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#### **FY17 Preliminary Education & General Budget**

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## FY17 Preliminary Education & General Budget



Jeffrey E. Hecker

Executive Vice President for Academic Affairs & Provost

Susan J. Hunter

President

January 20, 2016

**Claire Strickland** 

Chief Business Officer

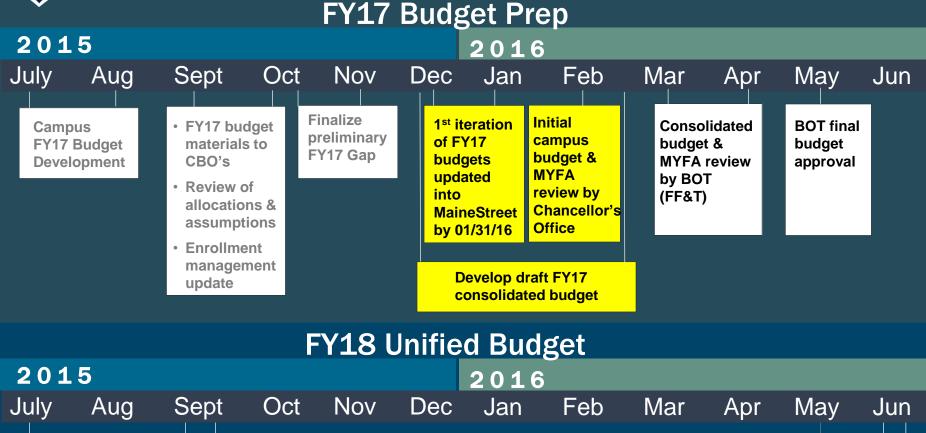


## Agenda

- 1. Timeline
- 2. Recap
  - Key Principles in Decision Making
  - Enrollment Plan for Fall 2016
- 3. Priority Setting
  - Signature & Emerging Areas of Excellence
  - Enrollment Trends
- 4. FY17 Budget Gap Analysis
- 5. Allocation of Investments & Target Cuts
- 6. Next Steps
- 7. Questions & Discussion



## Key Dates - Timeline



Work with CBO's & President's to discuss 6 financial policy areas

- · Gather feedback and narrow options
- · Create sub teams to develop specific policies for implementation
- · Seek input from constituencies and create viable options with details

- Present to BOT
- Implement new policies required under unified budget model

Recap



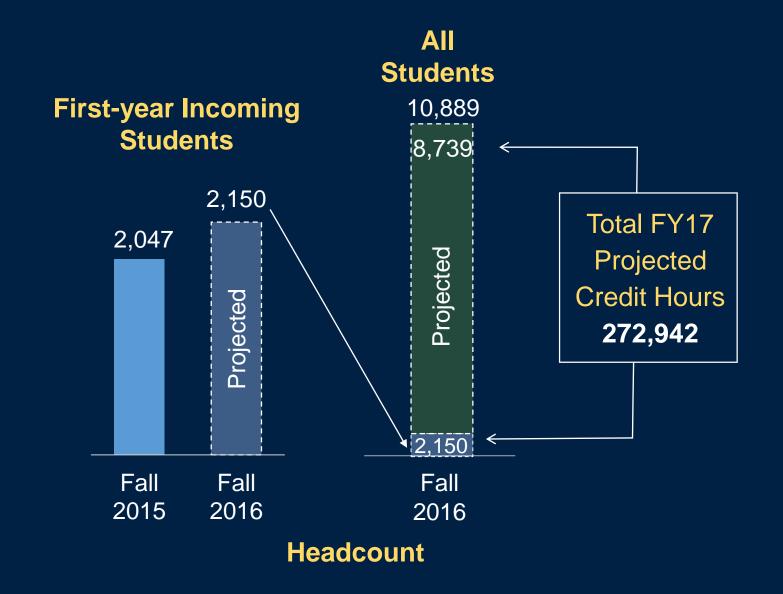
## Key Principles in Decision Making

- Principles and process will be transparent
- Feedback/input will be encouraged throughout the budget development process
- Not solely a budget reduction exercise. Balance reductions with investments in key areas related to the university's strategic priorities
- Minimize the impact on student learning, research, and enrollment
- Minimize impact on employees





### Enrollment Plan for Fall 2016



# Priority Setting



## Signature and Emerging Areas of Excellence

### **Signature Areas**

Forestry and the Environment

**Marine Sciences** 

**STEM Education** 

Climate Change

Advanced Materials for Infrastructure and Energy

College of Engineering

Honors College



## **Emerging Areas**

Graduate School of Biomedical Science and Engineering

Northeastern Americas:
Humanities Research and
Education

Data Science and Engineering

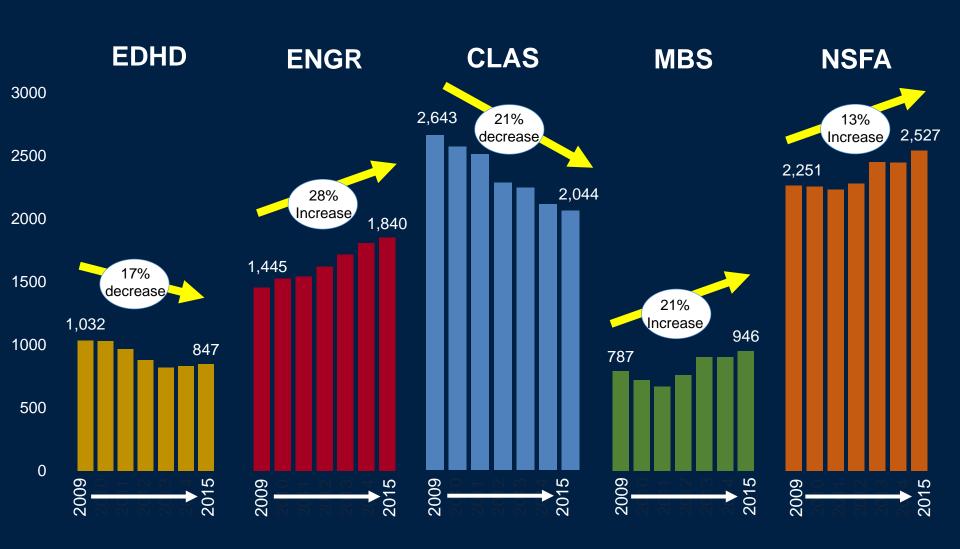
Sustainability Solutions and Technologies

Aging Research

Finance Education

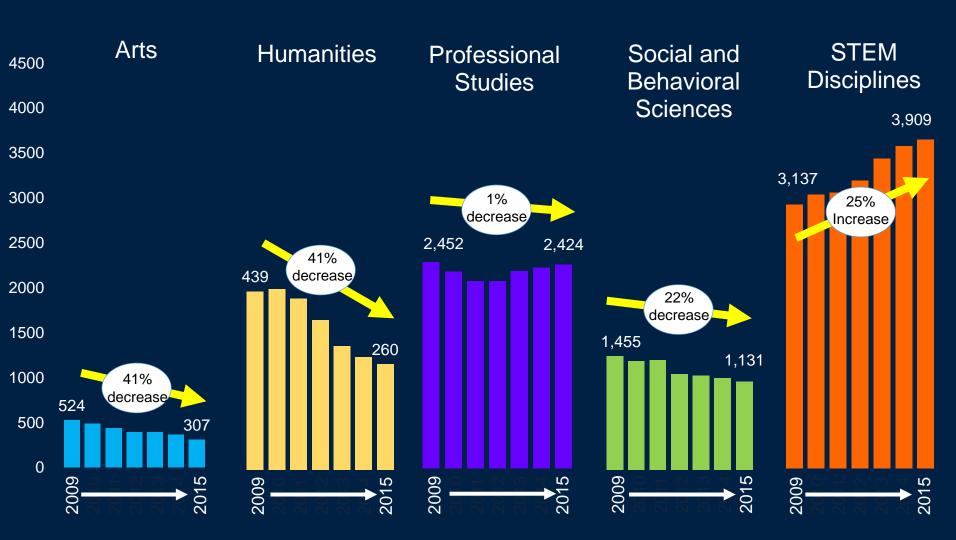


## Undergraduate Enrollment by College



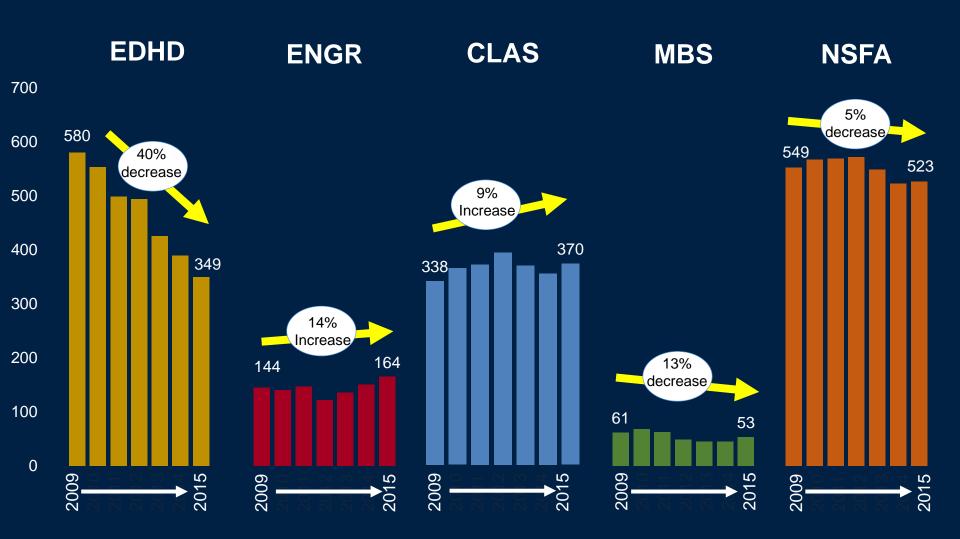


## Undergraduate Enrollment by Area



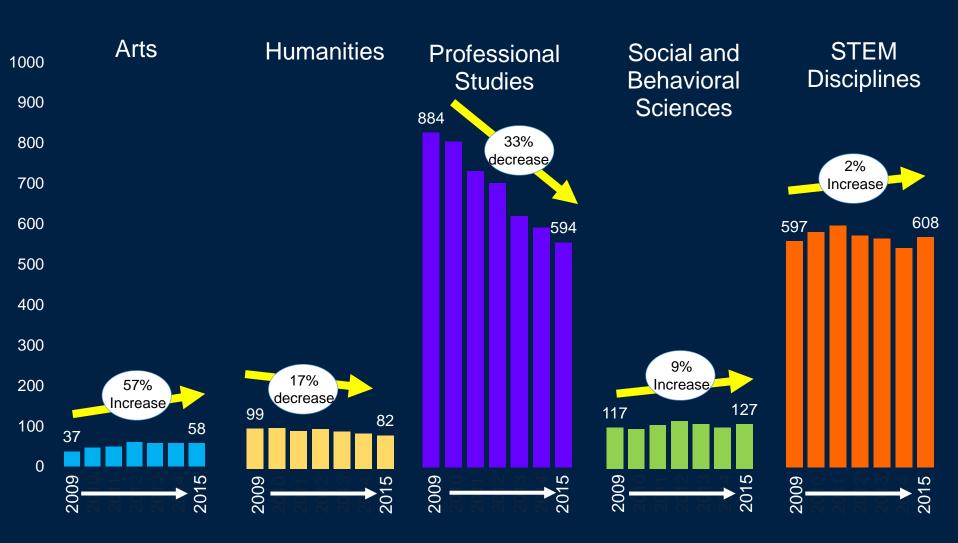


## Graduate Enrollment by College





## Graduate Enrollment by Area





## Arts & Humanities Enrollment Trends

- Nationally, percentage of students graduating with a degree in Philosophy declined 20% from 1970 to 2009 (Chronicle of Higher Education, December 10, 2011)
- "English majors at the University of Maryland at College Park down some 40 percent in a little more than three years" (*Inside Higher Ed*, January 26, 2015)
- "the history discipline's share of degrees earning in 2011 declined to the lowest level in 10 years" (*Perspectives on History*, April, 2013)
- "Ohio State's College of Arts and Sciences saw an 11 percent drop in credit hour enrollment over the past five years...Yet the College of Engineering grew by 56% and the business school grew by 12 percent." (*Inside Higher ED*, June 4, 2015)

# FY17 Budget Gap Analysis



## FY17 Budget Gap Analysis

#### True Gap

True Gap	\$ 2,570,967
Projected Increase in Net Tuition Revenue	\$ (3,000,000)
	\$ 5,570,962
Change in existing Shared Services	2,086,667
Insurance	134,300
Utilities	300,000
Funded Depreciation Increase	200,000
Compensation & Benefits Increases	\$ 2,850,000



## FY17 Budget Gap Analysis

#### **Strategic Investments**

Foundational Support	\$ 1,128,000
Signature & Emerging Areas	362,000
Research Initiatives	125,000
Financial Aid	2,000,000
Faculty Recruitment, Retention and Advancement Initiatives (e.g. Partner Accommodation, Rising Tide, etc.)	242,414
Other Academic Priorities (e.g. Flagship Internship Program, Library Digital Commons, etc.)	418,311

**Total Strategic Investments** \$ 4,275,725



## FY17 Budget Gap Analysis

#### Summary

True Gap \$ 2,570,967

Strategic Investments 4,275,725

FY17 Appropriation Increase (281,377)

Total Gap \$ 6,565,315

# Allocation of Investments and Target Cuts



## Target Cuts

Undetermined Cut (or new resources)	\$ 2,599,3	20
VP Academic Affairs	\$ 2,447,1	40
VP Research & Dean of Graduate School	248,8	55
VP for Innovation and Economic Developme	ent 25,0	00
VP Student Affairs	240,0	00
Chief Business Officer	610,0	00
Presidential Areas	120,0	00
Athletics	275,0	00
Tot	otal Gap \$ 6.565.3	15



#### **CLAS**

- **►** Investment = \$947,480
  - + Two Assistant Professors of Statistics
  - + Assistant Professor of Professional & Technical Writing
  - + Lecturer in Physics
  - Lab Instructors in Physics
  - Lecturer in Chemistry
  - + Teaching Fellows in Mathematics
  - Teaching Assistants in Chemistry
  - + Northeast Americas Support Staff

Cut = \$(819,925) • Net = \$127,555



#### **NSFA**

- **►** Investment = \$497,000
  - + Lecturer in Ecology & Environmental Sciences
  - + Teaching Assistants
  - + Assistant Professor/Honors Preceptor in Genomics
  - + Extra Section Funds

```
Cut = \$(332,224) • Net = \$164,776
```

#### **Engineering**

- **► Investment = \$158,016** 
  - + Assistant Professor of Mechanical Engineering
  - + Advising/Internship Coordinator

 $Cut = \$(80,000) \cdot Net = \$78,016$ 



#### **Honors**

- **►** Investment = \$46,000
  - + Assistant Professor/Honors Preceptor in Genomics

Cut = 
$$\$(45,000)$$
 • Net =  $\$1,000$ 

#### Library

- **►** Investment = \$14,225
  - + Digital Commons

Cut = 
$$(106,422)$$
 • Net =  $(92,197)$ 

#### **Associate Provost**

- **►** Investment = \$45,000
  - + Academic Support Staff

Cut = 
$$\$(114,535)$$
 • Net =  $\$(69,535)$ 

#### VP Research & Dean of Graduate School

- **► Investment = \$125,000** 
  - + Return of Indirects

Cut = 
$$(248,855)$$
 • Net =  $(123,855)$ 



#### **EDHD**

► Investment =  $$0 \cdot Cut = $(298,916) \cdot Net = $(298,916)$ 

#### **Maine Business School**

► Investment = \$0 • Cut = \$(111,308) • Net = \$(111,308)

#### **Cooperative Extension**

► Investment =  $$0 \cdot Cut = $(264,180) \cdot Net = $(264,180)$ 

#### **Provost**

► Investment = \$0 • Cut = \$(52,624) • Net = \$(52,624)

#### DLL

► Investment = \$0 • Cut = \$(115,366) • Net = \$(115,366)

#### **Marketing & Communications**

► Investment = \$0 • Cut = \$(106,640) • Net = \$(106,640)

Next Steps



## **Next Steps**

- 1. Refine budget as additional information is available
- 2. Meet with CFO & Chancellor February 8th
- 3. Meet with Finance, Facilities & Technology subcommittee of BOT March 8<sup>th</sup>
- 4. Next Budget Update March 23<sup>rd</sup>, 101 Neville Hall will include Auxiliaries and MEIF
- 5. Process for Input
  Web Survey umaine.edu/president
  Email umpresident@maine.edu or
  Email umcbo@maine.edu



## Campus Community Survey Questions



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#### **UMaine News**

Blomberg seeks to increase awareness, monitoring of declining bat populations in Maine

Published: November 5, 2015

Climate change may increase blooming, but not the good kind

Published: October 30, 2015

UMaine to honor veterans with week of events

#### Welcome to the Office of the President



Welcome to the University of Maine.

Nearly three decades ago, I joined the UMaine community as a faculty member and researcher. I came to UMaine for the opportunities it offered, for the leadership it demonstrated as Maine's flagship university, and the dedication it embodied as the state's land and sea grant institution through its mission of teaching,

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