminal Justice from Thomas College in May of 2015. Dylan graduated from the Maine Criminal Justice Academy Basic Law Enforcement Training program on December 19, 2014.
- Officer Daniel M. Metzler graduated from Vallahalla High School in El Cajon, California and attended Chandler-Gilbert College where he earned his Emergency Medical Technician License. He also attended the Community College of Beaver County where he earned a Certificate of Police Science. He became certified as a police officer in August 2001. Daniel received his license as a Practical Nurse in 1997 from the US Army Academy of Health Sciences at Fort Sam Houston, Texas.

Before coming to Wells PD, Daniel worked as a full-time officer for the Gilbert, Arizona Police Department and the Rochester Township Police Department in Rochester Township, Pennsylvania.

- Dispatcher Cheslee A. Duval graduated from Carrabec High School in North Anson, Maine in 2010; she has also attended Husson University where she majored in Paralegal Studies and Thomas College where she majored in Criminal Justice and Psychology. Prior to coming to Wells PD Cheslee has held several supervisory positions in the retail industry.

## **Good Morning Program**

I know I have written about our “Good Morning Program” in the past, but I wanted to remind everyone what a great resource it is for senior citizens and their families.

Since April 2010 the Wells Police Department has had in place what we call the “Good Morning Program”. This program has senior citizens call the police department by 10:00am every morning to check-in; if they do not call, the dispatcher on duty calls their house in case they just forgot to call. If they do not answer, an officer responds to the residence to attempt contact, if no one comes to the door we have prior permission from the homeowner to make entry with a key they provide us when they sign up for the program.

This program is great for the residents, as they will have contact with the department every day and also for their families knowing they will be checked on daily. Over time dispatchers and officers get to know the participants so well that some consider them friends. If you have a loved one or know of someone that would benefit from this program please call the department and an officer will go and meet with the person to see if it is a good program for them.

## **Events**

During the third week in June, Sgt. Chad Arrowsmith and Cpl. Roger Green along with their daughters represented the department and the Town of Wells as counselors at Camp P.O.S.T.C.A.R.D, which stand for “Police Officers Striving to Create and Reinforce Dreams”. The camp is for deserving 5<sup>th</sup> and 6<sup>th</sup> grade children from Maine. While at camp the kids participate in a wide variety of activities that help improve their self-esteem, interpersonal skills and team building. The camp also creates positive relationships with Law Enforcement. This camp is sponsored by The Volunteers of America and is held at Agassiz Village in Poland, Maine.

Campers on the climbing wall and palm tree.



Our annual department meeting/training was held on June 16, 2015 at York County Community College. During the meeting three employees were recognized for their years of service with the department; Officer John Riegel 10 years, Court Clerk Karen Almond 15 years and Secretary Katherine Dionne 21 years. Officer Kevin Schoff received the “Traffic Officer of the Year” award and Sgt. Kevin Chabot and Detective Todd Bayha were the co-winners of the “Employee of the Year” award. Training is a large part of our day as we had several blocks of instruction, one on Bloodborne Pathogens from Ricky Smith of the Wells Emergency Medical Services, another from Agent Don Lima from US Fisheries and Wildlife who spoke about the Law Enforcement Mission at Rachel

Carson and another by Chaplain Kate Braestrup of the Maine Warden Service who taught a great interactive class about a new approach on how to make death notifications to families and loved ones.

In December several members of the department, including the two K-9's, visited the Barbara Bush Children's Hospital at Maine Medical Center in Portland again. The children had their pictures taken with the K-9's and put them on Christmas cards for their parents. While there we also visited another floor where all the patients are receiving treatment for cancer. It was wonderful to see the smiles on the patients' faces as the K-9's and officers went from room to room temporarily taking their minds off the reason they were there.

Members of the department along with employees from the Wells Emergency Medical Services spent two days spreading holiday cheer to students at The Morrison Center here in Wells. The first day was for the younger children who got to meet the department's two K-9's and then got a special visit from Santa Claus. Each child sat with Santa, got their picture taken and got a special gift. The department's support staff made cards with the photos for the children to take home to their parents. The second day was spent with the older children and adults who attend The Morrison Center. They got to see K-9 Jagger show how well he responded to commands and how high he could jump. They also got a visit from Santa Claus and all received a special gift picked out just for them. I believe everyone involved had a great time and hopefully this can become a yearly event.

**Officers and students with Santa at the Morrison Center Holiday gathering. The smile on everyone's face tells it all.**



## **Statistics**

Total Calls for Service entered by Dispatchers for the past 5 years:

YEAR	Number of CFS
2011	30,405
2012	27,395
2013	32,000
2014	34,090
2015	33,364



Below is a sampling of calls reported to the department during 2015:

TYPE OF CALL	NUMBER OF CALLS
Animal Complaints	811
Burglary	50
Theft	128
Criminal Mischief	49
Domestic Violence	88
Criminal Trespass	14
General Disturbances	200
Sex Offender Check-ins	71
Background Checks	419

One last thing I would like to talk about is the need for a new police station. As many of you are aware the police station is in rough shape, it is inadequate space wise and needs to be replaced. In 1969 when the building was built the police department consisted of 3 full-time officers and 6 reserve officers with no support staff. Currently we have 31 full-time employees (officers, dispatchers, ACO and support staff) and 15 part-time and seasonal employees. Yes, it gets very crowded around here. In 1969 the department handled 2,666 calls for service and we are now handling over 30,000 each year.

There are many building security and officer safety issues as well as environmental concerns with the existing police station that we cannot discuss for obvious reasons. There will be a virtual tour available on the town's website and if you prefer, a personal tour of the station can be arranged. I would like to thank you in advance for your support when it comes time to vote on a new police station.

As always I would like to thank all the residents, visitors and fellow town employees who assisted the department throughout the year. Please contact me with any questions or concerns you have.

Respectfully Submitted,



Jo-Ann Putnam  
Chief of Police

## **PUBLIC WORKS DEPARTMENT**

During FY 2015 in addition to routine tasks the highway crews were able to improve drainage and prepare approximately 6 miles of roadway for repaving which was completed by fall. Sidewalks along route one in the vicinity of the Jr. High School were reconstructed. The highway crew also worked on drainage along Atlantic Avenue in preparation for repaving of that road in the spring of 2016.

Winter brought near record snowfall with storms arriving at the rate of two per week for an extended period of time. For the first time in recent memory, snow had to be trucked away to open the ends of some dead end streets. While winter budget items were ravaged but the end of the year saw no serious overage.

After the fire loss of the Transfer Station in December, Highway crews set about the task of cleaning up the area and started the site work for the new transfer station operational layout to be completed in the fall of 2015.



Grading improvements were made at the Recreation field to facilitate the construction of Kicking Wall for soccer practice which was designed and constructed by members of the Highway department.

The Public Works Department continues to assist other departments as requested.

Respectfully submitted,

The Highway Crew

## PUBLIC WORKS DEPARTMENT

### FY 2015 ROAD PROJECTS

<b>Street</b>	<b>When</b>
Atlantic Ave-Parking Lot to up to Thibeau St- Phase One: Install Catch basins	2014 Spring prior to Memorial Day or shortly thereafter
Atlantic Ave- Complete Phase One : Reconstruct Road & Pave	Fall 2014
Atlantic Ave –Phase Two to Mile Road Reconstruct Rd & Drainage	Fall & Spring of 2015
Clark Road from route 9A,	Fall or Spring of 2014/15
Chicks Crossing Road from route 9A, 12500 linear feet westerly and 20 feet wide.	Fall or Spring of 2014/15
Lindsay Road Extension from route 9A northerly 1420 linear feet to route 109.	Fall or Spring of 2014/15
Brick Farm Circle from Chicks Crossing Road 940 linear feet to the circle.	Fall or Spring of 2014/15
Kimberly Circle from Roe Street 3340 linear feet to Roe Street	Fall or Spring of 2014/15
Preble Street from the easterly end 3240 linear feet to the westerly end.	Fall or Spring of 2014/15
Wells Highlands Road from route 1 westerly 5140 linear feet to Preble Street	Fall or Spring of 2014/15
Meetinghouse Road from route 9A westerly 8500 linear feet to Wire Road.	Fall or Spring of 2014/15
Bragdon Road from Forgotten Lane northerly 3200 linear feet.	Fall or Spring of 2014/15
Harbor Road	Fall or Spring of 2014/15
<b>Depending on Funding and Cost- fewer or additional roads or sections of roads will be undertaken</b>	

## **TOWN HISTORIAN**

As another year has evolved, the Town of Wells can now celebrate 362 years of growth and progress. It now behooves us to document the current history that is occurring, as well as promoting that of our past. In that capacity it provides an opportunity for me to assist in any manner that I am able.

### **SCHOOLHOUSE DIV. 9 – PINE HILL**

This National Register designated school was not open during the summer of 2014 as Foundation issues needed repairs before tours could continue.

### **INDIVIDUAL INQUIRIES**

Through the telephone, home visits, letters or emails, I have responded to individual questions relative to the following:

- The site price of the Div. 14 Schoolhouse at Highpine in 1984. Luckily our old Town Reports with the Town Meeting Warrant led me to the Town Clerk's Office for the action taken at that year's town meeting.
- Family genealogies of individuals or families who've resided in Wells and Ogunquit. This year the Littlefield, Wells, Staples, Bourne, Perkins, Tufts, Barker, Newhall, Furbish and Sargent families had inquiries.
- Information relative to significant buildings in Wells, that were for sale or had been sold, relative to year built, architecture, National Register status, original owners etc.
- At graduation time at Wells High School several inquiries relative to the Honor Grads for previous years especially concerning their ancestors.
- Related to the Elementary School: "Is the building built in 1950 still standing?"
- The dating and age of the children in a painting done by an itinerate artist in the early 1800's.
- Newspaper correspondent wanting to know the number of burials at Ocean View Cemetery as the Elks were going to power wash. Burials = 4,554 including 515 vets.
- Was there ever a gas station at Wells Corner where the current fire station is located? Yes, indeed and during the 40's it seemed as there was one located at each mile.....Socony, Esso, Gulf, Flying A, Sunoco, Richfield, Tydol etc.
- Maritime history: working waterfronts, shipbuilding sites etc.
- Location of the town quilt: Historical Society.
- Source of bricks in walkway at Meeting House for the Sanders family.
- Congregational Church requested minister and building changes from 1987 to present. Also time line of history of 1<sup>st</sup> Congregational Church.
- The Administration at the Historical Society has changed and so I have been answering any inquiries to them relative to a number of subjects.
- A great deal of time has been spent on updating cemetery documentation this year. The increase in housing developments throughout Town has necessitated changes to Lot and Map numbers on the Town's maps. Several meetings with the Code Office were used to update my maps to coincide with those for the over 200 private cemeteries throughout the



Town. In turn, I shared my copy of documentation that I had completed from the late 1970's to the present. Also met with the two gentlemen who have rediscovered and cleaned up the private cemeteries for the past two seasons.

- Updated in March the count and names of veterans for the American Legion to current date as the numbers from WWII, Korea & Vietnam have increased annually. Private cemeteries have 180 veterans located in 85 sites.
- Agreed to serve on the committee relative to the restoration of the Buffam Hill cemetery, which is one of the oldest – if not the oldest, in our community.



Civil War Monument at Ocean View Cemetery placed 1870 by John Storer, Esq. of Sanford and The Inhabitants of Wells to honor Local Soldiers lost in Civil War.

April, 2015 – the 150<sup>th</sup> anniversary of the end of that conflict.

## NEED YOUR HELP

We need to find the location of the Newhall & Sisson burial site. The records of Wells' Women Relief Corps noted the location "On the right – Rte. 9". They did not say whether this was coming from the Sanford Road or from Rte. 4 in North Berwick. Old deeds note that at least one of the vets there owned property on Rte. 9 just beyond the Crediford Road. These are relatively recent burials and I'm hoping a hunter or someone might know of the exact location. Their names are: Bernard Newhall – 1923-1965 WWII; Irving Newhall – 1893-1978 WWI and George Sissin – 1896-1968 WWI. Hopefully they have markers!

## CONFEDERATE BURIAL

The Town of Wells is one of six sites in the state of Maine to have a Confederate buried here. On July 28, 1863 when the "Tacony Pirates", who had attacked shipping in Portland Harbor & subsequently captured, were being transported from Ft. Preble in Portland to Ft. Warren in Boston. One had died on the train transporting them prior to the arrival at Wells Depot [now Highpine] station. Thus this prisoner was removed and buried at Elm Brook Cemetery.

In 2004 a member of the Sons of Confederate Vets, who lived in Maine, had heard about our unknown and was pleased that I could direct him to the site where he placed a Southern Cross of Honor and a Confederate flag. [Wells had always put a flag there at Memorial Day.] His research found that this was a Cabin Boy from the English ship, Byzanthean, captured by the Confederates on their trip north destroying shipments supplying the north. When the rest of the English crew was exchanged, two Cabin Boys had chosen to stay with the southerners. He also found that the boy was nicknamed “Buttons”. Further research lead him to believe that the cause of death was due to a flogging he had received for being “sassy” prior to their capture on 26 June 1863.

In the spring of 2015, a Wells retiree found that “Buttons” was actually Thomas Butters. When we received proof that the prisoner with that name was not exchanged at war’s end, Bibbers will acquire the marker from the V.A. to replace the one they supplied 11 years ago with “Known But to God” label.



Confederate Burial Site

## MY CONCERNS

1. The need for continued promotion of Wells’ long and colorful history.
2. Making historical sites in Wells more visible and accessible to visitors.
3. Protection for our buildings deemed significant historically whether by age, site, design or original owner.

My involvement with the Retired Services Volunteer Program (RSVP) necessitates monthly hours reports to their office. In addition since January 1, 2015, they desire the number of clients serviced. My volunteer hours from July, 2014 through June, 2015 were 343 hours and the client number served from January 1 to June 30<sup>th</sup> were 98.

My grateful thanks for the cooperation and assistance from the Code, Clerk and Town Manager’s offices and to all of you as together we gather and document local history.

Respectfully submitted,

Hope M. Shelley, Town Historian  
207-646-7803  
[hms Shelley@myfairpoint.net](mailto:hms Shelley@myfairpoint.net)

## WELLS PUBLIC LIBRARY



Walking in Wells is one of my favorite summer activities. Not only do I avoid the hubbub of Route 1, but I get to see and chat with library patrons outside of our typical environment. Whether it is a seasonal family greeting me on the street to tell me how much they are looking forward to coming back to the library, or a local family checking in on the new campaign signs outside of the building, I am always struck by the strong sense of community in the town, how much they love and value their library, and how proud I am to serve them.

This sense of community shone brilliantly this winter when we faced the biggest challenge the library has seen in recent years; the failing of several trusses due to record setting snow fall. During this period the town departments rallied together to ensure the safety of the building and the public, while also creating a remarkable timeline that had the library closed minimally. While half of the library was closed for the repair, the staff showed an unflinching commitment to serving the citizens of Wells by sharing offices and brainstorming on how to continue to provide the same quality programs and services in a space half the size of what we had before. Patrons were concerned for our well-being, and understanding of the temporarily consolidated space. We are also indebted to the Rice Public Library in Kittery and the Kennebunk Free Library who honored Wells Public Library cards until our non-fiction collection was accessible again.

Our trustees also contributed to this sense of community and belonging. This past year they approved new lending policies that now provide full borrowing privileges with all legal residents and taxpayers in the Town of Ogunquit.

Please read below for more highlights and happenings at the library over the past year. I hope the citizens of Wells are as proud of their library as I am of their community.

**Warm Regards,**

**Devin Burritt**  
**Library Director**

## Wells Public Library Growing Again Campaign

A major focus for FY 15 was our Growing Again Campaign to renovate and expand the Wells Public Library. Library services have changed dramatically since the last addition in 1993, and the facility is no longer adequate to provide the growing number of services that patrons attend and love. The new facility will provide space for our growing collection, a 120 seat multi-purpose community room for the nearly 400 informative and entertaining programs we provide as well as a useful gathering space for others, quiet study rooms, and much more.

This is a public-private partnership, with cooperation and support from the Wells Public Library Foundation, Friends of the Wells Public Library, and the library staff. This past year local businesses such as Jo-Anne's Gardens, Harbor Candy, Wells IGA, and others contributed their time and services. Thanks to everyone's efforts we have raised over \$600,000 to date.

### Statistics

During the 2015 fiscal year over 55,000 people visited the Wells Public Library and checked out nearly 80,000 items, including books, DVDs, audio books, video games, and music. More than 5,386 children and adults attended programs, and over 8,800 visitors used our Internet computers. Another 4,300 visitors took advantage of our free Wi-Fi to connect to the Internet with their own devices. This represents a 300% increase in our adult programs since just ten years ago.

### Promotion

As part of our Marketing Plan we had a new library logo designed. We proudly display it on new business cards, envelopes, and signage. This logo sums up our identity as a vibrant, welcoming, resource center for all who view it.

This year also represents a shift in a few of our employee titles. As we continue to focus on programs and services, we felt that the title of reference librarian was anachronistic. We therefore changed the title to Adult Services Librarian to encompass the broad array of tasks that the position performs.



Similarly, we wanted to find a good way to represent all that happened at the circulation desk: a place formerly used primarily to check in and check out books. We now sign people up for museum passes, assist them in accessing our wireless network or computers, and answer questions about users' accounts. We have now begun to refer to this as the "Patron Services" desk, with a corresponding staff title change to Coordinator of Patron Services.

### Adult Services

This has been a milestone year for our adult services program. The change in job title from Reference Librarian to Adult Services Librarian shows a renewed energy and focus on engaging the community's cultural and information needs through hands on learning activities in addition to traditional print reference services.



New series of programs are being offered including Gardening with Jolene, a Master Gardener who volunteers to teach monthly gardening classes. We've covered many topics such as ordering seeds, planting seedlings, building raised beds, and square foot gardening. The library even created a small garden.

Our Computer Camp has been a huge hit with adults and seniors. We've covered everything from an introduction to computers to more advanced topics by using a loanable computer lab that we've borrowed from the Maine State Library.

There have been other monumentally successful programs throughout the year such as a presentation about the history of the Ogunquit art colony by the Ogunquit Museum of American Art's Director, Ron Crusan. We welcomed Maine's Poet Laureate, Wes McNair during National Poetry Month, partnered with York County Community Action to help many in the community learn about the Affordable Care Act, held lectures on writing and storytelling, and also hosted local authors such as Joyce Lovely.

Our knitting group has also shown a significant change. Now the "Fiber Arts Group", they welcome knitters, crocheters, weavers, and much more.



### **Youth Services**

As always, it was a busy and productive year in the Youth Services Department. The Summer Reading Program was revitalized and changed to be more inclusive of all, and we added a new afternoon session of storytimes due to popular demand. We have also continued to serve and reach out to provide visits and services to three different day cares in the Wells area.

The image to the left is just one example of how busy and popular our kids programs can be, with some of them bringing in between 80-120 people. This year we were thrilled and delighted to bring in the author of *Mouse Paint*, Ellen Stoll Walsh, a multigenerational program with *Coast Encounters*, local children's musician Renee Bouchard, a rockin' stuffed animal sleepover, and new monthly evening events for working families.

Teen services has been busy too, showing movies, facilitating engineering challenges, and even teaching teens and tweens how to solder LEDs!

These wonderful programs couldn't happen without the support of the Friends of the Wells Public Library.

### **Facilities**

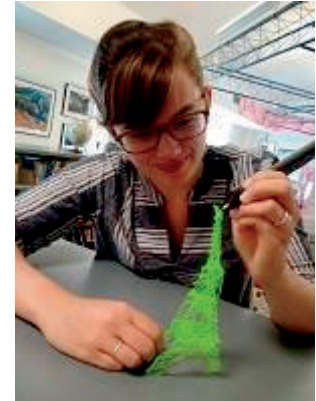
This year several trusses failed due to the snow load. They were replaced, and those that weren't replaced were strengthened. During this time we updated and improved the wiring for safety, replaced our overhead lights with new energy efficient LEDs, and put in extra insulation. The area is now brighter and much safer.



Also, in our ongoing attempt to provide the greenest environment we can, we are now proudly using BPA and BPS free thermal paper in our receipt printers.

### **Technology**

This year we purchased several pieces of consumer technology to be part of our mini-maker events. These items include a 3Doodler which allows the user to draw in 3D, an Ellison Machine, Makey-Makeys, and much more. We used these pieces of technology to demonstrate the making potential of our new building, and to further evaluate where we might grow in this area.



### **Friends of the Library**

The Friends of the Wells Public Library had a busy year preparing for their two major fundraising activities – the Annual Book Sale in August and the Craft Fair in October. All of these fundraising activities directly benefit the library, and we are grateful for their support which makes all our programs possible.

### **Volunteers**

All of these programs and services would not be possible without the dedication of our volunteers and the 781 hours of service they provided. Every day our volunteers come in to repair and reshelve books, process materials, pack up interlibrary loans, and so much more. In May we hosted our annual Volunteer Appreciation Luncheon as a way to thank this great group of people. This year we owe a special thanks to Bettey Henderson, Doreen Augherston, and Pat Wilson; all long term volunteers that retired this year. Your help and skill was sincerely appreciated.

We would also like to acknowledge Chuck Hayden and his Southern Maine Reentry Crew for volunteering their time and effort at the library. They have revitalized the front and rear entrances with fresh paint, and are planning on returning over the winter for more projects.

### **Staffing**

We welcomed Shaun Rowe as the new Maintenance person at the library this year.

Respectfully submitted,

Devin Burritt  
Library Director  
Wells Public Library  
[www.wellslibrary.org](http://www.wellslibrary.org)

## **WELLS PUBLIC LIBRARY BOARD OF TRUSTEES**

The focus and energy for FY 2015 for the Board of Trustees, the Growing Again Campaign Leadership Committee and the Wells Public Library Foundation has been to raise \$1.5 million dollars for the renovation and addition to the library. To date we have raised \$600,000 dollars.

These funds represent \$80,000 in grants. The rest include private donations, pledges, and in kind donations. The Leadership Committee, whose members include Trustees, Foundation members, business owners in the community, and the Library Director, have diligently made contacts and visited a multitude of citizens and business owners in Wells and Ogunquit. Our consultant Sandra Mitchell has directed the process with success and with the cooperation of the Trustees, Foundation Members and the Leadership Committee. We, however, need to continue with our efforts to reach our goal of \$1.5 million dollars.

We also have had a dedicated data entry person, Leo Ouelette, whose responsibility it was to keep detailed records of donations for the IRS. Leo has since handed the reins over to James Connors. We thank them both immensely.

Events were held in the fall of 2014 and the spring of 2015 at Varano's and Hobb's restaurants to introduce past and current trustees and Friends of the Library to the campaign plan. The Trustees and the Leadership Committee have also been planning events for the summer and fall of 2015 such as a booth at Harborfest to sell raffle tickets for items donated by local businesses, and a big band benefit and dinner at Jonathan's restaurant.

Plans are also in place to meet with the architects in August 2015 to discuss the second phase of site preparation for the new building.

The library continues to grow and thrive under the leadership of Devin Burritt, Director. Our thanks go to Devin and his very capable staff, to the members of the Board of Trustees, the Leadership Committee and the Foundation Board, to the various Donors to the campaign, and the Friends of the Wells Public Library.

Respectfully Submitted,

Amy Anderson  
Chair of the Board of Trustees and the Foundation



## WELLS PARKS AND RECREATION DEPARTMENT

The Wells Parks & Recreation Department had another busy year!

Over 200 kids enjoyed a fun filled summer camp program including Grades K-9 with an excellent staff. They went on several field trips and participated in many camp games and activities at the Walter Marsh Recreation Area. In the Fall Wells Travel Soccer worked very closely with us to bring Global Premier Soccer to work with both programs. With all the snow we got last winter, the Winter Rental Shop was busy with cross country ski, snowshoe and skate rentals. The skating pond quickly got buried in all the snow, but many folks still rented skates to bring to other places. Over the course of the year we offered over 180 programs and special events.

We started a Pilot before and after school program called Camp Sunset and Camp Daybreak program this year. Camp Daybreak was held at the Wells Elementary School and the Camp Sunset was held at the Walter Marsh Recreation Area Pavilion. Participants were bussed from school directly to our program. They had time for homework, games, activities, arts & crafts, board games and more! We also upgraded our registration software to include automatic payments for the reoccurring payments for these camps as well as for our summer camp program.

We held several successful special events this year. The year 2014 was the 25<sup>th</sup> Anniversary of our Annual Haunted Hayride! The event was kicked off by a flash mob dance to "Thriller" choreographed by own children's dance instructor Heather Torno and an introduction safety video created by long time summer camp counselors Cory Surprenant and Spencer Gray. To prepare for the event we lengthened the trail of the ride for even more spooktacular hauntings. The 2<sup>nd</sup> Annual Pilgrim Dash 5K Road Race was held on November 23<sup>rd</sup> with over 100 runners and walkers. Our Outdoor 3 on 3 Basketball Tournament in June hosted 26 teams from the surrounding area including teams from Wells, Saco, Old Orchard Beach, York, Kennebunk, Noble, Yarmouth as well as teams from Rollingsford and Dover, NH.

This year was also a transition year for the department as Linda Collins, who worked for the department for 25 years as the Administrative Assistant, retired and Natalie Gould joined the team. We would like to thank Linda for all her dedication and many valuable years of service to the department.

The Wells Activity Center was also busy this year. Longtime volunteers Frank Higgins and Tom Perkins organized monthly Roast Beef dinners from April to October. The annual Yard Sale was held in June. Both the Roast Beef dinners and the yard sale raise funds to support the building. This year those funds are being used to put up new siding.

The Walter Marsh Recreation Area had several improvements this year as well. We expanded the trail to wrap around from the playground back to the pavilion and improved the trailhead at the playground. The Wells Travel Soccer funded the newly constructed kicking wall adjacent to the outdoor basketball courts to be utilized by both Soccer and Lacrosse programs. Thank you to the Wells Highway Department and Steve Jellison for their help with both of these projects. To finish up the pavilion project, we installed a knee wall, completed the ceiling and installed removable vinyl walls. The field irrigation system was expanded to include the area around the new kicking wall as well as around the office and the perimeter of the softball field.

Thanks to all of our many volunteers throughout the year who make our programs so successful. Our Department utilizes over 400 volunteers a year to offer the community a variety of programs and special events!

Respectfully submitted,

Tina LeBlanc - Director  
Wells Parks & Recreation Department

## CONSERVATION COMMISSION ANNUAL REPORT

The Conservation Commission, composed entirely of unpaid volunteers, has continued its primary work of establishing and managing our Town's Conservation Lands. Our Conservation Lands preserve habitat for animals and provide a opportunities for our townspeople to carry on traditional outdoor recreation such as hiking, snowshoeing, fishing, hunting, skiing, dog walking, photography, and picnicking.

### ACCESSING INFORMATION ABOUT CONSERVATION LANDS

The Conservation Commission website continues to offer information about our Town's Conservation Lands, including maps and suggestions for visitation. Please feel welcome to visit us at <http://www.wellsconservation.org>. There are locator maps that show how to find the four Wildlife Commons and how to find trailheads for walking. There are also maps of each Wildlife Commons on topographical as well as aerial bases. Also on the website are the Commission's goals and history, as well as community conservation activities such as the Conservation Poster Contest in the schools, and the Compost Bin Sale that delivers compost machines to Wells residents at a big discount.

### SPILLER FARM EASEMENT

Along with its primary work of establishing and managing our Town's Conservation Lands the Conservation Commission has continued its work to preserve the agricultural value of one of the Town's largest farms, the Spiller Farm in Wells Branch. The project is now nearing completion, and when it concludes the agricultural easement on the land will ensure that regardless of who should come to own the property, the 130 acres of farmland will be used only in ways that allow it to continue to be farmed. Currently the farm provides jobs and creates economic activity that helps the entire town. The farm provides a local source for fruits and vegetables --- healthful, nutritious food for us and our families, available at farm stands, at the farmers markets, and in the Wells schools. Bill and Anna Spiller are making a donation of \$125,000, the difference between appraised value and the purchase price of the development rights. To preserve this farmland, the Conservation Commission has worked with several partners: the Maine Farmland Trust, the Maine Coast Heritage Trust, and the Great Works Regional Land Trust, who will hold the easement and monitor uses of the land. At the polls in November, 2014, Wells voters approved the Town's share of the purchase by a 3 to 1 margin. The Commission wishes to register its appreciation to the citizens of Wells and to town officials for their strong support of this plan to safeguard local food production into the future.

### GEOCACHING

To help residents enjoy the Town's Conservation Lands, the Commission is working with local geocaching clubs who wish to place their caches on Town Land. Participants use GPS units --and their sharp eyes--to locate the little "treasures" that others have stashed in bushes or hollow trees. The geocachers have an ethic of enhancing the places they visit by picking up rubbish, and we hope to share with them the value of the lands for other kinds of recreation, as well as for the wildlife and water resources that are conserved there.

### ENHANCING TRAILS:

At the Fenderson Wildlife Commons East (Its trailhead is on the east side of Rt 109 at Highpine) we have flagged an additional trail loop of about a mile that visits a large beaver pond. We are monitoring this beaver impoundment that has flooded several acres of land. This is worth a visit to see the dam that the little fellas have constructed, measuring more than five feet high and sixty feet long! Visit our website to see maps and trails.

At the Perkinstown Wildlife Commons we have added signage to the seven miles of trails that follow the old homestead's woods roads. These follow rolling terrain and skirt the Perkins Brook, a beautiful stream that cuts through gorges under a tall Hemlock canopy. You can access these trails at the Thompson Lane trailhead just off of the Perry Oliver Road.

At the Fenderson West trailhead, we have acquired the property over which the first leg of the trail runs after it begins at the Trailhead on Horrace Mills Road, just south of the Sanford Town Line.

All of these trailheads have adequate space to park ones car or bike. You should consider taking the dog, family member or friend for a walk on one of these fine trails and enjoy our Town's conservation lands and wildlife. Maps may be found at <http://www.wellsconservation.org>

#### **SUSTAINING HABITAT:**

At the Perkinstown Wildlife Commons the Commission continues to enhance and monitor the habitat we have created for the New England Cottontail, a threatened species in Maine. The seeding that we have done in 2013 has developed into a thicket that provides cover for the bunnies—what we like to call “Rabitat.” This twenty-acre managed area also provides home for many other species, especially songbirds and wildflowers, as well as bird predators. We have assisted the rabbits by constructing “bunny bunkers”—piles of wood we have assembled where the rabbits can escape from foxes and fishers and hawks.

The Commission has learned that biologists from the state Department of Inland Fisheries and Wildlife have found evidence of a population of NE Cottontails at the Town's Great Haith Wildlife Commons, and we are investigating how to enhance habitat at these locations.

#### **BRIDGING THE MERRILAND**

Last year we began investigating how to bridge the Merriland River to access both halves of the Tilton Family Homestead Wildlife Commons, rather than creating a trailhead on the busy route 109. We have thoroughly researched the necessary permits and standards, and Town Engineer Mike Livingstone has assisted in designing a wooden bridge made from recycled telephone poles. We have prepared a grant application that would fund most of the cost. The site of the possible bridge is a scenic gorge above a very old dam site on the west side of the Sanford Road. According to Joe Hardy, in his recent book *“The History of a Maine “Little River,”* this gorge was the site of a dam and mill as early as 1697! The completed bridge will allow access to more than 550 acres of Town-owned Conservation Land in the Tilton Wildlife Commons and the adjoining Great Haith Wildlife Commons, including a colonial-era cemetery, an immense sphagnum bog, and an American Beech tree larger than any recorded in the entire state of Maine!

#### **PROTECTING A PRISTINE RIVER**

Our Commission continues to research ways to care for the water quality of the Merriland River, a highly-rated Brook Trout fishery and a beautiful watercourse. More than that, it is an important economic factor when it runs into Wells Bay, where its clean water provides habitat for lobsters, clams, and oceangoing fish – as well as habitat for thousands of tourist visitors who drive the Town's summer economy!

#### **COMPREHENSIVE PLAN**

The Conservation Commission is fully involved in providing suggestions for inclusion in the Comprehensive plan. The Commission wishes to thank the Town Manager, Jon Carter, for his gracious

invitation to us to assist on this project.

### **ADVOCATING FOR SENSIBLE AND SUSTAINABLE DEVELOPMENT**

Commission members have studied the impacts of two major residential subdivision projects and given testimony to the Planning Board about our concerns. The Commission urges citizens to study proposed development and land use ordinances, and to give testimony about your concerns to the Select Board and the Planning Board.

### **ANNUAL ACTIVITIES**

The Commission has continued the following ongoing activities:

- Awarded scholarships to two youths to attend a week long session at the Maine Conservation School, where they study soil and water and wildlife conservation and learn orientation and tracking skills.
- Maintained a booth at the Rotary Club's Harborfest with activities for young people, and generally assisted the Rotary.
- Sponsored the Conservation Poster Contest for students in schools within the Wells-Ogunquit School District. The theme was "Birds of Wells." The kids loved it, and their parents were rightly proud of the art their children produced, which the Commission exhibited at the Town Office, the Library, and the York Hospital Urgent Care Center.
- Provided Composting Bins to Wells residents at a discount. We are continuing a program aimed at both conservation and helping residents save money, by offering for sale home composting bins at wholesale prices. This will help Wells residents to recycle kitchen wastes rather than pay to have them taken to the Town Transfer Station to be incinerated. Individuals save the cost of disposing at the Transfer station, while taxpayers save the cost of the fee charged to the Town by the incinerator corporation. If you would like to obtain a composter, please call the Wells Town Office at 646-5113. This year we are also distributing lidded compost buckets for carrying kitchen scraps outside.
- Delivered an illustrated talk at the Wells Public Library about using trails on the Town's Conservation Lands
- Presented a float at the Town's Christmas Parade

### **AWARDS**

Commissioner Owen Grumbling received the Espy Land Heritage Award from the Maine Coast Heritage Trust, the state's largest conservation organization dedicated to preserving open space, working harbors, farmland, and woodland. The Award came with an endowed prize of \$5000, which Owen donated to the Town of Wells Land Bank. Owen was also the recipient of the Town of Wells Volunteer of the Year Award.

### **YOUR HELP IS NEEDED**

Our Commission cordially invites Townspeople to help with the effort to keep the Town green and lovely. Some areas in which we could use help are:

- Taking photos of wildlife and landscapes and posting these on our website.
- Maintaining interpretive displays at trailheads, town office, library, and on our website.
- Helping construct, blaze, and maintain woodland trails.
- Researching and creating displays about how Wells ancestors used our rivers and forests.
- Leading tours on our Town's Conservation Lands.
- Researching ways to help save our Town and Townspeople money by conserving energy.

For all of these activities we will provide training, and you will be working with people who enjoy nature and each other's company. If you would like to volunteer please call the Town Manager's office at 646-5113.

On behalf of our Town, the members of our Conservation Commission welcome discussions with landowners who may wish to sell or donate land or easements to our Town. These types of donations may offer tax advantages to donors. As good neighbors we are always interested in speaking with landowners near the Wildlife Commons to communicate our goals and seek their support.

The Commission wishes to thank our Board of Selectmen, our Budget Board, our Town Manager, our Town Treasurer, our Town Assessor, and our Highway Department (for snow plowing trailheads) and above all, the residents of our Town of Wells, for their support in preserving green space in our Town.

Respectfully submitted,

Markus Diebolt - Trail Manager  
 Keith Fletcher  
 Rocky Furman  
 Owen Grumbling - Chair  
 David Hardy  
 Carol Simpson  
 Bill Spiller  
 Emily Stauffer - Secretary  
 Michele Stivaletta



The Wells Information Center is located at the Wells Chamber of Commerce Building at the intersection of Route 1 and Kimballs Lane in Moody. The Center serves as a full-time, year-round service facility. In the winter months, the Center is open Monday through Friday 9:00am to 5:00pm. During the shoulder seasons in the early spring and late fall, the Center is open Monday through Saturday and from mid-May through mid-October, the center is open 7 days a week from 9:00am to 5:00pm.

The Wells community has long recognized the importance of a healthy tourist industry to its local economy, therefore, close cooperation between the public and private sectors is a necessity. Funding for the Information Center is shared by the Town of Wells (40%) and the Wells Chamber of Commerce (60%) dating back to a long-term agreement started in 1973. The Information Center is an invaluable economic development tool that our community could not afford to lose. It benefits everyone – residents, businesses and tourists. The Center has helped support tourism and strengthened the local economy which has directly benefited the town's bottom line and resident's tax rates.

The staff is comprised of seven part-time employees all realizing the importance of tourism as it relates to the financial well-being of the Town of Wells. Their responsibilities include greeting visitors at the Center, answering telephone inquiries regarding lodging availability, fielding questions regarding town activities such as the Summer Concert Series at Harbor Park, Chamber of Commerce events, activities sponsored by the Wells Recreation Department, Wells Public Library, youth and school groups. In addition, the Information Center staff shares schedule information about the Downeaster Passenger Train and the Shoreline Explorer Summer Trolley service.

The Information Center displays hundreds of brochures which are divided by business category for easy access. Bulletin boards are available for displaying flyers for current social events. The Center also has courtesy telephones that can be used for inquiries by our visitors and a computer is available for our visitors to search the web.

We thank you for your ongoing commitment and desire to invite our visitors in to share our wonderful community. We look forward to continuing our working relationship.

Respectfully submitted,

Eleanor J. Vadenais  
President/CEO  
Wells Chamber of Commerce



## THE HISTORICAL SOCIETY OF WELLS AND OGUNQUIT

The Historical Society of Wells and Ogunquit maintains and operates the historic Meetinghouse together with a museum, dedicated to the history of the area up into the twentieth century, and a well-respected library, focusing primarily on genealogy. During the year ending June 30 2015, we fell between grant cycles but we will be applying in November 2015 for a further grant from the Davis Family Foundation to restore the remaining Meetinghouse windows. Effective stewardship of this historic monument remains a top priority.

This year has been a year of transition for the Society. The retirement of our long-serving administrator Jane Edgecomb, for so many years a lynchpin for our activities and a true friend to our members is the end of an era. We would be very remiss not to place on record the gratitude of the current and previous Boards for Jane's many years of service. Moira Smith, a longstanding Board member, has retired from the Board and we would also like to thank Moira for her unstinting support and many contributions over the years.

In order to promote interest in and understanding of our local history, our Association has been working hard to engage with current and prospective members. Some of the highlights of our year are:

- There have been two events in our *Do You Remember . . .* series of community get-togethers, one at the Baptist Church in Ogunquit and one at the historic Meetinghouse in Wells. We plan to continue these events, which are among the most effective ways to enable local residents and regular visitors to share memories and stories and truly bring history to life.
- The Meetinghouse is in demand for theatrical and musical events. The annual Coastal Capers production took place in November, with funds raised generously donated to our Society. Additionally, we've had a recital by the DaPonte String Quartet, which specializes in bringing music to historic buildings, and a summer Festival of Christian Music. In addition to the evening performance, the DaPonte Quartet performed for a large group of local schoolchildren, who also learned about the history of our Meetinghouse from our Chairman.



•  
[DaPonte String Quartet Performing at the Wells-Ogunquit Historical Society Meetinghouse.](#)

We assisted our friends at the Kennebunk Historical Society with the loan of one of our very ornate chairs to enthrone Mrs. Claus while she read to children during the Kennebunk Prelude celebration. A more "weighty" loan – our modern organ - was made to

Trinity Church, York Harbor, to ensure that their Nine Lessons and Carols service could go ahead without worrying about the temperature of their organ's pipes. Our organ went on its travels again when we loaned it to Revival Tent of the Mt. Zion Pentecostal Church for a concert by The Ecumenical Singers of Wells and Ogunquit.

- A group of eight 8<sup>th</sup> grade students from Wells Junior High School, together with teacher Matt Coleman, spent a morning with our Chairman looking at our library and museum holdings related to World War I. The students were participating in a World Conflict project and had chosen to become experts in The Great War, including the impact on citizens in the US, Maine, Wells and overseas.
- In the spring, Wells Library kindly allowed us to use one of their display cases, which enabled us to share some of the wonderful quilts and needlework from the "unseen" side of our collection.
- We assisted museum colleagues in our parent town of Wells, Somerset, England by providing scanned photographs and other material for their exhibition on firefighting from the 18<sup>th</sup> century to the present day. Our Society was credited and publicly thanked in the display material.
- We've set up a page on Facebook and at the time of writing this report, have 259 "likes".
- We continue to be a venue for weddings. We were honored to be make our Meetinghouse available to the family of a well-known local man for his funeral service.
- Our computers which are available for public use have been upgraded at a nominal cost through PCs for Maine. We are able to offer visitors a scanning facility in addition to the usual photocopying. We have improved our email program to provide a more responsive service.
- For the fourth consecutive year, our Woodies in the Cove fundraiser has attracted enthusiastic support from the local business community and the general public. Although the figures are not final, we hope to have raised over \$5000 after expenses. We deeply appreciate the support given by the Wells Town Manager and by the Wells Police Department.
- Although falling outside the period covered by this report, we would like to mention that through July and August, we gave a temporary home to the Congregational Church of Wells while extensive works were carried out to their own building. We would like to place on record that the Church most generously expressed appreciation with a donation of \$1000, accepted on behalf of the Society by Town Historian Hope Shelley.
- We are reviving our Annual General Meeting: details will be given in next year's report.

We would also like to thank those individuals at The Brick House Museum, The Museums of Old York, The Maine Historical Society and the American Independence Museum who provided invaluable advice and support to help us recruit a permanent member of staff. While the outcome falls outside the scope of this report, we are optimistic that our new appointment will help our Society to expand our involvement with, and connection to, residents of and visitors to Wells and Ogunquit.

Looking forward, we have two particular concerns on which we will focus our energy and our efforts.

The most obvious one is to ensure that we meet our obligations as stewards of the historic Meetinghouse, a highly visible landmark in our area. Repairing and maintaining the building is no simple

task. Not only the appearance of the Meetinghouse but its underlying structure must be addressed and it is a continuing challenge to find appropriately skilled workmen who can fit us into their busy schedules. Looking after the meetinghouse is the primary objective of our grant applications and our fundraising.

Of equal importance, though less tangible, is the role we play in the lives of our members and the wider community, including visitors. We recognize that the continued involvement of our members is key to the Society's continued existence. We want to work with our existing members, attract more members, and expand our involvement as a community resource. Unless we can do this, we will fail in our mission to generate enthusiasm for and understanding of local history. We will report next year on the success of our new initiatives and progress on those already underway.

We thank the Town and the people of Wells for your continuing support. We would not be here without you.



## **WELLS EMERGENCY MEDICAL SERVICES**

*"Team of Excellence"*

Fiscal Year 2014/2015 was another busy year for Wells EMS. During the fiscal period WEMS responded to 1,600 calls for service averaging 4 responses per day, with a majority of emergency calls occurring between Memorial Day and Labor Day. Patients were transported to four area hospitals which are York Hospital, Southern Maine Health Care Biddeford, Southern Maine Health Care Sanford and Maine Medical Center. Depending on the nature of the call patients are transported to the hospital of their choice within our transport region. For certain situations Maine EMS protocols dictate that we transport directly to Maine medical Center due to the severity of the patient's condition and to provide specialized care for the patient.

Wells EMS employs 40 per-diem employees with service to the organization ranging from less than 1 year to over 20 years of service. Wells EMS is staffed with 27 paramedics, 9 Advanced EMT's and 4 Basic EMT's providing coverage 24 hours per day, 365 days per year with 3 ambulances equipped with the latest Advanced Life Support equipment. WEMS employees are all highly educated, skilled and caring employees with various career backgrounds with many working as professional firefighters and EMT's for departments such as the Ogunquit Fire Department, Portland Fire Department, Biddeford Fire Department, Saco Fire Department, Sanford Fire Department and the Wells Fire Department.

Several of our employees gained their Paramedic licensure which involves hundreds of hours of classroom education, hands-on training and clinical time. After their licensure to Paramedic, these employees go through further training by being evaluated by a senior Paramedic who ensures that the employee is ready to practice in the street.

During the peak summer months WEMS experimented with dual Paramedic ambulance crews. These trials allowed us to gauge how quickly and efficiently we can operate with 2 Paramedics assigned to an ambulance and how quickly our treatment protocol requirements were met. What we found was that assessment and treatment was started at a much faster rate which created better outcomes for our patients. The future goal for WEMS is to staff our ambulances with 2 paramedics more times than not.

Wells EMS works very closely with the Wells Urgent Care providing specialty care transports to patients needing further care and intervention at area hospitals. All Wells EMS employees are

trained and certified to provide the specialty care known as Paramedic Interfacility Transports or PIFT.

During the fiscal period the Wells EMS management team worked with the WEMS Board of Directors to ensure that Wells EMS was continuing to be fiscally conservative and continuing to provide an excellent service to the taxpayers and visitors. The Wells EMS management team and Board of Directors continuously evaluate our service to find ways to improve service delivery to our customers. During the year many improvements were made in areas such as equipment and technology that allows WEMS to continue to deliver superior patient care.

The WEMS Board of Directors, all WEMS employees and I want to thank the taxpayers, visitors and all Town of Wells officials for their continued support and for allowing us to provide the excellent service we provide.

Respectfully submitted,

Brian Watkins  
Director, Wells EMS





## WELLS REGIONAL TRANSPORTATION CENTER

***FISCAL YEAR 2015***



*180 York Middle School students and chaperones board train 684 for Boston and an overnight visit to the Museum of Science.*

*Ghosts in the foreground courtesy of Darr Littlefield, Summer Solstice Craft Shows.*

The Maine Turnpike Authority (MTA) in cooperation with the Town of Wells and the Maine Department of Transportation (MDOT) built the Wells Regional Transportation Center (WRTC) on land opposite Exit 19 (Wells/Sanford) of the Maine Turnpike (I-95). This intermodal complex includes a 100 space lot for the MTA Park and Ride, an additional 96 spaces for longer term parking and six spaces for busses and RVs. Parking is FREE.

WRTC is a “transportation hub” for the region with daily Amtrak Downeaster service between Brunswick and Boston, scheduled bus services to Foxwoods and Mohegan Sun Casinos, and year round daily service between Wells and Sanford on the Shoreline Explorer Orange Line 5. The seasonal Shoreline Trolley provides connections to coastal communities from York Beach to Kennebunkport. Taxi service is also available.

WRTC welcomed Greyhound Lines in April 2015. Greyhound provides daily intercity service on its Bangor to Boston South Station route, and includes service to Augusta, Waterville, Lewiston, Brunswick and Portland, ME, and downtown Portsmouth, NH.

WRTC is popular with bicycle enthusiasts since it is on the Eastern Trail and is the starting point for three “loop tours” of the Maine Beaches Region promoted by Maine DOT. There is a brochure rack in the station building dedicated to bicycle and hiking information.

The WRTC building is leased by the MTA to the Town of Wells “rent free”

and the Town has partnered with Marriner Marketing to provide a variety of traveler services. There is a comfortable lobby and waiting area, restrooms with baby changing stations, pay phone, Wi-Fi, ATM, vending machines, and information on transportation for Wells and beyond.

Volunteer Station Hosts assist travelers with Amtrak and Greyhound tickets, distribute brochures on Wells and surrounding communities and provide visitors with maps and travel information. Station Hosts volunteered 1,399 hours during FY 2015 saving the Town of Wells an estimated \$14,000.

**We are always looking for additional volunteer station hosts.** Call 646-2499 if you are interested. Revenues from station sponsors, sale of brochure rack pockets, wall ads, and commissions from vending machines helped defray operating expenses by an additional \$14,000.

Traffic through the facility has experienced steady growth since it opened in June of 2003. Travel information on transportation, Wells, neighboring communities, and destinations along the Downeaster route is available daily from 5:30am-9pm. Bus schedules for Greyhound, Concord Coach (Portland) and C&J (Portsmouth and Dover) are also available. Visitors are always welcome.

FY2015 TRAFFIC COUNT	
• Amtrak Downeaster	44,278
• Vehicles & Bicycles	56,512
• Bus (Scheduled & Charter)	12,500
• Shoreline Explorer Trolley, WAVE & Sanford Ocean Shuttle	<u>1,247</u>
TOTAL	114,537

Respectfully submitted,

Brent Marriner  
*Marriner Marketing*



## **ZONING BOARD OF APPEALS**

The Zoning Board of Appeals is a volunteer board of town residents comprised of 5 members and 3 associate members appointed to 3 year terms by the Board of Selectmen. As of June 30 2015 there are 2 unfilled associate member positions.

The Zoning Board of Appeals provides a forum for residents, property owners, and other interested parties to present appeals when they believe that the Land Use Ordinance is not being fairly or properly enforced, or to request relief from some of the requirements of the Land Use Ordinance.

During the period of July 1, 2014 to June 30, 2015 the Zoning Board of Appeals heard 11 appeals:

- 4 Variance appeals
- 4 Mislocated Building appeals
- 3 Variations in Nonconformance appeals

On behalf of the entire Zoning Board of Appeals, I would like to thank the Code Enforcement Office and also Town Attorney Leah Rachin for their excellent support.

Respectfully submitted,

Wilber L. Gosbee  
Chairman, Zoning Board of Appeals

## UNPAID PERSONAL PROPERTY AND REAL ESTATE TAXES AS OF 6/30/15

A + L REALTY LLC	\$6,236.00		BARNARD, KEVIN M	\$1,654.98	*
A WEEK AT THE BEACH LLC	\$4,829.85	*	BARRETT, BONNIE L	\$330.60	
ABELSON, NORMAN + DORIS	\$1,410.61	*	BARRETT, BRUCE	\$197.42	*
ADDMEB LLC	\$3.91	*	BARTLETT, LINDA	\$98.04	*
ADLAR LLC	\$3,130.16	*	BASTON, SCOTT	\$150.50	
AGOSTINHO, JAMES R	\$1,237.72	*	BATCHELDER, SHANE J	\$351.55	*
AIKEN, SCOTT W	\$15.48	*	BATCOMB PLANTATION II LLC	\$45,502.97	
AIR-SERV GROUP	\$3.47	*	BATISTA, RENE J ETAL	\$1,163.94	*
AKERSON, JOAN M	\$953.03	*	BATON, CARL	\$200.43	*
ALEXANDER, ARTHUR	\$374.21	*	BAYOU REALTY TRUST, THE	\$403.80	*
ALFANO, ARTHUR D JR	\$1,596.55	*	BEACH FARM INN	\$50.24	*
ALFREDOS ITALIAN PIZZERIA INC	\$170.95	*	BEAUDET, JEFFREY R	\$863.88	*
ALLEN, KATHY	\$274.22	*	BEAUDOIN, GENE	\$1,509.74	*
ALLEN, THYRA E	\$121.07	*	BEFFORD, APRIL J	\$509.90	*
ALLTON, PAM	\$87.45	*	BEHM - PER REPRESENTATIVE, VICTORIA P	\$12,224.69	
ALOISI, JAMES A JR	\$2,937.88	*	BELL, PATIENCE E	\$1,907.13	*
ALTIERI, DAVID J	\$33.30	*	BELLE OF ME VACATION VILLAGE	\$195.39	*
ALTIERI, LESLIE A	\$55.01	*	BELLEROSE, LUC	\$126.45	*
ALYWARD, MATT	\$245.89	*	BELLEW, CHERYL	\$44.18	
AMATO, ANGELA M	\$160.70	*	BERNHEISEL, LINDA	\$690.51	
AMERICAS BEST VALUE INN & COTT	\$12.52	*	BERNIER, HARVEY E JR + KAREN E	\$7.84	*
ANDREWS, JOE	\$130.12	*	BERNIER, JAIMIE	\$2,418.78	**
ANESTIS, PETER R	\$881.45	*	BESTCO	\$142.50	
ANGUS, JANNE	\$199.91	*	BEVACQUA, PETER P	\$927.44	*
APPLETON, T C + HOPKINS, E TRUSTEES	\$6,558.80	*	BEYEA, MICHAEL G	\$1,733.75	*
ARDUINI, VINCENT J + JOHN V	\$1,754.75	*	BIG DADDYS ICE CREAM	\$66.27	*
ARICO, ANTHONY J W/LIFE ESTATE	\$2,435.56	*	BIGDA, WALTER M	\$819.23	*
ARICO, ANTHONY J W/LIFE ESTATE	\$65.08	*	BILLET, GAIL M	\$2,345.60	*
ASHWORTH, CHARLES	\$84.36	*	BIRCH HILL SUMMER ESTATE CORP RET	\$1,526.27	*
ASKEW, LEON E JR	\$8.47	*	BISSELL, ROBERT G	\$1,563.51	*
AT + T MOBILITY LLC	\$113.66	*	BLACKINGTON, RAYMOND	\$34.01	*
AT+T MOBILITY	\$203.97	*	BLACKSMITH BROOK GROOMING	\$66.50	
AUBE, ROBERT W	\$932.50	*	BLAKE, ROBERT	\$827.98	
AUCIELLO, JEANNE	\$68.21	*	BLAKE, ROBERT S	\$1,177.16	
AUDET, DANIEL R	\$132.12	*	BLOOMS FLOWER SHOPPE LLC	\$47.50	
AUDET, EDMOND J	\$138.35	*	BLUE MULE LLC	\$245.15	*
AVERY, JARED E	\$741.57	*	BOCASAL INC	\$5,062.45	*
BAILEY, LEIGH B	\$1,842.81	*	BOCK, CATHERINE	\$96.62	*
BAKER, CHARLES	\$64.50	*	BOIS, RICHARD J	\$845.21	*
BAKER, JASON M B	\$927.89	*	BOIS, RICHARD J JR	\$858.80	*
BALL, VIN	\$381.81	*	BOIS, RICHARD J JR	\$2,287.51	**
BALUTA, WALTER	\$91.39	*	BOIS, RICHARD J JR	\$1,550.27	**
BAME, CATHERINE D	\$1,228.70	*	BOISVERT, DIANNE	\$1,976.34	
BANKS, DONNA	\$273.50	*	BOLAND, THOMAS	\$4.92	*
BARABOS, JEFFERY	\$44.46	*	BOON ISLAND ALE	\$251.25	*
BARAKIAN, STEVEN G	\$7.96	*	BOSSE, JAMIE	\$200.43	
BARBIERI, MICHAEL	\$740.05	*	BOSTON, DAVID C	\$572.85	*
BARKER, CHRISTINE TRUSTEE	\$1,090.70	*	BOULE, RICHARD A	\$1,039.92	*
			BOURASSA, ROBERT L	\$528.26	

BOURGIN, YVON	\$94.58		BURNT MILL LAND COMPANY LLC	\$1,160.62	*
BOURNE, CHARLES JR	\$4,292.77	*	BURNT MILL LAND COMPANY LLC	\$1,086.23	*
BOURNE, CHARLES JR	\$602.21	*	BURNT MILL LAND COMPANY LLC	\$1,086.23	*
BOWERS, STEVEN	\$165.21	*	BURNT MILL LAND COMPANY LLC	\$274.93	*
BRACY, SJ+THOMAS, LJ TRUSTEES	\$936.98	*	BURNT MILL LAND COMPANY LLC	\$3,469.78	*
BRADY, KEVIN	\$57.76		BURPEE, ROBERT D	\$775.96	*
BRAGDON ROAD LLC	\$619.49	*	BURTT, SEAN	\$143.41	*
BRAGDON ROAD LLC	\$1,073.50	*	BUSCH, LINDA	\$117.32	
BRANN, DANIEL M	\$859.89	*	BUSHMAN, R + BEZANSON, E F TRSTES	\$437.09	
BREAREY, DAVID M	\$2,819.78	*	BUSHNELL, WILLIAM K	\$70.84	*
BRENNAN, JOHN J JR	\$14.15	*	CALLAHAN, HAROLD A	\$857.96	*
BRENNICK, STEVEN L	\$1,842.15	**	CAMMAROTA, KATHLEEN	\$1,135.16	*
BRETON, CLAUDE G	\$1,447.09	*	CAMOSSE, RAYMOND L	\$875.96	*
BRITCO LLC	\$14,302.92	*	CAMPBELL, CHERYL	\$613.51	
BRITNEY REALTY LLC	\$27.96	*	CAMPBELL, PAUL	\$409.17	*
BROMBY - TRUSTEE, PAULA G	\$2,384.20	*	CAMPBELL, TOM	\$35.34	*
BROOKS, GREG S	\$3,635.84	*	CANCELLIERI, ROBERT	\$59.57	*
BROWN, CALVIN	\$406.92	*	CANTIN, KEVIN F	\$3,681.49	*
BROWN, JASON	\$72.26		CANTIN, KEVIN F	\$4,979.52	*
BROWN, LAUREL L	\$266.31	*	CAPALDO, ROBERT	\$87.28	
BROWN, ROBERT J	\$1,096.02	*	CAPE NEDDICK MANAGEMENT GROUP LLC	\$3,355.80	**
BRYANT, JEFFREY F	\$680.68	*	CARBONNEAU, JON	\$184.45	*
BULLOCK, BETTY M TRUSTEE	\$129.78	*	CARBONNEAU, JON S	\$1,014.60	*
BUMFORD, CAROLE CM	\$959.64	*	CAREY, NANCY	\$372.65	
BURBANK, ALDINE N	\$2,468.60	*	CARLETON, LISA-JO + MARTHA JANE	\$2,667.41	*
BURGESS, D A + LESCAULT, M TRSTES	\$5,317.46		CARLUCCI, NICHOLAS A	\$587.91	*
BURGESS, MICHEL W	\$2,911.53	*	CARMODY, HARRY	\$111.90	
BURGESS, MIKE W BUILDER	\$56.22	*	CARON, RICHARD	\$97.66	*
BURKE, APRIL C	\$235.89	*	CAROTA, JOHN A	\$1,578.72	**
BURNT MILL DEVELOPMENT LLC	\$670.61	*	CARPOUZIS, HEDY	\$233.12	*
BURNT MILL GOLF COMPANY LLC	\$1,977.81	*	CARR, CHARLES	\$102.06	*
BURNT MILL GOLF COMPANY LLC	\$4,828.57	*	CARRIAGE HOUSE MOTEL+COTTAGES	\$87.18	*
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CARRIGAN, CHRISTOPHER TRUSTEE ETAL	\$16.60	*
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CARUSO, JOHN V	\$742.28	*
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CASAVANT, MARK J	\$628.19	*
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CASEY, JOHN M	\$1,217.85	*
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CASHMAN, JAMES	\$67.59	
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CASKER, LYNN	\$105.50	*
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CASS, DEBORAH W	\$3,205.50	*
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CATALINA MARKETING CORP INC	\$25.05	
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CATHERINE'S CONDO LLC	\$1,783.34	
BURNT MILL LAND COMPANY LLC	\$274.93	*	CHAMBERLIN, GEORGE	\$217.55	*
BURNT MILL LAND COMPANY LLC	\$274.93	*	CHAMBLEE, LEON A III	\$610.16	
BURNT MILL LAND COMPANY LLC	\$274.93	*	CHANDLER, STUART	\$462.65	*
BURNT MILL LAND COMPANY LLC	\$274.93	*	CHAPMAN, RANDY S	\$697.27	*
BURNT MILL LAND COMPANY LLC	\$274.93	*	CHAPPIE, RAE F TRUST	\$312.84	*
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CHASE JR, WAYNE R	\$796.19	*
BURNT MILL LAND COMPANY LLC	\$1,127.37	*	CHASE, BARBARA J	\$2,198.49	*
BURNT MILL LAND COMPANY LLC	\$1,232.72	*	CHASE, BRET JARED	\$1,689.60	
BURNT MILL LAND COMPANY LLC	\$1,232.72	*	CHASE, PATRICIA M	\$1,591.25	*
BURNT MILL LAND COMPANY LLC	\$1,160.62	*	CHASE, S CONSTRUCTION	\$47.50	
BURNT MILL LAND COMPANY LLC	\$1,160.62	*	CHASE, STEPHEN HAROLD	\$2,044.59	
BURNT MILL LAND COMPANY LLC	\$1,160.62	*	CHASE, WAYNE JR	\$90.15	*
BURNT MILL LAND COMPANY LLC	\$1,160.62	*			

CHAVES, DAVID P JR	\$2,821.60	*	CRONIN, PATREA	\$172.16	**
CHENEY, RONALD	\$875.04	*	CROSSLEY, ROY	\$394.16	*
CHESSMAN, MARILYN A	\$748.79	*	CROWLEY, STEPHEN P	\$1,258.91	*
CHICK, TIMOTHY	\$1,007.09	*	CULLEN, WILLIAM J	\$534.85	*
CIAMPA LEASING CO	\$240.02	*	CULLINANE, PETER	\$149.25	*
CIAMPA LEASING CO	\$214.56	*	CUMMINGS, KEVIN	\$2,414.43	*
CICORIA, NINA L	\$742.28	*	DAIRY QUEEN OF WELLS	\$291.08	
CILLEY, WILLIAM	\$1,083.69	*	DAMIANO, MICHAEL F	\$3.54	*
CINGULAR WIRELESS LLC	\$2,441.62		DANNEWITZ, SCOTT W	\$2,661.38	*
CLAIRE L BROWN LLC	\$2,780.63	*	DARGIE - TRUSTEE, HOLLY VEE	\$805.49	
CLARRAGE, MERRILL ROBERT SR	\$1,397.64		DAROSA, BRIAN	\$1,605.63	
CLEGG, ORRIN T	\$735.97	*	DAVID, DENNIS + PAULINE	\$210.21	*
CLIFFORD, SHIRLEY S	\$360.35		DAVILA, CESAR R	\$100.40	*
CLINTON, DEWITT ETAL	\$4,011.95	*	DAY, DEBRA A	\$1,931.35	*
CLIPPER MART	\$465.03		DAY, JEFF	\$134.42	*
CLUTE, PRISCILLA	\$8.27	*	DEBOLD, RICHARD W	\$2,821.09	*
COASTAL CANDLE	\$23.78	*	DECAPRIO - TRUSTEE, MICHAEL P	\$701.86	*
COASTAL HOUSE, THE	\$260.62		DELLE CHIAIE, MARK A	\$303.78	*
COBB, C F JR + M E TRUSTEES	\$1,132.02	*	DELORENZO, EILEEN M TRUSTEE ETAL	\$4.08	*
COBB, KIMBERLY M	\$4.14	*	DEMARCO, RICHARD A	\$2,527.47	*
COCHRANE, STEPHEN	\$107.12	*	DEMITROPOULOS, TIMOTHY	\$5,906.11	*
COGGESHALL-BEYEA, NATHANIEL	\$248.22	*	DEMOPOULOS, JOHN P	\$2,159.21	
COLBURN, GINETTE R	\$198.76	*	DENIETOLIS, ANTHONY	\$14.27	*
COLBY, JAY W	\$746.99	*	DERDERIAN, RUTH M W/LIFE EST	\$673.17	*
COLDWELL BANKER YGULL + ASSOC	\$47.50		DESHLER, RICHARD A	\$755.50	
COLE, PIERCE T	\$244.01	*	DEVELLIS, STEPHEN F	\$1,526.24	
COLE, PIERCE T	\$69.63	*	DEVLIN, GARY	\$75.34	*
COLE, ROBERT S	\$1,101.86	*	DIGUETTE, ELEANOR M TRUSTEE	\$7,448.14	*
COLEMAN, CHRISTOPHER ETAL	\$298.81	*	DIMANNO, MARJORIE	\$283.63	*
COLLINS - TRUSTEE, BEVERLY B	\$6,983.92	*	DION, G E + L M TRUSTEES	\$400.00	*
COLLINS, MARLENE A	\$599.00	*	DIONNE, ROBIN	\$47.50	*
COLLINS, RICHARD	\$436.91	*	DISTEFANO, MICHAEL	\$615.87	**
COMEAU, CONSTANCE J	\$1,033.03	*	DJ MORGANS	\$23.51	
COMPASS POINTE ACQUISITION INC	\$1,101.91	*	DOBECK, D R + P D TRUSTEES	\$1,933.34	*
COMTOIS, JAMES	\$208.92		DOCKUM, LARRY	\$81.18	
CONDON, MARILYN K	\$2,964.23	*	DODGE, GARY	\$119.80	*
CONNOLLY, MICHAEL	\$276.15		DONAHUE, JAMES J	\$445.93	*
CONNOLLY, ROBERT	\$174.42		DOWNS FAMILY PARTNERSHIP, THE	\$692.17	*
CONWAY, JIM	\$103.50	*	DOWNS, ALLEN E SR	\$1,506.23	*
COOPER, BERTHA ETAL	\$1,179.52		DOWNS, ALLEN R JR	\$1,662.32	
COPYZ + GRAPHIX	\$142.50	*	DOWNS, LINDA J	\$703.95	*
CORKISH, CAROL	\$2,362.36	*	DRAGONFLY RENTALS LLC	\$377.77	*
CORKISH, JAMES C	\$773.18	*	DRESSER, ROSALIE	\$39.38	*
CORLISS, DEAN B	\$1,017.55	*	DRISCOLL, MICHAEL	\$763.42	*
CORRIGAN, STEVEN J	\$1,633.19	*	DUBOIS, JAMES	\$241.54	*
COSKI, VALERIE	\$200.43		DUDLEY, FRANCIS L	\$275.42	*
COSNEAU, PHILIPPE J	\$73.33	*	DUEST, DANIEL F	\$481.08	*
COTE, DOUGLAS C	\$45.91	*	DUFFY, TIMOTHY M	\$199.40	*
COUSINS, WARREN G JR	\$2,509.33	*	DULEY, BRIAN R	\$453.50	*
COUTURE, BILL	\$399.76	*	DUNN, FRANCIS	\$487.45	*
COWGER, DAVID	\$129.05	*	DUNN, THOMAS P	\$176.89	*
COYNE, PAMELA D	\$2,042.88	*	DUNNE, GRACE M + TRACY J S TRUSTEES	\$1,904.18	*
COYNE, PAUL	\$301.06	*	DUPUIS, MELISSA	\$86.63	*
CRABTREE, JOHN A	\$1,073.02	*	DURFEE, JAMES E	\$1,305.73	*

DUVAL, DOUGLAS R	\$5,417.76	*	GARNSEY BROS RENTALS	\$5.12	*
EARLE, MARILYN W	\$650.18	*	GARRETT, MARGARET	\$958.47	*
EATON, JEFF	\$203.78	*	GARTHWAITE, DALENE R	\$4,207.99	
EAVES, MARK	\$421.04	*	GAUTHIER, ROLAND	\$193.82	*
EDMONDS, HOLLIS M	\$226.07		GAUVIN, ROBERT + JADEANE	\$106.02	*
EHRING, GUY K ETAL	\$1,570.83	*	GELETKA, MICHAEL C	\$957.07	*
EIGHT NINE NINE POST ROAD LLC	\$7,679.23	*	GELETKA, RICHARD	\$1,298.85	*
EIGHT NINE NINE POST ROAD LLC	\$471.49	*	GEORGIA, ROBERT	\$199.74	*
ELDREDGE, BOB	\$111.15	*	GEORGIU, ANGELOS	\$1,040.08	*
ELKINS, ALMA J	\$852.24	*	GERVAT, FRED M	\$1,195.86	*
EMERY, FRANK M III	\$3,387.23		GIARUSSO JR, DAVID P	\$28.41	*
ERWIN, DAVID JR	\$131.67	*	GIBBONS, DANIEL P	\$1,295.52	
EVANGELOU, MARIA J	\$619.77		GIBERTI, JOSEPH J	\$319.25	*
EWERTS, MICHAEL	\$648.96		GILLESPIE, BRYAN	\$14.25	*
FADJO, CAMERON	\$294.60	**	GINGRAS, NANCY	\$70.12	*
FAGNANT, GERARD	\$391.47		GINGRAS, NANCY M	\$51.76	*
FAHEY, JAMES	\$172.71	*	GIORDANO, ALICE	\$351.87	*
FAHEY, JOHN	\$161.79	*	GIORGETTI, PHILIP D	\$534.13	*
FARLEY, DONNA M	\$0.30	*	GLASS, ELAINE M	\$2,048.42	*
FARLEY, WILLIAM	\$2,240.35	**	GOODINE, ANDREW R	\$438.23	*
FARLEY, WM + JOAN	\$709.33		GOODRO, WALLACE + TINA	\$326.04	*
FARNHAM, FREDERICK E	\$305.96	*	GOODWIN, NEIL	\$2,023.60	*
FARRER, REX L	\$3,659.97	*	GOSSELIN, WILLIAM	\$364.14	*
FARRINGTON, NEIL	\$163.27	*	GOULD, PATRICIA E W/LIFE EST	\$2,044.20	
FAY, RYAN	\$409.28	**	GRANTNER, STEPHEN	\$264.11	*
FENDERSON, THOMAS W	\$4.37	*	GRASSO, MARIA	\$60.32	*
FERNANDES, MANUEL	\$545.77	*	GRAY, ROBERT	\$117.91	
FERRIS, JOSEPH A	\$45.92	*	GREEN, PAMELA J	\$360.76	*
FIEDLER, MARY + LEE A TRUSTEES	\$1,523.47	*	GREENE, DONALD M	\$1,089.91	
FILGATE, SUZANNE	\$32.59	*	GREENLEAF, DAVID	\$87.28	
FINCH, COLLEEN P	\$1,114.35		GREENLEAF, DAVID	\$254.59	
FINGLETON, RICHARD	\$372.45		GREGOIRE, GLENN	\$1,586.01	
FINLAY, CECILIA P	\$1,422.63	*	GRENACHE, LINDA A	\$1,272.22	**
FISHER FAMILY LTD PARTNERSHIP	\$7,260.85	*	GRIEVE, FRANCIS J	\$571.72	
FITZPATRICK, THOMAS	\$229.86		GRIFFIN, FRANCIS X	\$799.61	*
FLEMING, JENNIFER	\$66.03	*	GROOM, WILLIAM	\$460.27	**
FORD, MARK + CAROLYN TRUSTEES	\$4,233.28	*	GRUMBLING, VERNON O	\$774.25	*
FOURTEEN SIXTY FIVE POST RD LLC	\$2,359.34	*	GUPTILL ETAL, MICHAEL	\$8,299.74	
FOWLER, SUSAN	\$108.96	*	HABAS, DEBORAH G	\$1,451.88	*
FRANK, GARY	\$256.56	*	HACZYNSKI, RICHARD	\$7.13	*
FREEMAN, DANA W	\$522.56	*	HADDAD, HELEN + THERESA	\$408.41	*
FREEMAN, PAUL M	\$711.69	*	HAGER, WILLIAM	\$635.50	*
FREEMAN-SAUER TRUST	\$657.08	*	HAIGIS, MICHAEL T	\$503.99	*
FRONCKO, GRACE C	\$1,849.03	*	HALL, HOWARD JOHNSTONE	\$3,765.51	*
FURNESS, RICHARD J SR	\$755.49	*	HAM, RICHARD R	\$581.80	
GAGLIASTRE, MICHAEL A	\$1,422.63	*	HAMPSON, KYLE	\$17.29	*
GAGNON, MICHAEL	\$2,382.04		HANLEY, ROBERT W + LINDA M	\$1,138.39	*
GALLAGHER, PETER J	\$240.59	*	HANSBURY, ELLEN	\$152.02	*
GALLAGHER, PETER JASON	\$310.65	*	HANSEN, MICHELLE M	\$994.36	*
GALLUCIO, DOMINIC	\$418.00	*	HAPGOOD, DAVID	\$14.25	*
GALLUCIO, DOMINIC	\$380.85	*	HARALAMBIDIS, CATHRYNE J	\$2,855.49	
GALLUCIO, DOMINIC E	\$335.21	*	HARBORSIDE HOSPITALITY LLC	\$8,321.53	*
GARDNER, ELAINE	\$231.47	*	HARDING, DOUGLAS N	\$2,013.71	*
GARDNER, GERALD F	\$4.36	*	HARDING, DOUGLAS N	\$2,176.50	*

HARER, HEATHER L M	\$513.18	*	HOWE, RANDY O	\$1,390.71	*
HARMON, ELEANOR F TRUSTEE	\$5,243.53	*	HUBBARD, BESSIE M TRUSTEE	\$1,342.39	*
HAROUTUNIAN, THOMAS P	\$345.23	*	HUBBARD, MARK	\$41.28	*
HARRIMAN, BARRY L	\$1,115.82		HUBBARD, MARK R	\$538.37	*
HARRIMAN, BARRY L	\$609.33	*	HUBBARD, MONA L	\$604.58	*
HARRINGTON, JAMES P	\$572.04	*	HUBBARD, PATRICK JOHN	\$614.27	*
HARRINGTON, SHAUN G	\$441.19		HUBBARD, VERNON E	\$1,114.24	*
HARRIS, EDWARD JOHN JR	\$5,367.45	*	HUCKNALL, JULIA	\$2,342.65	*
HARRIS, REX	\$83.31	*	HUFF, RAYMOND P	\$267.27	*
HASELTINE, CRAIG E	\$5.00	*	HUNTER, JENNIFER M	\$1,935.44	*
HASKELL, EDWARD W III	\$1,150.74	*	HURD, JOHN	\$298.98	*
HAUGH, WILLIAM J	\$1,513.21	*	HUTCHINS, C CO INC	\$725.33	*
HAWK'S NEST	\$86.22	*	HUTCHINS, C CO INC	\$575.13	*
HAWKS + HAWKS LLC	\$1,462.14	*	HUTCHINS, C CO INC	\$576.84	*
HAYES, MARGARET	\$663.66	*	HUTCHINS, C CO INC	\$573.71	*
HAYES, MARJORIE	\$117.56	*	HUTCHINS, C CO INC	\$573.14	*
HAYES, WALTER + MYRTLE ETAL	\$88.37		HUTCHINS, C CO INC	\$577.41	*
HAYES, WALTER + MYRTLE ETAL	\$1,152.14		HUTCHINS, CRAIG S	\$1,499.77	*
HAYNES, PATRICIA A	\$1,024.83	*	HUTCHINS, CRAIG S	\$692.27	*
HAYS, EDWARD W COTRUSTEE ETAL	\$7.10	*	HUTCHINS, CRAIG S	\$3,445.65	*
HEALY, CORINNE J	\$123.12		HUTCHINS, NORMAN E	\$858.90	*
HEALY, PAUL J	\$3,114.89	*	HUTCHINS, NORMAN E	\$1,043.10	*
HEANEY, JOANNA M	\$367.74	*	IT XCHANGE	\$91.97	**
HEATH, ALAN	\$700.00	*	J + P MARKETING DBA TUNETOWN	\$59.44	
HEAVEY TRUSTEES, NICOLETTE N + W BLAIR	\$5.66	*	JACQUES, FRANK	\$87.28	
HEBERT, WAYNE E	\$1,277.70	*	JAMES, KEVIN	\$673.17	*
HEHIR, WILLIAM	\$284.05	*	JANELLE, PAULINE F	\$732.83	*
HEINES, DENNIS T	\$12.25	*	JEAN, RONALD R	\$540.60	*
HERTEL JR, VAN E	\$3,336.88	*	JEFFERS, RICHARD F	\$2,987.75	*
HEYLAND, DOREEN A	\$5,480.84	*	JEFFREY, WILLIAM H + AMANDA T TRUSTEES	\$3,693.79	*
HICKS, ROBERT M	\$1,234.22	*	JENKINS, D C III + M TRUSTEES	\$146.54	*
HILL, DAVID	\$206.05	*	JENKINS, D C III + M TRUSTEES	\$146.54	*
HILL, PERCY	\$83.98	*	JENKINS, D C III + M TRUSTEES	\$146.54	*
HILTON, DONALD R	\$734.63		JENKINS, D C III + M TRUSTEES	\$146.57	*
HOGAN, ALICE B TRUSTEE	\$7,516.70	*	JENKINS, D C III + M TRUSTEES	\$146.57	*
HOGAN, ALICE B TRUSTEE	\$211.86	*	JENKINS, D C III + M TRUSTEES	\$146.57	*
HOGG JR, JAMES A	\$386.04	*	JENKINS, D C III + M TRUSTEES	\$1,039.93	*
HOLDEN, PHILIP	\$1,638.37	*	JENKINS, D C III + M TRUSTEES	\$1,039.93	*
HOLLAND, CYNTHIA G ETAL	\$1,804.81		JENKINS, D C III + M TRUSTEES	\$1,654.40	*
HOLLAND, MICHELE	\$2,149.18	*	JENKINS, D C III + M TRUSTEES	\$1,654.40	*
HOLMAN, WALTER	\$3,329.47	*	JENKINS, ROBERT	\$8.65	*
HOOVER, CHRISTINE	\$452.44	*	JEWETT ETAL, MARTIN H	\$240.74	*
HOPKINS, CHRISTOPHER TRUSTEE	\$5,532.28		JEWETT ETAL, MARTIN H	\$90.16	*
HOPKINS, CHRISTOPHER TRUSTEE	\$96.15		JEWETT ETAL, MARTIN H	\$243.44	*
HOPKINS, CHRISTOPHER M	\$1,427.33		JEWETT ETAL, MARTIN H	\$25.89	*
HOPLER, DAVID	\$118.01		JO ANNS GARDENS INC	\$190.00	
HORNE, CHARLES A	\$3,903.52	*	JOHN NORMAND ASSOC INC	\$500.86	
HOUDE, DAVID	\$7,815.56	*	JOHN NORMAND ASSOC INC	\$485.01	
HOUDE, DAVID P	\$15,116.50	*	JOHNSON, BRIAN	\$466.78	*
HOWARD, JOACHIM H TRUSTEE	\$484.83	*	JOHNSON, ELIZABETH A	\$2,337.38	*
HOWARD, KRISTIN L	\$378.86	*	JOHNSON, MERIDITH A	\$142.23	
HOWARD, ROBERT	\$257.10	*	JONES, ANDREW H	\$1,119.67	*
HOWARD, SHELLEY M	\$649.45		JORDAN, THOMAS J	\$1,419.92	*
HOWARTH, JOHN W	\$1,071.56	*	JOYNER, GAIL	\$1,240.97	



KAFER, ESTELLE	\$811.03		LEE, WALTER	\$42.22	*
KANTROWITZ, ELAINE	\$205.10	*	LEEMAN, DONALD J	\$863.79	*
KARAGIANIS, DORIS	\$153.85	*	LEES, DAVID	\$168.10	*
KARAMANOS, MICHAEL N	\$207.22		LEGARE, DENIS	\$47.87	*
KATZ, ELENA MALIN	\$2,829.21		LEJEUNE, PETER L ETAL	\$6,364.67	*
KEANE, WILLIAM	\$1,656.32	*	LEVASSEUR, LINDA A	\$967.96	*
KEAVENEY, BRIAN G	\$471.78	*	LEVITRE, GARY	\$361.82	*
KEENAN, THOMAS D	\$1,061.06		LEWIS, DOUGLAS K	\$1,362.28	*
KEIRSTEAD, GAIL	\$237.06	*	LEWIS, TOM	\$85.41	*
KEIRSTEAD, TARA	\$266.27		LHEUREUX, DEBRA J	\$1,261.35	
KELLEY, DARLENE	\$209.00	*	LIBBEY, BRYAN R	\$1,209.48	*
KELLEY, ROBERT C	\$2,347.00	*	LIBBEY, JAMES A	\$248.81	*
KELLIS, MICHAEL A	\$5,136.67		LIBBEY, JAMES A	\$238.17	*
KELLY, JANN K + RYAN, LYNN K	\$4,581.10		LIBBEY, JAMES A	\$244.91	*
KELLY, MICHAEL	\$343.26	*	LIBBEY, JAMES A	\$239.40	*
KESHVARI, STEVEN J	\$476.19	*	LIBBEY, SYLVIA A	\$12.42	*
KILEY, RAY	\$230.00	*	LIBBY, RICHARD J	\$207.62	
KIMBALL, CALEB	\$1,662.60	*	LIFE FAMILY CHIROPRACTIC CTR	\$72.73	
KING, PATRICIA R	\$218.45	*	LIFETIME HOMES INC	\$10.48	
KINGSTON, JOHN W	\$1,642.12	*	LIMOLI, LINDA M	\$468.32	*
KINNEY, ANTHONY	\$236.06	*	LINDGREN, JOAN A TRUSTEE	\$638.34	*
KLEIN, WILLIAM	\$1,303.87	*	LITCHFIELD, THOMAS	\$251.97	*
KLODT - TRUSTEE, WENDY L	\$807.83	*	LITCHFIELDS BAR + GRILL	\$293.08	*
KNEELAND, JOYCE	\$391.40	*	LITTLE, COLIN W JR	\$106.20	
KNIGHT, KURT	\$1,940.75	*	LITTLE, DEANNA	\$399.29	*
KNIGHT, KURT R	\$695.39	*	LITTLE, JEFFREY S	\$778.76	*
KOBELSKI, G BRIAN	\$2,226.71	*	LITTLEFIELD CONCRETE FLOORS	\$66.97	
KREPPEIN, CAROL J	\$465.68	*	LOCKE, GAIL	\$3,302.15	*
LABONTE, JASON	\$1,684.12	*	LONG, JOSEPH JR	\$58.81	*
LACAPRA, RICHARD	\$1,134.88	**	LONG, STEPHEN	\$40.66	*
LACOUTURE, ESTATE OF DONALD	\$239.42		LOT 11 BEACHWALK LLC	\$4.84	*
LAForge, KAREN	\$316.54	*	LOTHROP, ANNA	\$1,049.37	*
LAHAYE, DANIEL	\$71.68	*	LOWNEY, E F + R V JR TRUSTEES	\$788.78	*
LAMBERT TRUSTEE, RICHARD O	\$709.60	*	LUDY, THOMAS F	\$454.38	*
LAMBERT WOODWORKS LLC	\$18.27	*	LYNCH, ANNE P TRUSTEE	\$2,038.44	*
LANCIA, STEVEN A	\$236.54		LYNCH, JOANNE	\$10.00	*
LANDINGS DEVELOPMENT LLC	\$2,327.50	*	MACBRIDE, NANCY K	\$6.50	*
LANE, JOAN L	\$1,281.79	*	MACDONALD, RICHARD D	\$1,241.70	*
LANE, JOAN L	\$2,021.22	*	MACGREGOR, HELEN	\$134.16	
LANE, JOAN L	\$570.43	*	MACIEJEWSKI, STEVEN	\$273.46	*
LANGILL, CLAYTON G JR	\$907.35		MACK, MARYFRANCES	\$5,188.57	
LANGILL, CLAYTON G JR	\$610.95		MACKINNON LAND + PROP MGT CORP	\$1,900.41	*
LANGLEY, PAUL G TRUSTEE	\$2,476.84	*	MACKINNON, MICHAEL A	\$980.03	*
LAPOINTE - TRUSTEES, D J & M E	\$3.22	*	MACLEAN, ELAINE K TRUSTEE	\$555.87	*
LAULETTA PLUMBING	\$47.50		MACNUTT, BRETT E	\$3,281.87	*
LAUREL HILL PARTNERSHIP	\$4,016.36	*	MADE IN ENGLAND LLC	\$3,294.08	*
LAURENZA, MICHELLE L	\$786.16	*	MAGUIRE, RUSSELL	\$65.36	*
LAURIN, MATTHEW	\$383.61	*	MAHONEY, SEAN	\$200.04	
LAVIGNE, MAURICE	\$107.57	*	MAHONEY, TIMOTHY J	\$389.79	*
LAWN SALON LLC	\$436.95	*	MAJESTIC REGENCY LLC	\$462.18	**
LAYTON, EDWARD	\$158.57		MANNINO, BRENDA L	\$1,428.66	*
LEBLANC, BEVERLY M	\$1,543.65	*	MARCOUX, RONALD G ETAL	\$224.84	**
LEBLANC, CAROLE A	\$1,909.41	*	MARKELLOS, KAREN M	\$6.00	*
LECH, STANLEY	\$0.12	*	MARKLAND, JEFFRY R	\$415.01	*



MARTELL, ROBERT B SR	\$87.48	MOODY, PATRICK J	\$1,044.76	*
MARTIN, PAUL E	\$3,130.72	MOODYS COTTAGES	\$71.25	
MARTINEZ, GREGG J	\$4,922.19	MOORE, GEORGE	\$191.90	*
MARTINEZ, RICK	\$388.70	MOORE, GEORGE	\$6,172.86	*
MARX, STEPHEN	\$105.75	* MORAHAN, JOE	\$111.44	*
MASLANKA, ALICE	\$28.50	* MORIN, GERALD	\$191.80	*
MATT + BRITT LLC	\$3.64	* MORNEAU + COUGHLIN	\$2,599.27	*
MATTSON, DAVE	\$143.02	* MORNEAU AND COUGHLIN	\$388.17	*
MAURIELLO, GENNARO V	\$1,203.08	* MORNEAU, DENNIS	\$348.89	*
MAXWELL, JAMES A	\$417.34	* MORONEY, GILDA	\$335.78	*
MAZZARELLA, DEAN	\$292.01	** MOROWITZ, EVAN	\$4,038.25	*
MCCARTHY, CHRISTIAN M	\$469.54	* MORRILL, JENNIFER M	\$952.23	*
MCCARTHY, JOSEPH A	\$2,618.87	* MORRILL, JENNIFER M	\$274.86	*
MCCARTHY, KEVIN M	\$654.58	* MORRIS, THOMAS F JR	\$1,412.37	*
MCCRELLIS, PAULINE M W/LIFE EST	\$194.82	* MORTENSEN, MARY	\$63.94	*
MCDOWELL, BILL	\$70.16	* MORTONS LANDSCAPING	\$184.64	*
MCEVOY, DENNIS J	\$5,251.08	MOTYKA, GLORIA J	\$1,133.88	*
MCGANN, DEBORAH A	\$310.51	* MOULTON, GAIL D	\$270.04	*
MCGANN, DEBORAH A	\$243.20	* MOULTON, GAIL D	\$1,729.52	*
MCGINNIS, JAMES	\$48.26	* MOULTON, GAIL D	\$111.86	*
MCGUIRE, MARK	\$187.15	MOULTON, GAIL DICKERSON	\$252.84	*
MCGUIRK, WILLIAM THOMAS III	\$58.33	* MOY, AGNES U	\$194.94	*
MCLAUGHLIN, JAMES	\$237.02	* MRJ LLC	\$2,577.61	
MCLEOD, SCOTT D	\$3.28	* MULANEY, MARK	\$169.14	
MCMAHON, DENNIS SR	\$70.02	MULLARKEY, FAY F	\$109.28	
MCMANUS, ROBERT	\$548.01	* MULLEN, MARIE	\$3,706.08	*
MCMANUS, ROBERT W	\$132.48	* MULLIN, CHARLES A	\$1,184.13	*
MCMILLAN, JANE S	\$897.07	* MURACH, MATTHEW A ETAL	\$1,491.23	*
MCNIFF, WANDA D	\$1,053.79	* MURPHY, BARBARA BICKFORD	\$1,793.43	*
MCNULTY, LUCIE G	\$909.90	MURPHY, JOSEPH	\$72.51	
MCPHERSON, LORI S	\$1,876.35	* MURPHY, LAWRENCE J	\$1,205.38	*
MCVEY, ROBERT J + ROBIN M	\$1,303.25	* MYERS, FLORA	\$832.31	**
ME + D'S DINER	\$47.50	NADEAU, DAVID	\$219.21	*
MELANSON, GAIL A	\$2,084.57	NADEAU, DAVID M	\$16.99	*
MENDEL, LISA	\$146.82	* NADEAU, VALERIC	\$264.93	
MERCER, ROBERT H	\$1,215.89	** NANTISTA, FRAN	\$261.77	
MEREUTA, CONSTANTIN	\$954.54	* NEAL, CHRISTOPHER J + KATIE C	\$151.77	*
MERRIFIELD, CALVIN + JEANNE	\$6,171.01	* NEAL, JONATHAN H	\$2,456.49	*
MERRIFIELD, CALVIN + JEANNE	\$27.84	* NEERGAARD, JUDY	\$14.25	*
MERRILL, STEPHEN H	\$201.64	* NELSON, NILS F	\$603.14	*
MIGLIORE, CARLO	\$76.32	NELSON, RONALD	\$83.87	**
MIKEMAX PROPERTIES LLC	\$813.97	NER BEACH MOTEL INC	\$175.88	*
MILLER, CRAIG R	\$2,713.30	* NEVEU, ROBIN	\$198.98	*
MILLER, JANET	\$85.03	* NEXTEL COMM OF THE MID ATLANTIC INC	\$302.53	
MILLER, MARK	\$568.38	* NEXTEL COMM OF THE MID ATLANTIC INC	\$288.16	
MILLIANS OF MILES AWAY LLC	\$2,843.74	* NICHOLS, ALAN C	\$1,488.08	*
MONTEIRO, MICHAEL	\$403.48	NICHOLS, SANDRA A	\$2,434.77	
MONTROY, PAULINE W/LIFE EST	\$4.15	* NICOLL, RENE M	\$95.28	*
MOODY GROUP LLC	\$439.57	* NOLIN, BENOIT	\$60.71	
MOODY, ELINOR ETAL	\$2,883.36	NOLIN, FRANCOIS	\$117.91	**
MOODY, JASON H	\$2,388.90	* NORDAHL, ERIK	\$489.63	*
MOODY, JONATHAN R	\$1,244.88	* NORTHROP, DALE A	\$668.14	*
MOODY, JOSHUA R	\$4,811.62	* O'BRIEN, KEVIN R	\$1,699.31	*
MOODY, JOY-LYN	\$5,091.91	* O'BRIEN, MICHAEL J	\$904.97	*

O'BRIEN, SCOTT A	\$6,023.88		PHILLIPS, ROBERT	\$439.61	**
O'BRIEN, TERESA L	\$95.37	*	PICKWELL, JOAN	\$134.51	*
O'CONNELL, MARGARET A	\$2,322.89	*	PIECHOTA, KATHERINE D	\$657.73	
O'CONNOR, MARY	\$100.68	*	PINE NEEDLE PERFORMANCE	\$56.50	*
O'DRISCOLL, DONNA	\$4,028.57	*	PINETTE, LAURA	\$68.78	*
O'NEIL, A T + J H TRUSTEES	\$4,639.51	**	PITTS, ALICE M	\$1,816.21	*
O'NEILL, MICHAEL	\$44.75	*	PITTS, EDMUND M	\$555.32	*
O'REILLY, JAMES P	\$1,462.92		POESCHEL, KURT J	\$67.59	
OBRIEN SAND + GRAVEL	\$71.25		POIRIER, JEREMIAH	\$27.64	
OCEAN GRAPHICS	\$71.25	*	POLIZZI, NANCY	\$1,261.35	
OFFSHORE HOLDINGS LTD LLC	\$239.87	*	POLLINI, DIANA J	\$6.06	*
OGILVIE, RALPH R	\$5.51	*	POMPEO, ALFRED P JR TRUSTEE	\$3,130.96	*
OLD MARSH COUNTRY CLUB	\$2,101.75		POP, MIHAI	\$747.27	*
OLSON, GEORGE	\$173.85	*	PORELL, DENNIS R	\$5,221.77	*
OLSON, MATTHEW	\$161.79	*	PORELL, DENNIS R	\$3,603.40	*
ONLINE TRANSPORT INC	\$1,501.52	*	POWERS, BARBARA	\$57.64	*
OPTIMA BANK & TRUST COMPANY	\$2,092.47	*	POWERS, WILLIAM	\$1,587.64	*
OTT, DAVID N	\$718.68	*	PREFONTAINE, GARY	\$42.34	*
OUELLETTE, KEITH	\$109.44	*	PRESSEY, DEBORAH	\$380.19	*
OWNER UNKNOWN	\$105.61		PREZIOSO, TERESA	\$320.06	*
PACOSA, WALTER J	\$993.22	*	PROACH, PETER G	\$624.24	*
PAGE, BRIAN J	\$1,799.67	*	PROCKER, PHILIP R	\$3,053.52	*
PAGE, MARJORIE A	\$408.31	*	PROULX, STEVE	\$141.85	*
PAGE, MARJORIE ANN	\$285.18	*	PUCCIARELLI, GARY	\$1,721.04	
PAGE, MARK	\$1,393.98	*	PUCCIARELLI, ROBERT F	\$1,035.20	
PAINE, RICHARD B	\$291.41	*	PYNN, WILLIS GRAFTON	\$2,824.10	
PALERMO, FELIX W/LIFE EST	\$773.08	*	QUIST, DAVID R	\$697.10	*
PALMER, KEITH	\$747.60	*	RABIDEAU, STEPHEN A + MARYANN E	\$336.58	*
PALMER, SCOTT	\$441.10		RAMAH, JAMES C	\$382.89	*
PANICO-DAILEY, LISA A	\$782.64		RAMAH, JAMES C	\$301.86	*
PAPAMECHAIL, ED	\$74.20		RAMSDELL LANDSCAPING	\$237.50	
PARENT, ERIC	\$119.80	*	RANDOLPH, KERRY A	\$570.86	*
PARKER, MARISA D	\$1,421.54	*	RASO, JOHN A	\$1,068.65	*
PARKHURST, DIANE J	\$711.31	*	RBEB LLC	\$10,792.14	
PARTRIDGE, WAYNE G	\$224.34	*	RBEB LLC	\$3,834.20	
PATRICK, HENRY A + KATHERINE	\$645.92	*	RBEB LLC	\$263.75	
PATRICK, JIM	\$180.19	*	RBEB LLC	\$400.61	
PAUL, JOSEPH N	\$598.41	*	RBEB LLC	\$263.44	
PAULSEN, KENNETH L	\$646.50	**	RBEB LLC	\$329.13	
PECHNIK, DAVID	\$158.61		RBEB LLC	\$275.16	
PECK, JEAN A	\$368.65	*	RBEB LLC	\$626.70	
PELLEGRINO, NICOLE	\$115.75		RBEB LLC	\$423.37	
PELLETIER, ALDEN R	\$953.53	*	RBEB LLC	\$244.74	
PENNELL, CHARLES D	\$1,020.03	*	RBEB LLC	\$244.74	
PEPIN WELLS LLC	\$918.84	*	RBEB LLC	\$244.74	
PEPIN, EDWARD P	\$673.17	*	RBEB LLC	\$245.43	
PERKINS, GEORGE N	\$982.87	*	RBEB LLC	\$244.74	
PERKINS, JASON F	\$639.68	*	RBEB LLC	\$244.74	
PERKINS, SCOTT G TRUSTEE	\$742.74	*	RBEB LLC	\$244.74	
PERKINS, SHARON L	\$920.54		RBEB LLC	\$244.74	
PERUSSE, ROGER	\$49.49	*	RBEB LLC	\$232.43	
PETERSON, ALFRED E	\$1,726.15	*	RBEB LLC	\$234.60	
PETRILLO, HENRY	\$318.27	*	RBEB LLC	\$395.59	
PHILIBERT, JOHN R	\$504.66	*	RBEB LLC	\$279.89	

RBEB LLC	\$311.70	ROTTI, RON	\$202.02	*
RBEB LLC	\$307.66	ROWE, WILLIAM G	\$3,064.46	*
RBEB LLC	\$311.70	RUSCIO, FRANK	\$589.19	*
RBEB LLC	\$311.70	RUSSELL, MILES JUSTIN	\$1,109.93	*
RBEB LLC	\$329.32	RUSSELL, VALERIE P	\$1,448.39	*
RBEB LLC	\$329.32	RUSO, ANN	\$140.12	*
RBEB LLC	\$286.09	S + D PROPERTIES LLC	\$16.73	*
RBEB LLC	\$332.47	SAGE, CARMELLE	\$50.39	*
RBEB LLC	\$389.78	SAIDE, DENNIS J	\$147.30	*
RBEB LLC	\$389.78	SALVATELLI, FRED	\$209.41	
RBEB LLC	\$336.22	SARGENT W/LIFE ESTATE, SHARON K	\$625.00	*
RBEB LLC	\$389.78	SASSI, GINO J	\$192.75	*
RBEB LLC	\$389.78	SAWYER FAMILY 1997 TRUST	\$193.09	*
RBEB LLC	\$332.47	SCHACHNE - TRUSTEE, MARY H	\$2,128.52	*
RBEB LLC	\$266.50	SCHACHNE - TRUSTEE, MARY H	\$563.73	*
RBEB LLC	\$340.35	SCHADLICK, HELEN	\$4,914.54	*
RBEB LLC	\$480.57	SCHICKLE, ROBERT D	\$287.68	
RBEB LLC	\$480.57	SCHORER, MARTIN	\$16.05	*
RBEB LLC	\$285.20	SCHORER, MARTIN	\$21.59	*
RBEB LLC	\$285.20	SCOOP DECK	\$136.37	*
RBEB LLC	\$332.98	SCOTT, WALTER F III	\$2,761.46	**
RBEB LLC	\$310.51	SEAHORSE RESORT	\$211.29	
RBEB LLC	\$462.94	SEAL HARBOR LLC	\$958.95	**
RBEB LLC	\$462.94	SEAL HARBOR LLC	\$1,226.49	
RBEB LLC	\$462.94	SEAL HARBOR LLC	\$1,491.38	
RBEB LLC	\$1,802.44	SEAL HARBOR LLC	\$694.92	*
RBEB LLC	\$52.47	* SEAL HARBOR LLC	\$668.69	*
RECKO, JOHN	\$170.67	* SEGUIN, MICHAEL	\$145.57	
REDFERN, RONALD F	\$716.87	* SETH, ANAND K	\$951.66	
REED, GEORGE	\$234.56	* SEYMOUR, NICHOLAS	\$1,619.32	*
REICHARD, CLAIRE M	\$10,284.71	* SHACKFORD, DENNIS	\$520.55	
REMACLE, NANCY	\$236.54	* SHAIKH LLC	\$8,970.09	*
RICARDI, JOSEPH	\$321.10	* SHARKEY, WILLIAM	\$815.33	*
RICH, JOHN	\$194.87	** SHARRY, DONALD R	\$465.21	
RICH, W F + FOWLER M J TRUSTEES	\$1,541.14	* SHAW, NANCY	\$62.39	*
RICH, W F + FOWLER M J TRUSTEES	\$1,066.87	* SHEEDY, KIP A	\$899.93	*
RICHARD MOODY & SONS CONST CO LLC	\$1,105.28	* SHELLBACK ARTWORKS	\$65.71	**
RICHARD MOODY & SONS CONSTR CO LLC	\$929.58	* SHEPARD, MARY J	\$1,291.43	*
RICHARDSON, DOROTHY L	\$613.63	* SHERBURNE, FRED W + REBECCA A	\$2,240.05	*
RICHELSON, BRADLEY L	\$2,744.93	* SHERIDAN, FAHIMEH	\$254.53	**
RIDGEMONT PROPERTIES MAINE LLC	\$1,129.77	* SHIRLEY, VIVIAN L	\$755.50	
RILEY, SUSAN L	\$747.27	* SHURTLEFF, DIANE L	\$135.04	*
RIOLO, ALLAN S	\$250.87	* SHUSAS, PAUL	\$268.85	*
RISLEY, MICHAEL	\$130.84	* SIX NINETY THREE POST ROAD LLC	\$1,610.06	*
RIVERSIDE FARM LLC	\$371.97	SKEATS, JAMES M	\$19,211.95	*
RIVERSIDE PARK CAMPGROUND	\$70.74	SKINS SCOOP	\$109.08	
ROBERGE, TODD W	\$1,483.43	* SLADE, MARION D A ETAL	\$1,797.50	*
ROBERTS - TRUSTEE, RANDY	\$2,275.41	SLATTERY, PAUL S	\$1,084.56	*
ROBERTSON LLC, RICHARD G	\$1,970.74	* SLEEPER, JUDITH E	\$684.71	*
ROIDOULIS, PAUL	\$5,082.83	* SMITH FARM HOME SWEET HOME	\$23.75	*
ROMAN, MINERVA + NANCY	\$1,076.94	* SMITH, ANNIE ETAL	\$252.23	
RONCO, GERTRUDE F ETAL	\$669.04	* SMITH, ROY	\$1,558.14	
ROSE, EILYANA P + JOHN D	\$1,328.61	* SMITH, SCOTT	\$93.20	*
ROSSI, DINA	\$176.66	* SMITH, SHARON L	\$1,784.29	**

SMITH, WAYNE	\$5,409.63	*	TIDEWATER LANDING LLC	\$514.99	*
SMYTH, WILLIAM	\$1,540.47	*	TIDEWATER LANDING LLC	\$473.14	*
SNOOK, WALTER A III	\$1,065.10		TIDEWATER LANDING LLC	\$495.04	*
SNYDER, PAUL	\$117.70	*	TILAS, ANGELO	\$1,708.29	*
SNYDER, RICHARD	\$159.36		TILTON, JEAN	\$397.96	*
SOLARI, CHERYL	\$407.83	*	TOCCI, PAUL L JR	\$121.72	
SOSSEI JR, JOHN E	\$1,692.14	*	TOOMEY, MICHAEL	\$385.12	*
SOUTH HOLLOW TRUST	\$9.27	*	TORPEY, KATHLEEN C	\$1,360.40	*
SOUZA, MANUEL	\$3,380.54		TOWER PROPERTIES INC	\$745.28	*
SPAGNUOLO, MARIA L AKA MARIE	\$570.90	*	TOWNSEND, MIRANDA	\$231.37	*
SPEARIN, ROSEMARY	\$3,245.24		TRACY, DAVE	\$489.83	*
SPENLINHAUER, STEPHEN	\$991.18	*	TREE WORK + EXCAVATION	\$100.08	
SPERANZA, SANTO F	\$575.13	*	TRI STATE CLEANING CO	\$49.06	
SPRING, SHELLEY MORSE	\$8,750.55	*	TRIDER, MATHEW J	\$2,280.86	*
SPRINT SPECTRUM LP	\$2,819.75		TRIDER, MATTHEW J	\$6,558.71	*
SPRINT SPECTRUM LP	\$2,963.13		TROTTIER, STEPHEN G	\$1,585.69	*
ST.JOHN, ANN MARIE	\$2,102.68	*	TUCKER, KATHRYN E	\$7,649.54	
STALEY, MAUREEN S	\$711.31	*	TUFTS, CHAS WM JR W/LIFE EST	\$1,413.78	**
STANO, MATTHEW ETAL	\$1,726.82		TUFTS, MARCUS T	\$55.29	*
STEELE, EMILE	\$308.40	*	TURGEON, FRANCIS	\$37.00	*
STEEN, A DELORES	\$3,617.22	*	TURNBULL, CHARLES W ETAL	\$66.61	*
STEFANINI, JOE	\$394.54	*	TURNBULL, CHARLES W ETAL	\$128.83	*
STEVENS, DEXTER III + HOWARD B	\$82.67	*	TURNBULL, CHARLES W ETAL	\$139.46	*
STEVENS, MARK D	\$1,637.38	**	TWENTY ONE THIRTY FIVE POST RD LLC	\$2,706.55	*
STEVENS, PERCY W JR	\$285.71	*	ULEVICIUS, CHRISTINA M	\$1,289.43	*
STICKELS, THOMAS E	\$879.79	*	VALENTE, DAWN	\$228.64	*
STONE, STEPHEN E	\$742.85	*	VALENTINE, NORAH E	\$1,760.07	*
STREETER, SAMANTHA	\$1,289.81		VALERA, KATHY	\$136.71	*
STUMPF, WILLIAM	\$62.18	*	VALLAM, MANOJ N	\$1,356.79	*
SULLIVAN, DAVID A	\$2,504.84	**	VANLOAN, EUGENE M III	\$19.96	*
SULLIVAN, HELEN E	\$6,017.89	*	VANNEST, CYNTHIA	\$363.10	
SUNSHINE, EDWARD M	\$3,085.13		VAZQUEZ, RAMON	\$79.33	*
SURETTE, ALAN	\$398.81	*	VELLECO, VINCENT	\$1,335.22	*
SZAJNER, ED	\$394.06	*	VIEIRA, MARCIA	\$2,047.35	*
TACCINI, CYNTHIA A	\$201.07	*	VIENNEAU, DENNIS D	\$402.80	*
TALLWOOD MOTEL	\$138.60	*	VIGEANT, L A + J M COTRUSTEES	\$3,340.39	*
TARDIFF, RICHARD C	\$1,113.05	*	VINING, ROBERT P	\$1,570.30	*
TERNULLO, JOHN	\$790.10	*	VIVIAN, ROBERT P	\$2,914.27	*
TERRILL, BILL	\$14.25	*	VRETTOS, VALERIE I	\$1,800.87	
THAKONG LLC	\$1,320.74	*	W + W ENTERPRISES INC	\$3,293.27	*
THIBODEAU, GISELLE	\$31.38	*	WABASHA LEASING LLC	\$19.81	*
THORNTON, KATHLEEN M	\$1,419.68	**	WAGNER, ROBERT A	\$8,096.59	*
THORNTON, KATHLEEN M	\$950.23	**	WAITE-EATON TRUSTEE, WENDY A	\$325.83	*
TIDEWATER LANDING LLC	\$1,571.29	*	WAKEFIELD, TERRANCE LEE	\$1,204.89	*
TIDEWATER LANDING LLC	\$399.57	*	WALNISTA, JAMES	\$310.30	**
TIDEWATER LANDING LLC	\$410.07	*	WALSH, STEVEN	\$294.60	*
TIDEWATER LANDING LLC	\$701.24	*	WALSH, STEVEN M	\$1,584.41	*
TIDEWATER LANDING LLC	\$706.13	*	WALZ, TRACEY M	\$966.29	
TIDEWATER LANDING LLC	\$731.40	*	WASHING WELL LAUNDRY	\$114.57	
TIDEWATER LANDING LLC	\$729.03	*	WATERCREST CONDO ASSN	\$136.04	*
TIDEWATER LANDING LLC	\$669.41	*	WATERCREST CONDO ASSN	\$288.32	*
TIDEWATER LANDING LLC	\$479.46	*	WATERCREST CONDO ASSN	\$311.22	*
TIDEWATER LANDING LLC	\$432.91	*	WATT, DOUGLAS F	\$1,691.45	*
TIDEWATER LANDING LLC	\$442.41	*	WEAVER, DWIGHT P	\$411.07	*

WEBBER, JONATHAN	\$312.88	
WEBSTER, GAIL K	\$950.95	*
WEIGEL, HELEN E	\$1,077.44	*
WEIGEL, STEVEN D	\$5,558.35	*
WELCH, GEORGE	\$901.08	*
WELCH, RICHARD	\$1,012.42	
WELLS AUTO CARE	\$129.40	**
WELLS AUTO CARE	\$126.82	**
WELLS BRANCH BAPTIST CHURCH	\$1,123.17	*
WELLS INDUSTRIAL PROP LLC	\$5,327.46	*
WELLS OGUNQUIT RESORT MOTEL	\$131.08	*
WELLS PAINT N WALLPAPER PARTNERSHIP	\$61.93	*
WELLS S + J COLLISION	\$950.00	
WELLS SUPER WASH	\$282.73	**
WELLS-OGUNQUIT RESORT LLC	\$7,551.50	*
WHATS LEFT LLC	\$1,460.82	*
WHEELER, RAYMOND F	\$742.28	*
WHITE, DENA TUFTS	\$1,394.94	
WHITE, ERIN	\$3,063.96	*
WHITNEY, DANIEL L	\$3.30	*
WILLENS, STEVEN C	\$453.82	*
WILLEY, CHRISTOPHER D	\$577.01	
WILLIAMS, ANDREA D	\$2,464.86	
WILLIAMS, DICK & MARYANNE	\$59.56	*
WILLIAMS, MARK	\$397.20	*
WILSON, FRANCIS	\$286.93	*
WINE + CHEESE SHOP LTD	\$39.87	*
WIRLING, DONNA L	\$443.86	*
WOODMAN, ANTONY JAMES	\$5,058.18	*
WOODMAN, LLOYD C	\$1,631.24	*
WOODMAN, LLOYD C	\$6,882.32	*
WORCESTER, RICHARD	\$681.71	*
WORTHINGTON, DON	\$286.90	*
WRIGHT, DONALD	\$67.10	
WRIGHT, ELEANOR M	\$485.10	*
WRIGHT, JUDITH ELLEN	\$1,409.33	*
WRIGHT, KENNETH	\$1,293.84	*
WRIGLEY, ELIZABETH C	\$1,178.95	*
WYMAN, GEORGIA A W/LIFE ESTATE	\$713.92	*
XINTARAS, PETER N	\$1,313.85	*
YATES, LINDA	\$120.65	*
YLONEN, ROBERT	\$133.38	*
YORK, HARRY B ETAL	\$402.43	
YOUNG, THOMAS G	\$1,683.45	*
ZBITNOFF, SASHA A	\$790.79	*
ZGLOBICKI, MATTHEW	\$946.25	*
ZINDLE, STEPHEN	\$34.39	*
ZINKA, MICHAEL	\$111.29	*

\* PAID IN FULL BEFORE 12/31/2015

\*\*PARTIAL PAYMENT BEFORE 12/31/2015

**2015 REPORT OF THE  
KENNEBUNK, KENNEBUNKPORT AND WELLS  
WATER DISTRICT**

The Kennebunk, Kennebunkport and Wells Water District is a quasi-municipal public water utility that was established in 1921 by an act of the Maine State Legislature. The District serves an area that encompasses the Towns of Kennebunk, Kennebunkport, Wells, Ogunquit, Arundel and small portions of Biddeford and York. The area includes a population which varies seasonally from about 30,000 to over 100,000. It is directed by a four-member Board of Trustees, one each elected from each of the towns of Kennebunk, Kennebunkport, Wells and Ogunquit.

2015 was a very healthy, record-breaking year for the District. Compared with the prior year, 2015 saw a 4% increase in water production and a 6% increase in total revenues. From a financial perspective, the District received a record \$6.9 million in total revenues, exceeding 2014 revenues by \$374,000 and exceeding its anticipated 2015 budget by \$383,000. All of this contributed to a projected net income for 2015 of approximately \$300,000, as compared to a net income of \$326,000 in 2014. Such net income fluctuations from year to year are normal, as certain periodic maintenance items such as water storage tank painting (which occurred in 2015) are charged off in the year they occur. Overall, the primary drivers for the record water production and revenues are related to drier than average weather and long term customer growth, as follows.

Precipitation during 2015, as measured at our Branch Brook Filtration Plant, was the lowest since the 2003 drought. At 41.25", it was 28% less than the 10-year average of 57.48". This year's dry weather, combined with a relatively stable local economy, resulted in record annual water production of 1.0954 billion gallons, edging out the prior record of 1.091 billion gallons set during the drought of 2003. This compares to 1.053 billion gallons in 2014, 1.073 billion gallons for 2013 and 1.026 billion gallons in 2012. The District's recently-developed high quality groundwater sources were once again instrumental in helping the District meet customer water demands without the need for purchasing additional water from neighboring utilities. These groundwater sources produced 418 million gallons (38%) of all of the District's water production for 2015.

In spite of the somewhat sluggish economy of the past seven years, the District has maintained a reasonable growth rate, with 143 customers added in 2015. This compares with 138 in 2014 and 195 in 2013, resulting in a slightly lower than average customer growth rate of about 1%. Since 2003 however, the District's customer base has increased by 2,125, or 18.7%, and now stands at 13,495.

This was the fifth year in a row that the District has been successful in being awarded a low-interest SRF (State Revolving Loan Fund) financing package. Since 2008, through SRF financing, the District has installed \$7.8 million of infrastructure to date at a total bonded cost of \$7.3 million, at an average bond interest rate of only 0.84%.

With all of the recent discussion relating to the poor condition of America's infrastructure, the District is pleased to report that for the past 30-plus years, it has averaged replacing nearly 0.9% of its distribution system per year. This falls squarely within the desired water industry goal of 1% per year, based upon an expected 100-year usable life for water mains. Very few other water utilities have maintained such an aggressive (yet appropriate) water main replacement schedule. The District has accomplished this task while keeping its water rates below that of the average of Maine's water utilities.



The following is a partial list of distribution projects funded and installed by the District during 2015. These projects typically relate to our goal of coordination with State and Town roadway projects, optimizing water quality, enhancing fire suppression capabilities and improving system reliability by replacing outdated and substandard facilities with an eye toward accommodating anticipated growth. A significant portion of water main replacements during 2015 related to a two-year Maine Department of Transportation (MDOT) drainage and road rebuilding project of the full length of Route 1 in Ogunquit.

- Mile Stretch Road, Biddeford: Replaced 5,100 feet of old (1927) 10-inch cast iron (CI) main with 12-inch polyethylene (PE) main. (In conjunction with a City of Biddeford road rebuilding and drainage project and for system reliability.)
- Langsford Road, Kennebunkport: Replaced 1,530 feet of old 6-inch CI main with 8-inch polyethylene (PE) main. (In conjunction with a Town of Kennebunkport sidewalk and repaving project and for system reliability.)
- Parsons Street, Kennebunk: Replaced 1,024 feet of old 2-inch wrought iron and 6-inch transite main with 8-inch PVC main. (For water quality, quantity and system reliability.).
- Route 1, Donnell's Bridge, Wells / Ogunquit: Replaced 406 feet of old 10-inch CI main with 20-inch ductile iron (DI) main. (In conjunction with a Maine DOT drainage and road reconstruction project).
- Route 1, Phillips Bridge, Ogunquit: Replaced 58 feet of 16-inch DI main with 16-inch DI main. (In conjunction with a Maine DOT drainage and road reconstruction project).
- Beach Street, Ogunquit: Replaced 676 feet of old 6-inch CI main with 8-inch PE main. (In conjunction with a Maine DOT drainage and road reconstruction project).
- Kingfield Avenue, Ogunquit: Replaced 535 feet of old 2-inch CI main with 3-inch PE main. (In conjunction with a Maine DOT drainage and road reconstruction project).
- Grasshopper Lane, Ogunquit: Replaced 775 feet of old 10" CI main with 8-inch and 12-inch PVC main. (In conjunction with a Maine DOT drainage and road reconstruction project).
- Founder's Drive and Jefferson Way, Arundel: Oversized 1,550 feet of developer-installed main to 16-inch DI main. (To facilitate the connection to a future water storage facility on an adjacent lot.)

In addition to the above projects, individuals and developers funded several water main extensions totaling 6,000 feet in length.

Drinking water quality remains a top priority. We are pleased to report that in addition to making significant water quality improvements with our unique blending of groundwater and surface water, all State and Federal water quality standards were met during 2015. By maintaining a dedicated, well-trained staff and continually upgrading our process equipment and control systems, we continually assure the highest degree of reliability in the quality of drinking water for our customers.

District customers and all other interested parties are welcome to contact us at our business office at 92 Main Street in Kennebunk or visit our website at [www.kkw.org](http://www.kkw.org). Electronic bill notifications, reminders, as well as online payment options are all available and tailored to suit our customers' needs. Current and past issues of the District's popular semi-annual newsletter *What's on Tap* are also on our website. As



always, we welcome your input, as the District's mission is *to provide the best quality of water and customer service at the lowest reasonable cost.*

The Trustees of the District appreciate the continuing effort and dedication of their employees, as well as the support and cooperation of their customers, area contractors and State and local municipal officials.

Respectfully submitted,

Robert A. Emmons, **President**

Richard H. Littlefield, **Vice President**

James E. Burrows, **Trustee**

Thomas P. Oliver, **Trustee**

Normand R. Labbe, P.E. **Superintendent**

Scott J. Minor, P.E. **Assistant Superintendent**

Wayne A. Brockway, MBA **Treasurer**

# WELLS SANITARY DISTRICT



Financial Report  
December 31, 2015

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Accessible  
Approachable  
Accountable

## Independent Auditors' Report

To the Board of Trustees  
Wells Sanitary District  
Wells, Maine

### Report on the Financial Statements

We have audited the accompanying financial statements of Wells Sanitary District (the District), as of and for the years ended December 31, 2015 and 2014, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Macpage LLC

30 Loring Street Drive, South Portland, ME 04106-2229 | 207-764-4300 | 207-764-7030 Fax | 207-764-4300  
One Market Square, Augusta, ME 04302-4131 | 207-622-4766 | 207-622-4131 Fax  
One Union Street, Suite 305, Portland, ME 04101 | 207-764-4350 | 800-967-1089 Fax  
macpage.com



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To the Board of Trustees

**Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of Wells Sanitary District, as of December 31, 2015 and 2014, and the respective changes in financial position and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

**Other Matters**

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 6 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Macpyle LLC*

South Portland, Maine  
February 17, 2016

**WELLS SANITARY DISTRICT**  
**P.O. Box 428**  
**Wells, Maine 04090**

**Management's Discussion and Analysis**

This section of the Wells Sanitary District's (District's) annual financial report presents the District's discussion and analysis of the District's financial condition and provides an overview of the District's financial operations for the year ended December 31, 2015.

**Financial Highlights**

- The District's total cash and investments, both restricted and unrestricted, was \$3,642,776 at December 31, 2015. This is \$150,083 more than last year.
- The District's total operating revenue in 2015 was \$2,145,024. This is \$3,696 less than last year.
- The District paid off \$574,862 of debt during 2015.
- The District's total assets decreased by \$398,673 in 2015 to \$19,690,079.

**Audited Financial Statements**

These audited financial statements are comprised of the following:

- Independent Auditors' Report – This report is issued by the District's independent auditors. In it, the auditors explain that they audited the District's financial statements in accordance with auditing standards generally accepted in the United States of America. It also expresses that, in the opinion of the auditors, the District's financial statements present fairly, the District's financial position and the results of its operations and cash flows for the years ended December 31, 2015 and 2014, in conformity with accounting principles generally accepted in the United States of America.
- Statements of Net Position – The statements of net position presents the assets, liabilities and net position of the District as of December 31, 2015 and 2014.
- Statement of Revenues, Expenses and Changes in Net Position – This statement reports the operating revenues and expenses and nonoperating revenues and expenses of the District for the years ended December 31, 2015 and 2014. It also shows how the District's revenues and expenses for the years affected the net position of the District.
- Statements of Cash Flows – The statements of cash flows reports the sources and uses of the District's cash from operating activities, investing activities and capital and related financing activities. Sources and uses of cash are netted on the statements to show the District's net increase or decrease in cash for the years ended December 31, 2015 and 2014.
- Notes to Financial Statements – The notes to the financial statements provide information about the District, its accounting policies, and additional information on amounts reported in other parts of the financial statements.

### Summary of Financial Information

The District's financial condition as of December 31, 2015 and 2014 and the results of its operations for the years then ended is summarized below.

#### STATEMENTS OF NET POSITION DECEMBER 31,

	2015	2014
Current assets	\$ 4,256,496	\$ 4,102,895
Capital assets, net	15,433,583	15,985,857
Other assets	-	-
Total assets	\$ 19,690,079	\$ 20,088,752
Current liabilities	\$ 741,084	\$ 711,626
Long-term liabilities	4,552,790	5,139,423
Total liabilities	5,293,874	5,851,049
Net position		
Net investment in capital assets	10,294,160	10,271,572
Restricted	1,752,818	1,533,906
Unrestricted	2,349,227	2,432,225
Total net position	14,396,205	14,237,703
Total liabilities and net position	\$ 19,690,079	\$ 20,088,752

- At December 31, 2015 and 2014, the District had total assets of \$19,690,079 and \$20,088,752 respectively, of which \$15,433,583 and \$15,985,857 respectively, consisted of capital assets. Capital assets are comprised of the District's fixed assets such as property, plant, equipment, and furnishings. It also includes sewer lines and pump stations.
- At December 31, 2015 and 2014, the District's liabilities totaled \$5,293,874 and \$5,851,049, respectively. Of this amount, \$741,084 and \$711,626, respectively, represented amounts due in the short-term (twelve months or less) and \$4,552,790 and \$5,139,423, respectively, represented amounts due in the long-term.
- At December 31, 2015 and 2014, the District's net position totaled \$14,396,205 and \$14,237,703, respectively. Of this amount \$10,294,160 and \$10,271,572, respectively, represented the net investment in capital assets; \$1,752,818, and \$1,533,906, respectively, was restricted; and \$2,349,227 and \$2,432,225, respectively, was unrestricted.

#### STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN NET POSITION YEARS ENDED DECEMBER 31,

	2015	2014
Operating revenues	\$ 2,145,024	\$ 2,148,720
Operating expenses	2,249,873	2,012,233
Operating (loss) income	(104,849)	136,487
Nonoperating revenues	16,317	23,600
Nonoperating expenses	117,478	138,283
Capital contributions	364,512	250,888
Change in net position	\$ 158,502	\$ 272,692



**Summary of Financial Information – (continued)**

- The District's operating revenues consists primarily of sewer service charges, but also include permit and entrance fees, which are fees charged to customers connecting into the sewer system. For the years ended December 31, 2015 and 2014, total revenue generated from sewer and other service charges was \$2,145,024 and \$2,148,720, respectively.
- In addition to sewer service charges and connection fees, the District receives capital contributions and capacity reserve fees. Capital contributions include sewer line extensions constructed by private contractors and accepted, after meeting specific conditions, by the District into the public sewer system. Capacity reserve fees are used to improve, enlarge or expand the District's sewer treatment system. Capital contributions and income from capacity reserve fees are reported as capital contributions in the Statements of Revenues, Expenses and Changes in Net Position and totaled \$364,512 and \$250,888, respectively, for the years ended December 31, 2015 and 2014.
- Other nonoperating revenue earned by the District is comprised primarily of interest and dividends and miscellaneous income and totaled \$16,317 and \$23,600, respectively, for the years ended December 31, 2015 and 2014. Nonoperating revenue for 2015 includes \$900 that was earned from disposal of capital assets. No nonoperating revenue was earned from the disposal of capital assets in 2014.

- The District's operating expenses, which includes depreciation expense, for the years ended December 31, 2015 and 2014 totaled \$2,249,873 and \$2,012,233, respectively, and consisted of the following:

	2015	2014
Operating expenses	\$1,351,517	\$ 1,211,728
Depreciation	\$ 898,356	\$ 800,505

- The District's nonoperating expenses for the years ended December 31, 2015 and 2014 totaled \$117,478 and \$138,283, respectively, and consisted of the following:

	2015	2014
Amortization and investment fees	\$ 1,000	\$ 2,400
Interest on bonds and notes payable	114,098	125,931
Investment return	2,380	9,952
	<u>\$ 117,478</u>	<u>\$ 138,283</u>

- For the years ended December 31, 2015 and 2014, the District's revenues exceeded its expenses resulting in an increase in its net position of \$158,502 and \$272,692, respectively.
- For the years ended December 31, 2015 and 2014, the District issued no new debt and made principal payments on debt totaling \$574,862 and \$563,376, respectively.

**Summary of Financial Information – (continued)**

- During the years ended December 31, 2015 and 2014, the District made net capital asset acquisitions totaling \$295,673 and \$97,897, respectively. These capital asset purchases/disposals are as follows:

	2015	2014
Sewer lines	\$145,600	\$ 62,500
Vehicles, equipment and furniture	1,803	(19,271)
Plant upgrade	2,251,770	33,447
Construction in Progress	(2,103,500)	21,221
Total Capital Asset Acquisitions	<u>\$ 295,673</u>	<u>\$ 97,897</u>

- In 2015, the District completed its HVAC upgrade project. The District also made capital purchases that include video equipment for televising sewer lines, specialty replacement windows, a replacement influent pump, a replacement generator and fuel tank for Pump Station 4, replacement gate valves at Pump Stations 7 & 8, an upgrade to the SCADA system, an electronic file management system and a replacement copy machine. The District also accepted 1,013 feet of sewer lines in the Riverbend Woods development into the District's public sewer system.

**Other Financial Information**

As of the date of this report we are not aware of any facts, conditions, or planned decisions that will have a significant impact on the financial position and results of operations in the upcoming reporting period.

This financial report is intended to provide readers with a general overview of the District's finances and show accountability for expenditures related to its business-type activity. If you have any questions regarding this report or need additional information, please contact the Superintendent of the District.

## Statements of Net Position

December 31,

	2015	2014
<b>ASSETS</b>		
Cash and cash equivalents	\$ 2,853,165	\$ 2,700,505
Certificates of deposit	789,611	641,768
Investments		144,420
Accounts receivable, users	525,818	525,592
Accounts receivable, other		50
Accounts receivable, impact fees	36,612	29,166
Inventory	16,531	22,437
Prepaid expenses	34,759	32,690
Accrued interest receivable		267
Capital assets - net	<u>15,433,583</u>	<u>15,985,857</u>
<b>Total Assets</b>	<u>\$ 19,690,079</u>	<u>\$ 20,088,752</u>
<b>LIABILITIES AND NET POSITION</b>		
<b>LIABILITIES</b>		
Current portion of bonds payable	\$ 586,633	\$ 574,862
Accounts payable	81,591	53,281
Accrued salaries	46,599	54,204
Accrued interest	26,261	29,279
Bonds payable	<u>4,552,790</u>	<u>5,139,423</u>
<b>Total Liabilities</b>	<u>5,293,874</u>	<u>5,851,049</u>
<b>NET POSITION</b>		
Net investment in capital assets	10,294,160	10,271,572
Restricted	1,752,818	1,533,906
Unrestricted	<u>2,349,227</u>	<u>2,432,225</u>
<b>Total Net Position</b>	<u>14,396,205</u>	<u>14,237,703</u>
<b>Total Liabilities and Net Position</b>	<u>\$ 19,690,079</u>	<u>\$ 20,088,752</u>

See independent auditors' report.  
The accompanying notes are an integral part of these financial statements.

# Statements of Revenue, Expenses and Changes in Net Position

Years Ended December 31,

	2015	2014
<b>Operating Revenue</b>		
Sewer services charges	\$ 2,129,474	\$ 2,137,514
Other services and charges	15,558	11,206
<b>Total Operating Revenue</b>	<u>2,145,024</u>	<u>2,148,720</u>
<b>Operating Expenses</b>	<u>2,249,873</u>	<u>2,012,233</u>
<b>Operating Income (Loss)</b>	<u>(104,849)</u>	<u>136,487</u>
<b>Nonoperating Revenue (Expense)</b>		
Interest and dividend income	14,403	19,482
Investment loss	(2,380)	(9,952)
Miscellaneous income	1,014	4,118
Investment fees	(1,000)	(2,400)
Interest on long-term liabilities	(114,098)	(125,931)
Gain on disposal of capital assets	900	
	<u>(101,161)</u>	<u>(114,683)</u>
<b>Change in Net Position Before Capital Contributions</b>	<u>(206,010)</u>	<u>21,804</u>
<b>Capital Contributions</b>	<u>364,512</u>	<u>250,888</u>
<b>Change in Net Position</b>	<u>158,502</u>	<u>272,692</u>
<b>Net Position - Beginning of Year</b>	<u>14,237,703</u>	<u>13,965,011</u>
<b>Net Position - End of Year</b>	<u>\$ 14,396,205</u>	<u>\$ 14,237,703</u>

See independent auditors' report.  
The accompanying notes are an integral part of these financial statements.

**Statements of Cash Flows**

Years Ended December 31,

	2015	2014
<b>Cash flows from operating activities:</b>		
Cash received from customers	\$ 2,137,402	\$ 2,163,888
Cash paid to vendors for goods and services	(884,243)	(814,939)
Cash paid to employees for services	(482,732)	(407,378)
<b>Net cash flows from operating activities</b>	<b>810,427</b>	<b>941,573</b>
<b>Cash flows from investing activities:</b>		
Proceeds from sale of investments	141,040	470,048
Purchase of investments		(168,263)
Interest and dividend income	14,870	20,010
Miscellaneous income	1,014	4,118
<b>Net cash flows from investing activities</b>	<b>156,724</b>	<b>327,913</b>
<b>Cash flows from capital and related financing activities:</b>		
Principal payment on bonds payable	(574,862)	(563,376)
Purchase of capital assets	(199,582)	(68,585)
Interest paid	(117,116)	(128,870)
Impact and reserve capacity fees received	218,912	188,388
<b>Net cash flows from capital and related financing activities</b>	<b>(672,648)</b>	<b>(572,443)</b>
<b>Net change in cash and cash equivalents</b>	<b>294,503</b>	<b>697,043</b>
<b>Cash and cash equivalents - beginning of year</b>	<b>3,348,273</b>	<b>2,651,230</b>
<b>Cash and cash equivalents - end of year</b>	<b>\$ 3,642,776</b>	<b>\$ 3,348,273</b>
<b>Reconciliation of operating income to net cash flows from operating activities:</b>		
Operating income (loss)	\$ (104,849)	\$ 136,487
Adjustments to reconcile operating income to net cash flows from operating activities:		
Depreciation	898,356	800,505
(Increase) decrease in operating assets:		
Accounts receivable	(7,622)	15,168
Inventory	5,906	(646)
Prepaid expenses	(2,069)	(478)
Increase (decrease) in operating liabilities:		
Accounts payable	28,310	(12,836)
Accrued salaries	(7,605)	3,373
<b>Net cash flows from operating activities</b>	<b>\$ 810,427</b>	<b>\$ 941,573</b>
<b>Noncash capital and related financing activities:</b>		
Developer contributions of systems	\$ 145,600	\$ 62,500

See independent auditors' report.

The accompanying notes are an integral part of these financial statements.

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## Notes to Financial Statements

December 31, 2015 and 2014

### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Nature of the Business

Wells Sanitary District (the District) is a quasi-municipal corporation organized under the Statutes of the State of Maine for the purpose of constructing and operating a system of waste disposal and sewage treatment for the Town of Wells, Maine. A certificate of organization was issued to the District in December 1970 by the Maine Environmental Improvement Commission. It is managed by a full-time superintendent and five trustees elected for staggered three-year terms by voters of the Town of Wells.

#### Reporting Entity

In evaluating how to define the District for financial reporting purposes, management has considered all potential component units. Based on the applicable criteria, there are no other entities within the District that should be included as part of these financial statements.

#### Basis of Presentation

The District complies with Governmental Accounting Standards Board (GASB) Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting*. Now, incorporated into GASB Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. All activities of the District are accounted for within a single proprietary (enterprise) fund. The statements of net position and statements of revenues, expenses and changes in net position display information about the District's business-type activity. These statements reflect the financial activity of the District's governmental program. The governmental activity is generally financed through user charges.

#### Measurement Focus, Basis of Accounting

The District's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. The District calculates the annual amount due from its customers based on the previous years' consumption. The annual amount due is billed in quarterly installments and revenue is recognized each quarter.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash and Cash Equivalents

For purposes of the statements of cash flows, the District considers all highly liquid debt instruments purchased with an initial maturity of three months or less, which includes certificates of deposit and money market accounts, to be cash equivalents.

#### Accounts Receivable

Trade accounts receivable are stated at the amount management expects to collect from balances outstanding at year-end. Based on management's assessment of the credit history with customers having outstanding balances and current relationships with them, it has concluded that the realization of losses on balances outstanding at year-end will be immaterial. The District has the ability to place a lien on property with past due balances.



## Notes to Financial Statements

December 31, 2015 and 2014

### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

#### Investments

The District accounts for its investments at fair value.

#### Inventory

Inventory of materials and supplies are valued at the lower of cost or market. The cost basis is the most recent purchase cost.

#### Capital Assets

Capital assets are stated at cost if purchased or constructed. Assets acquired through contribution from developers or other customers are capitalized at their estimated fair market value. Maintenance and repairs, which do not significantly extend the value or life of property, plant and equipment, are expensed as incurred.

Depreciation has been provided over the estimated useful lives ranging from five to fifty years using the straight-line method.

#### Compensated Absences

The District reports compensated absences in accordance with the provisions of GASB No. 16, *Accounting for Compensated Absences*. Vacation and sick time benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means.

#### Net Position

Net position comprises the various net earnings from operating and non-operating revenues, expenses and contributions of capital. Net position is classified in the following three components: net investment in capital assets; restricted net position; and unrestricted net position. Net investment in capital assets, consists of all capital assets, net of accumulated depreciation and reduced by outstanding debt that is attributable to the acquisition, construction and improvement of those assets; debt related to unspent proceeds or other restricted cash and investments is excluded from the determination. Restricted net position consists of net position for which constraints are placed thereon by external parties, such as lenders, grantors, contributors, laws, regulations and enabling legislation. Unrestricted net position consists of net position not included in the above categories.

#### Budgets

The District adopts an annual operating budget. The budget is adopted on a basis consistent with accounting principles generally accepted in the United States of America. The current operating budget details the District's plans to earn and expend funds for charges incurred for operation, maintenance, certain interest and general functions, and other charges for the fiscal year. All unexpended and unencumbered appropriations in the operating budget lapse at the end of the fiscal year.

#### Income Taxes

The District, being a quasi-municipal entity, is not subject to federal or state income taxes.



## Notes to Financial Statements

December 31, 2015 and 2014

### NOTE 2 – CASH AND INVESTMENTS

As of December 31, 2014, the District had the following investments and maturities:

Investment Type	Fair Value	Investment Maturity	
		Less Than 1 Year	1-5 Years
Government obligations	\$ 13,966	\$ 13,966	
Government bonds	130,454	130,454	\$ -
	<u>\$ 144,420</u>	<u>\$ 144,420</u>	<u>\$ -</u>

#### Interest Rate Risk

The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates; however, as a means of limiting its exposure to interest rate risk, the District coordinates its investment maturities to closely match cash flow needs and generally restricts the maximum investment term to less than five years from the purchase date.

#### Credit Risk

Maine statutes authorize the District to invest in obligations of the U.S. Treasury and Agency securities, repurchase agreements and certain corporate stocks and bonds. The District has no formal policy on managing credit risk; however, 100% of the District's investments in 2014 were investments in U.S. Agencies (Federal Farm Credit Bank) and were rated AA+ by Standard & Poor's. The District sold all investments held during 2015.

#### Custodial Credit Risk

Custodial credit risk is the risk that, in the event of bank failure, the District's deposits may not be returned to it. The District does not have a deposit policy for custodial credit risk. As of December 31, 2015, \$131,969 of the District's bank balance of \$3,661,019 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	<u>\$131,969</u>
--------------------------------	------------------

### NOTE 3 – ACCOUNTS RECEIVABLE – IMPACT FEES

The District charges a one-time reserve capacity fee to all new unanticipated residential or commercial users based on design flow impact on the District's reserve capacity. During 2015 and 2014, the rate per gallon per day was \$8.96. The District recognizes the reserve capacity fee as income from contributed capital. The receivable from the reserve capacity fees as of December 31, 2015 and 2014 was \$36,612 and \$29,166, respectively.

**Notes to Financial Statements**

December 31, 2015 and 2014

**NOTE 4 – CAPITAL ASSETS**

A summary of changes in property, plant and equipment, including construction in process, is as follows for the year ended December 31, 2015:

	Beginning Balance	Additions	Disposal	Transfers	Ending Balance
Land and easements	\$ 161,291				\$ 161,291
Sewer lines	14,627,321	\$ 145,600			14,772,921
Structures and clarifiers	6,731,576				6,731,576
Equipment	4,716,977	52,211	\$50,409		4,718,779
Office furnishings	24,701				24,701
Vehicles	79,402				79,402
Plant upgrade and pump stations	9,122,270	60,153		\$ 2,191,617	11,374,040
Construction in process	2,160,366	88,118		(2,191,617)	56,867
	<u>37,623,904</u>	<u>346,082</u>	<u>50,409</u>		<u>37,919,577</u>
Less: accumulated depreciation	21,638,047	898,356	50,409		22,485,994
Total capital assets, net	<u>\$15,985,857</u>	<u>\$(552,274)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$15,433,583</u>

A summary of changes in property, plant and equipment, including construction in process, is as follows for the year ended December 31, 2014:

	Beginning Balance	Additions	Disposals	Transfers	Ending Balance
Land and easements	\$ 161,291				\$ 161,291
Sewer lines	14,564,821	\$ 62,500			14,627,321
Structures and clarifiers	6,731,576				6,731,576
Equipment	4,736,247	13,917	\$33,187		4,716,977
Office furnishings	24,701				24,701
Vehicles	79,402				79,402
Plant upgrade and pump stations	9,066,823	33,447			9,122,270
Construction in process	2,139,145	21,221		\$ -	2,160,366
	<u>37,526,006</u>	<u>131,085</u>	<u>33,187</u>		<u>37,623,904</u>
Less: accumulated depreciation	20,870,729	800,505	33,187		21,638,047
Total capital assets, net	<u>\$16,655,277</u>	<u>\$(669,420)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$15,985,857</u>

## Notes to Financial Statements

December 31, 2015 and 2014

### NOTE 5 – LONG-TERM DEBT

Long-term debt at December 31 consisted of the following:

	2015	2014
Bond payable to the Maine Municipal Bond Bank (MMBB) for \$750,000. Interest on the bond is payable at an annual rate of 2.27% and principal and interest payments are due in April and October. The maturity date of the bond is October 2023.	\$ 409,268	\$ 457,204
Bond payable to the MMBB for \$8,100,000. Interest on the bond is payable at an annual rate of 2.60% and principal and interest payments are due in April and October. The maturity date of the bond is April 2021.	2,381,762	2,744,267
Bond payable to the MMBB for \$2,300,000. Interest on the bond is payable at an annual rate of 1.00% and principal and interest payments are due in April and October. The maturity date of the bond is October 2027.	1,434,518	1,546,509
Bond payable to the MMBB for \$1,245,000. Interest on the bond is payable at an annual rate of 1.50% and principal and interest payments are due in April and October. The maturity date of the bond is October 2031.	913,875	966,305
	<u>5,139,423</u>	<u>5,714,285</u>
Less: current portion	586,633	574,862
Total long-term debt	<u>\$4,552,790</u>	<u>\$5,139,423</u>

The following is a schedule of maturities per year on bonds payable:

	Principal	Interest	Total
2016	\$ 586,633	\$105,043	\$ 691,676
2017	596,700	92,697	691,397
2018	611,070	79,883	690,953
2019	623,765	66,881	690,636
2020	636,756	53,425	690,181
2021-2025	1,471,514	126,074	1,597,588
2026-2030	549,517	44,127	593,644
2031	61,478	3,719	65,197
	<u>\$5,139,423</u>	<u>\$571,849</u>	<u>\$5,711,272</u>

Changes in long-term debt during 2015 and 2014 are as follows:

	Beginning Balance	Additions	Reductions	Ending Balance
2015	\$ 5,714,285		\$574,862	\$5,139,423
2014	\$ 6,277,681		\$563,376	\$5,714,285

## Notes to Financial Statements

December 31, 2015 and 2014

### NOTE 6 – RESTRICTED AND DESIGNATED ASSETS

The District has various restrictions placed over certain revenue sources from state and local requirements. The District's Board of Trustees has also designated certain funds to be used for certain purposes. Restricted and designated assets at December 31, are as follows:

Restricted assets:	2015	2014
Sewer impact fees and reserve capacity fee receipts collected for the purpose to improve, enlarge, or expand the District's sewer treatment system from unanticipated growth.	\$1,716,206	\$1,504,740
Reserve capacity fees accounts receivable designated for the purpose to improve, enlarge or expand the District's sewer treatment system from unanticipated growth.	36,612	29,166
Total restricted asset	<u>\$1,752,818</u>	<u>\$1,533,906</u>

The District's Board of Trustees has designated portions of its cash and investments for the following purposes:

Debt service and retirement	\$313,734	\$284,730
Total designation of unrestricted assets	<u>\$313,734</u>	<u>\$284,730</u>

### NOTE 7 – PENSION PLANS

The District has a non-contributory money-purchase pension plan covering all full-time and part-time employees who have attained the age of 20 and completed one year of service. Under this Plan, the District contributes on behalf of each participant an amount equal to 8% of the participant's annual salary. An eligible employee is 0% vested following the initial year of employment, 20% vested for each of the next five years of employment and is fully vested after obtaining six years of employment. The Plan is funded by insurance contracts and mutual funds selected by the individual participants. Pension plan expense was \$33,891 and \$34,481 as of December 31, 2015 and 2014, respectively.



*Proven Expertise and Integrity*

October 23, 2015

Board of Selectmen  
Town of Wells, Maine  
Wells, Maine

We were engaged by the Town of Wells and have audited the financial statements of the Town of Wells, Maine as of and for the year ended June 30, 2015. The following statements and schedules have been excerpted from the 2015 financial statements, a complete copy of which, including our opinion thereon, is available for inspection at the Town Office.

Included herein are:

Balance Sheet – Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds	Statement E
Budgetary Comparison Schedule – Budgetary Basis – Budget and Actual – General Fund	Schedule 1
Schedule of Departmental Operations – General Fund	Schedule A
Combining Balance Sheet – Nonmajor Governmental Funds	Schedule B
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Governmental Funds	Schedule C

*RHR Smith & Company*

Certified Public Accountants

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## TOWN OF WELLS, MAINE

BALANCE SHEET – GOVERNMENTAL FUNDS  
JUNE 30, 2015

	General Fund	Nonmajor Funds	Total Governmental Funds
<b>ASSETS</b>			
Cash and cash equivalents	\$ 11,872,688	\$ 33,587	\$ 11,906,275
Investments	224,601	-	224,601
Accounts receivable (net of allowance for uncollectibles):			
Taxes	1,314,224	-	1,314,224
Liens	256,193	-	256,193
Other	190,583	-	190,583
Tax acquired property	51,545	-	51,545
Due from other funds	162,903	5,293,503	5,456,406
<b>TOTAL ASSETS</b>	<b>\$ 14,072,737</b>	<b>\$ 5,327,090</b>	<b>\$ 19,399,827</b>
<b>LIABILITIES</b>			
Accounts payable	\$ 300,928	\$ 200,140	\$ 501,068
Accrued expenses	50,367	-	50,367
Due to other funds	5,976,499	20,110	5,996,609
Escrows	353,769	-	353,769
<b>TOTAL LIABILITIES</b>	<b>6,681,563</b>	<b>220,250</b>	<b>6,901,813</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Prepaid taxes	19,595	-	19,595
Deferred revenues	1,150,050	-	1,150,050
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<b>1,169,645</b>	<b>-</b>	<b>1,169,645</b>
<b>FUND BALANCES</b>			
Nonspendable	51,545	-	51,545
Restricted	-	2,890,092	2,890,092
Committed	-	2,224,777	2,224,777
Assigned	198,566	56,147	254,713
Unassigned	5,971,418	(64,176)	5,907,242
<b>TOTAL FUND BALANCES</b>	<b>6,221,529</b>	<b>5,106,840</b>	<b>11,328,369</b>
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</b>	<b>\$ 14,072,737</b>	<b>\$ 5,327,090</b>	<b>\$ 19,399,827</b>

## STATEMENT E

## TOWN OF WELLS, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND  
BALANCES – GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2015

	General Fund	Nonmajor Funds	Total Governmental Funds
REVENUES			
Taxes	\$ 30,212,905	\$ -	\$ 30,212,905
Intergovernmental revenue	619,419	70,604	690,023
Charges for services	879,556	1,324,871	2,204,427
Interest income	27,782	12	27,794
Other revenues	321,894	553,119	875,013
TOTAL REVENUES	<u>32,061,556</u>	<u>1,948,606</u>	<u>34,010,162</u>
EXPENDITURES			
Current:			
General government	4,090,331	1,493,432	5,583,763
Public safety	3,873,914	154,200	4,028,114
Recreation and culture	314,606	84,212	398,818
Education	17,407,098	-	17,407,098
Public works	1,546,345	-	1,546,345
Beach and harbors	229,900	103,836	333,736
Library	369,615	14,933	384,548
County tax	1,540,101	-	1,540,101
Unclassified	171,514	528,543	700,057
Capital outlay	-	2,587,731	2,587,731
Debt service:			
Principal	630,000	-	630,000
Interest	127,800	-	127,800
TOTAL EXPENDITURES	<u>30,301,224</u>	<u>4,966,887</u>	<u>35,268,111</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	<u>1,760,332</u>	<u>(3,018,281)</u>	<u>(1,257,949)</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	178,770	2,446,058	2,624,828
Transfers (out)	(2,527,294)	(189,432)	(2,716,726)
TOTAL OTHER FINANCING SOURCES (USES)	<u>(2,348,524)</u>	<u>2,256,626</u>	<u>(91,898)</u>
NET CHANGE IN FUND BALANCES	(588,192)	(761,655)	(1,349,847)
FUND BALANCES - JULY 1	<u>6,809,721</u>	<u>5,868,495</u>	<u>12,678,216</u>
FUND BALANCES - JUNE 30	<u>\$ 6,221,529</u>	<u>\$ 5,106,840</u>	<u>\$ 11,328,369</u>



## TOWN OF WELLS, MAINE

BUDGETARY COMPARISON SCHEDULE – BUDGETARY BASIS  
 BUDGET AND ACTUAL – GENERAL FUND  
 FOR THE YEAR ENDED JUNE 30, 2015

	Budgeted Amounts		Actual	Variance
	Original	Final	Amounts	Positive (Negative)
Budgetary Fund Balance, July 1	\$ 6,809,721	\$ 6,809,721	\$ 6,809,721	\$ -
Resources (Inflows):				
Taxes	29,897,627	29,897,627	30,212,905	315,278
Intergovernmental revenue	671,880	671,880	619,419	(52,461)
Charges for services	510,916	510,916	879,556	368,640
Investment income	50,000	50,000	27,782	(22,218)
Other income	244,500	244,500	321,894	77,394
Transfers from other funds	178,770	178,770	178,770	-
Amounts Available for Appropriation	<u>38,363,414</u>	<u>38,363,414</u>	<u>39,050,047</u>	<u>686,633</u>
Charges to Appropriations (Outflows):				
General government	4,295,288	4,437,243	4,090,331	346,912
Public safety	4,127,167	4,224,308	3,873,914	350,394
Recreation and culture	319,668	322,498	314,606	7,892
Education	17,407,098	17,407,098	17,407,098	-
Public works	1,246,051	1,345,098	1,546,345	(201,247)
Beach and harbors	239,597	242,952	229,900	13,052
Library	389,992	390,474	369,615	20,859
County tax	1,540,101	1,540,101	1,540,101	-
Unclassified	602,912	546,030	171,514	374,516
Debt service:				
Principal	630,000	630,000	630,000	-
Interest	127,800	127,800	127,800	-
Overlay	216,396	216,396	-	216,396
Transfers to other funds	2,534,623	2,527,294	2,527,294	-
Total Charges to Appropriations	<u>33,676,693</u>	<u>33,957,292</u>	<u>32,828,518</u>	<u>1,128,774</u>
Budgetary Fund Balance, June 30	<u>\$ 4,686,721</u>	<u>\$ 4,406,122</u>	<u>\$ 6,221,529</u>	<u>\$ 1,815,407</u>
Use of unassigned fund balance	\$ 2,123,000	\$ 2,187,146	\$ -	\$ (2,187,146)
Use of assigned fund balance	-	216,453	-	(216,453)
	<u>\$ 2,123,000</u>	<u>\$ 2,403,599</u>	<u>\$ -</u>	<u>\$ (2,403,599)</u>

SCHEDULE A

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2015

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
General government:					
Administration/personnel salaries	\$ 464,284	\$ (16,457)	\$ 447,827	\$ 323,638	\$ 124,189
Code enforcement salaries	270,899	11,251	282,150	283,544	(1,394)
Assessing salaries	157,197	9,960	167,157	167,573	(416)
Town clerk salaries	113,925	62,353	176,278	166,530	9,748
Town manager salaries	158,515	6,357	164,872	163,325	1,547
Office of planning salaries	109,957	6,742	116,699	116,965	(266)
Building department salaries	60,679	7,873	68,552	56,287	12,265
Benefits/insurances/taxes	1,825,653	17,422	1,843,075	1,665,319	177,756
Property/liability insurance	409,754	-	409,754	369,542	40,212
Hydrant rental	130,000	-	130,000	146,932	(16,932)
Town manager expenses	124,000	7,000	131,000	123,678	7,322
Office of planning expenses	20,658	5,020	25,678	14,778	10,900
Administration expenses	63,360	16,047	79,407	129,634	(50,227)
Town clerk expenses	105,752	-	105,752	103,965	1,787
Assessing expenses	20,450	-	20,450	9,971	10,479
Conservation committee	3,700	-	3,700	2,072	1,628
Code enforcement expenses	18,700	-	18,700	17,822	878
Building department	203,950	8,387	212,337	205,103	7,234
Personnel department	33,855	-	33,855	23,653	10,202
	4,295,288	141,955	4,437,243	4,090,331	346,912

SCHEDULE A (CONTINUED)

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2015

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public safety:					
Police department salaries	1,835,448	10,990	1,846,438	1,670,411	176,027
Fire department salaries	865,412	6,892	872,304	807,526	64,778
Dispatch center salaries	321,498	-	321,498	318,725	2,773
Animal control salaries	41,788	2,101	43,889	41,426	2,463
Police department operations	423,800	61,927	485,727	417,818	67,909
EMA	17,460	-	17,460	17,423	37
Ambulance service	220,000	-	220,000	220,000	-
Fire department operations	278,461	-	278,461	273,626	4,835
Dispatch operations	108,400	15,231	123,631	95,493	28,138
Animal control operations	14,900	-	14,900	11,466	3,434
	4,127,167	97,141	4,224,308	3,873,914	350,394
Recreation and culture:					
Recreation salaries	225,285	8,387	233,672	232,754	918
Recreation operations	71,307	(5,557)	65,750	65,706	44
R Jorgensen activity center	23,076	-	23,076	16,146	6,930
	319,668	2,830	322,498	314,606	7,892
Education	17,407,098	-	17,407,098	17,407,098	-

SCHEDULE A (CONTINUED)

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2015

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public works:					
Highway salaries	534,401	66,687	601,088	608,427	(7,339)
Highway operations	478,500	-	478,500	699,370	(220,870)
Building	32,100	-	32,100	35,026	(2,926)
IT Infrastructure	201,050	32,360	233,410	203,522	29,888
	1,246,051	99,047	1,345,098	1,546,345	(201,247)
Beach and harbors:					
Lifeguard salaries	120,410	-	120,410	130,318	(9,908)
Harbor master salaries	70,111	3,355	73,466	63,653	9,813
Harbor master operating	31,076	-	31,076	18,301	12,775
Lifeguard operating	18,000	-	18,000	17,628	372
	239,597	3,355	242,952	229,900	13,052
Library	389,992	482	390,474	369,615	20,859
County tax	1,540,101	-	1,540,101	1,540,101	-
Debt service:					
Principal	630,000	-	630,000	630,000	-
Interest	127,800	-	127,800	127,800	-
	757,800	-	757,800	757,800	-

SCHEDULE A (CONTINUED)

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2015

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Unclassified:					
Info center	39,809	-	39,809	39,809	-
Warrant articles - net	471,882	(56,882)	415,000	40,936	374,064
Outside agencies	91,221	-	91,221	90,769	452
	<u>602,912</u>	<u>(56,882)</u>	<u>546,030</u>	<u>171,514</u>	<u>374,516</u>
Overlay	<u>216,396</u>	<u>-</u>	<u>216,396</u>	<u>-</u>	<u>216,396</u>
Transfers to other funds:					
Special revenue	800,594	(7,329)	793,265	793,265	-
Capital projects	1,629,029	-	1,629,029	1,629,029	-
Enterprise funds	105,000	-	105,000	105,000	-
	<u>2,534,623</u>	<u>(7,329)</u>	<u>2,527,294</u>	<u>2,527,294</u>	<u>-</u>
Total Expenditures	<u>\$ 33,676,693</u>	<u>\$ 280,599</u>	<u>\$ 33,957,292</u>	<u>\$ 32,828,518</u>	<u>\$ 1,128,774</u>

## TOWN OF WELLS, MAINE

COMBINING BALANCE SHEET – NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2015

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
<b>ASSETS</b>				
Cash and cash equivalents	\$ 29,780	\$ -	\$ 3,807	\$ 33,587
Due from other funds	3,837,772	1,455,711	20	5,293,503
<b>TOTAL ASSETS</b>	<u>\$3,867,552</u>	<u>\$1,455,711</u>	<u>\$ 3,827</u>	<u>\$ 5,327,090</u>
<b>LIABILITIES</b>				
Accounts payable	\$ 113,518	\$ 86,622	\$ -	\$ 200,140
Due to other funds	20,110	-	-	20,110
<b>TOTAL LIABILITIES</b>	<u>133,628</u>	<u>86,622</u>	<u>-</u>	<u>220,250</u>
<b>FUND BALANCES</b>				
Nonspendable	-	-	-	-
Restricted	2,886,265	-	3,827	2,890,092
Committed	854,338	1,370,439	-	2,224,777
Assigned	56,147	-	-	56,147
Unassigned	(62,826)	(1,350)	-	(64,176)
<b>TOTAL FUND BALANCES</b>	<u>3,733,924</u>	<u>1,369,089</u>	<u>3,827</u>	<u>5,106,840</u>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<u>\$3,867,552</u>	<u>\$1,455,711</u>	<u>\$ 3,827</u>	<u>\$ 5,327,090</u>

## TOWN OF WELLS, MAINE

COMBINING BALANCE SHEET – NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2015

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
REVENUES				
Intergovernmental revenue	\$ 58,781	\$ 11,823	\$ -	\$ 70,604
Charges for services	1,324,871	-	-	1,324,871
Interest income	10	-	2	12
Other income	552,464	655	-	553,119
TOTAL REVENUES	<u>1,936,126</u>	<u>12,478</u>	<u>2</u>	<u>1,948,606</u>
EXPENDITURES				
General government	1,493,432	-	-	1,493,432
Public safety	154,200	-	-	154,200
Recreation and culture	84,212	-	-	84,212
Beach and harbors	103,836	-	-	103,836
Library	14,933	-	-	14,933
Unclassified	190,707	337,836	-	528,543
Capital outlay	-	2,587,731	-	2,587,731
TOTAL EXPENDITURES	<u>2,041,320</u>	<u>2,925,567</u>	<u>-</u>	<u>4,966,887</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	<u>(105,194)</u>	<u>(2,913,089)</u>	<u>2</u>	<u>(3,018,281)</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	817,029	1,629,029	-	2,446,058
Transfers (out)	(189,432)	-	-	(189,432)
TOTAL OTHER FINANCING SOURCES (USES)	<u>627,597</u>	<u>1,629,029</u>	<u>-</u>	<u>2,256,626</u>
NET CHANGE IN FUND BALANCES	522,403	(1,284,060)	2	(761,655)
FUND BALANCES - JULY 1	<u>3,211,521</u>	<u>2,653,149</u>	<u>3,825</u>	<u>5,868,495</u>
FUND BALANCES - JUNE 30	<u>\$ 3,733,924</u>	<u>\$ 1,369,089</u>	<u>\$ 3,827</u>	<u>\$ 5,106,840</u>





