

5-23-1988

Board of Trustees May 23, 1988

University Of Maine System

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UNIVERSITY OF MAINE SYSTEM
Board of Trustees

May 23, 1988
University College

Board Meeting

PRESENT: Chairman Richard I. Morin, Patricia Collins, Thomas Dukes, Robert J. Dunfey, David T. Flanagan, Robert H. Foster, Joseph G. Hakanson, Geneva A. Kirk, Thomas F. Monaghan, Harrison L. Richardson, Stewart N. Smith, James A. Storer and George W. Wood. Absent: Eve Bither, Stanley Evans, Richard Marshall. Staff: Chancellor Robert Woodbury, Richard Bowers, William Sullivan, Mary Ann Haas, Samuel J. D'Amico, Richard Eustis, Russell Smith, and University Presidents George Connick, Barbara Leondar, Dale W. Lick, J. Michael Orenduff, Patricia R. Plante, Frederic A. Reynolds and James A. Roach. Press and Public.

Chairman Richard Morin convened the meeting.

1. Citizen Input. Maine Extension Association President Ruth Pearse distributed copies of the Association's Annual Report. She informed the Trustees that the Association had made a commitment to work with Maine Citizens for the University for passage of the bond issue and to devote 14% of the Association's budget to the campaign. She spoke to the need for improved facilities for Cooperative Extension at Orono and urged the Board to consider these in its long range planning.
2. Acceptance of Minutes. Mr. Richardson moved to amend the minutes of the public meeting of March 28, 1988, to reflect his abstention from the vote on Item #6: Completion of the Maine Center for the Arts. The amendment was seconded and adopted. On motion made and seconded, the minutes for meetings held on March 27 and 28, 1988, as circulated and amended were approved.
3. Chairman's Remarks. Mr. Morin took special note of the recent death of former Trustee Robert R. Masterton of Portland. At the request of the Chairman, Mr. Richardson read into the record a memorial testament which is recorded here in its entirety.

Robert Raynor Masterton

WHEREAS, Robert Raynor Masterton, adopted son of Maine, epitomized the democratic ideal of the private citizen imbued with public spirit, and gave unstintingly of himself to the lasting benefit of his region and State; and

WHEREAS, he was preeminent in Maine's banking industry, influenced the course of interstate banking, earned national recognition, including the chairmanship of the National Association of Mutual Savings Banks, and transformed Maine Savings Bank into the State's largest banking institution; and

WHEREAS, his energy and enthusiasm were not confined to his profession but ran through dozens of life's channels, from advisor to government at all levels to support of health and human services to advocate of affordable housing to patron of the arts; and

WHEREAS, he served with distinction from 1973 to 1978 as a member of this Board and Chairman of its Finance Committee and left an enduring mark on the financial methods and operations of the entire University; and

WHEREAS, his unflagging commitment to the University of Maine System was demonstrated anew in his chairmanship of the citizens' committee that successfully led the campaign for the 1986 University bond issue, and in establishing the Maine Foundation for Technology Education; and

WHEREAS, the measure of the man lay not only in his own vision and shining accomplishments but also in those he inspired in others; now, therefore, be it

RESOLVED, that the Trustees of the University of Maine System here assembled do hereby honor and salute Robert Raynor Masterton for his profoundly positive influence on all whose lives he touched and his manifold contributions to this Board and institution; and be it further

RESOLVED, that a suitably inscribed copy of this resolution be transmitted to the family of Mr. Masterton as a token of our deep respect and appreciation of his service.

Since he was approaching the end of his term as Chairman, Mr. Morin reflected briefly on accomplishments of the past twelve months. He spoke to the signs of excellence he saw throughout the System and the factors which he thought helped to bring this about: leadership from the Chancellor and University Presidents; and support from the public and their elected representatives, among many other factors. He took note of the System's efforts to keep the institutions highly accessible and pointed to last Fall's record enrollments; he expressed appreciation for the differences and distinctions of the Campuses and thanked the Trustees for their support during his term in the Chair. In conclusion he welcomed Thomas A. Dukes, Jr., recently appointed Student Trustee, who was attending his first meeting.

At the request of the Chairman, Mr. Monaghan presented a resolution which was adopted unanimously in tribute to retiring Student Trustee Teresa Moore:

Teresa A. Moore

WHEREAS, Teresa A. Moore of Dover-Foxcroft diligently contributed to the University of Maine System as a member of its Board of Trustees, including service on its Student Affairs Committee, Subcommittee on Legislative Affairs, and Presidential Search Committee for the University of Maine at Augusta; and

WHEREAS, she championed the interests particularly of students but also contributed an independent and often eloquent voice to issues of broad concern to the entire University community; and

WHEREAS, her personal qualities earned her the warm regard and friendship of her colleagues; and

WHEREAS, her term as a Trustee came to a close on April 14, 1988; now, therefore, be it

RESOLVED, that the Trustees of the University of Maine System here assembled do hereby commend Teresa A. Moore for the quality of her service and the pleasure of her company, and wish her well in her life's work; and be it further

RESOLVED, that a suitably inscribed copy of this resolution be transmitted to Teresa Moore as a symbol of our esteem and affection.

4. Chancellor's Remarks. Chancellor Robert Woodbury added his welcome to Thomas Dukes noting that he is a Freshman at the University of Maine at Farmington, and one of last year's recipients of the scholarships the Board awards to high school seniors who rank in the 99th percentile of scholars statewide. The Chancellor focussed his remarks on the capital bond issue which will be on the ballot in November. Noting that this is a major effort and one which will have great significance for the future of the institution and pointing out that a commitment from the entire University community and its supporters will be crucial to a successful campaign.
5. UMS Strategic Planning Policy. Dr. Stewart Smith, Chairman of the Educational Policy Committee, presented the recommendation for endorsement of the University of Maine System planning process. He indicated that the development of the process had been a major effort and that the Trustees had had opportunities to review the status of the project through its several revisions. The Chancellor noted that the process was designed to rationalize the institutions missions and program priorities and the demands of the external environment, and he pointed out that it is not a formalized document but one phase of an evaluation process, a synopsis of what is taking place at the Campus level. He commended the staff for their work on the project which has been underway for some time. On motion of Dr. Smith, which was seconded, it was

RESOLVED: That the Board of Trustees concurs in the Key Assumptions and Issues statements proposed by the System Office and the campuses for the University of Maine System's Strategic Plan, 1989-1993, endorses the process used for this year's program planning project and the intent to develop an on-going strategic planning process, and accepts the campus and System goal statements as a framework for further review and planning.

6. Academic Reorganization, UM. Dr. Smith presented the recommendation and University of Maine President Dale Lick outlined the substance of the proposal which he said was designed to enhance the academic structure and enable the Campus to use its resources more effectively. He said the intention was to bring a tighter focus to certain areas and then strengthen the leadership which would result in fewer departments under each

Dean. He reported that the proposal has had a positive response from the Campus although it had not been totally acceptable to all principals. The new structure would bring the science faculties together and provide a separate department and leadership for the behavioral and social sciences. Chancellor Woodbury said he strongly supported the proposal and recommended Board approval. He acknowledged that there are other perspectives on academic structure and different models are preferable to different people. He said that his position was that academic structure is an issue that should be resolved at the campus level unless a proposal would dramatically alter the institution's mission, or the process for developing the proposal was unacceptable, and he thought neither of these limitations were factors in this instance. During discussion, Dr. Storer said he endorsed the proposal and thought it worthwhile to try despite some reservations he had about some of the specific provisions which were discussed earlier in committee. Dr. Smith reported that after extensive discussion the Educational Policy Committee had unanimously supported the recommendation, acknowledging these concerns:

- . the process for assigning students with undeclared majors should be monitored to insure that the program is not used as a recruiting mechanism for individual departments;
- . collaboration and coordination for the natural resource components may not be achieved to the degree desirable under the new structure;
- . The Assembly of the Faculty of Arts and Sciences may be an inadequate mechanism to bridge the three new arts colleges;
- . cost projections should be monitored;
- . the reorganization should be evaluated on some future schedule - perhaps a year after implementation - to determine whether the expectations are being met.

On behalf of the Educational Policy Committee, Dr. Smith moved adoption of the recommendation. The motion was seconded and it was

VOTED: to approve the Proposed Academic Reorganization for the University of Maine as submitted, effective July 1, 1989.

7. Report on the Maine Lobster Institute. Dr. Smith initiated discussion of the report which was requested as a follow-up when the Institute was authorized a year ago, in response to Trustee concern that establishment of institutes focussed on relatively small industries might proliferate. Trustees made it clear they were not critical of the Lobster Institute, per se, but were concerned about outside groups setting the research agenda for the University. Mr. Flanagan suggested that the Educational Policy Committee might review these initiatives early in the proposal stage. Dr. Smith said establishment of threshold criteria would be more appropriate than case-by-case review. Questions were raised about the

need for the Lobster Institute compared to the demand for similar responses from the producers of other Maine products. President Lick replied that the Lobster Institute deserves support not only as one of the State's major industries but also for the success the Institute has had in bringing the groups in this industry together in a way that has been heretofore unprecedented. He said the University's investment at \$5,000 per year is relatively small and the Institute is expected to attract a commitment from the industry of at least \$75,000 a year by the third year of operation. Dr. Wood commended the accomplishments of the Institute over the past several months and said it had done particularly well in view of the limited budget that was available. After further discussion, and on motion of Dr. Smith, which was seconded, it was

VOTED: to ask the Chairman to appoint an ad hoc committee to propose criteria for the establishment of research institutes in the University of Maine System.

8. E&G/MPBN Budgets, FY89. Mr. Flanagan, Chairman of the Finance Committee briefed the Trustees on the budget development process and on the budget briefings with the University Presidents which took place last week. He presented an overview of the University's financial resources which included information about employees, students, capital facilities, University activities and revenue. He elaborated on the proposed changes in tuition and appropriation, and on projected expenditures by object code. With that background, he moved approval of the recommendation. The motion was seconded and it was

VOTED: to approve the E&G and MPBN budgets for FY89, as presented; and

to establish FY89 tuition rates as presented, effective Fall, 1988. Copies of the detailed documents are appended to these minutes.

9. Auxiliary Enterprise Budget for USM. On motion of Mr. Flanagan, which was seconded, it was

VOTED: to establish the budget and the room and board rates for 1988/89 at USM Portland Hall, as presented. A copy of which is appended to these minutes.

10. Communications Fee, UM. On motion of Mr. Flanagan, which was seconded, it was

VOTED: to establish the University of Maine Communications Fee at \$6 per semester, effective with Fall Semester, 1988.

11. Gifts, Grants and Awards. Mr. Flanagan took note of the level of gifts and grants and pointed out that these contributions constitute a very important part of the University's budget. On his motion, which was seconded, it was

VOTED: to accept with gratitude all gifts, grants and awards listed under the date of May 23, 1988. A complete listing is appended to the file of these minutes.

12. Faculty/Administrator Salary Adjustments. Reporting for the Personnel Committee, Mrs. Patricia Collins presented the recommendation and moved its adoption. The motion was seconded and it was

VOTED: to approve the list of salary adjustments as presented.

13. Appointments to Positions Between \$40,000 and \$50,000. Mrs. Collins called attention to this report which is regularly presented for information at the request of the Board.

14. Day Care Center, USM. In the absence of Mr. Marshall, Chairman of the Physical Plant Committee, Dr. George Wood reported for the Committee. He presented the recommendation and moved its adoption. The motion was seconded and it was

VOTED: to authorize the leasing of the Old Brick Parish House and a portion of the Parish Hall, both in Gorham from the First Parish Congregational Church for a period of 10 years.

15. Expansion of Memorial Gym, UM. On motion of Dr. Wood, which was seconded, it was

VOTED: to authorize an increase in the size to the project "Addition and Alterations to the Memorial Gym - Orono" to \$1.2 million with all project funds coming from non-State sources.

16. Renovations to Chadbourne Hall, UM. On motion of Dr. Wood which was seconded, it was

VOTED: to authorize the renovation of a portion of the fourth floor of Chadbourne Hall into a Learning Resources Center for the School of Nursing and to further authorize the transfer of \$85,000 from the Campus Special Items account into an appropriate plant fund account to cover project costs.

17. Darling Center - Preparation Design, UM. Dr. Wood presented the recommendation and moved its adoption. The motion was seconded and it was

VOTED: to authorize the design of an addition of approximately 7,500 sq. ft. to flowing seawater facility at the Darling Center with funds to cover the design costs coming from the Darling Trust and private fund raising.

18. Lease of Office Space at Research Park, UM. On motion of Dr. Wood, which was seconded, it was

VOTED: to authorize a lease of approximately 6,400 sq. ft. of space in the Maine Technology park for a five year period with a renewal option for an additional five years.

19. Lease Reversion, Bangor - UM. On motion of Dr. Wood, which was seconded, it was

VOTED: to amend the January action to permit the acceptance of a deed to a 15 acre parcel of land containing the restriction that the land be used for "University purposes."

20. Title Clearance on Land - Bangor. On motion of Dr. Wood, which was seconded, it was

VOTED: to authorize a request to the U. S. Department of Education to abrogate conditions as presented on the 1.03 acre of land contained in a proposed right-of-way and to authorize William J. Sullivan, Vice Chancellor for Administration to sign the Abrogation Agreement for this release.

21. Purchase of Property, UMF. On motion of Dr. Wood which was seconded, it was

VOTED: to authorize the purchase of property located on Lincoln Street, Farmington from Richard Harvey for \$75,000 with funds for the purchase coming from the Campus Incentive Budgeting Reserve, and the purchase of property on Quebec Street from Ms. Judith Brown for \$45,000 with funds for this purchase coming from the Auxiliary Enterprise Reserve.

22. Right-of-Way, UM. On motion of Dr. Wood, which was seconded, it was

VOTED: to authorize the granting of a 20 ft. wide easement approximately parallel to the southerly boundary of the Orono Campus to the Orono-Veazie Water District for the purpose of installing a water main between College Avenue and the Grove Street Extension.

23. Amendment to Lease Authorization, USM. On motion of Dr. Wood, which was seconded, it was

VOTED: to amend the Board's November, 1986 approval of a lease of space in the Johnson Supply Building from the Bedford/Forest Avenue Associates, to permit the leasing of approximately 5,000 sq. ft. in a building on Bedford Street owned by Bedford/Forest Avenue Associates, at an initial rate of \$4.00 per square foot.

24. Status of Capital Projects. Dr. Wood called attention to this report which is submitted quarterly for information.
25. Report from ad hoc Committee on Development. At its last meeting the Board considered a plan developed by the ad hoc Committee to strengthen development and fundraising activities and build the capacity of the Campuses to undertake a fundraising campaign. Action on the Committee's recommendation for funding was tabled to this meeting and a more detailed budget was requested. Reporting for the Committee, Mrs. Collins presented the updated proposal which included a detailed fiscal plan. She pointed out that many items in the upcoming bond issue are contingent on matching funds which the University must raise, and the Committee's fiscal plan actually is seed money needed to help the Campuses make the most of their fundraising potential. Mr. Richardson noted that allocations will be made on the basis of need and that each Campus will have to mobilize its constituents and the entire System must prepare to move ahead. Dr. Smith agreed that the Campaign was necessary but he noted that the request from the Committee constituted a sizable investment and he said it would be important for the Chancellor to insure that these funds were used appropriately. After further discussion and on motion of Mrs. Collins, which was seconded, it was

VOTED: to authorize the Chancellor to allocate one time funds, not to exceed \$500,000, over the next three years to strengthen development and fundraising activities in accordance with the plan established by the ad hoc Trustee Development and Fund Raising Committee.

26. Election of Officers. In accordance with the Bylaws, a nominating committee was appointed at the last meeting to develop a slate of officers for the coming year. Reporting for the Committee, its Chairman, Joseph Hakanson, nominated Harrison Richardson as Chairman and David Flanagan as Vice Chairman. The nominations were seconded and the slate was voted unanimously.

Mr. Richardson thanked the Board for their confidence and expressed appreciation to the retiring Chairman Richard Morin for his gracious and evenhanded leadership. On behalf of himself and the University Presidents, Chancellor Woodbury thanked Mr. Morin for his support.

27. Other business. Miss Kirk reported that the ad hoc committee on Retirement Benefits, which she chairs, is at work surveying the pension system. She called attention to a report on activities of the Vocational Technical Institute Board, on which she serves as liaison Trustee.
28. The next meeting of the Board will be held on July 11, 1988, at the University of Southern Maine.

Adjournment.

JoAnne R. Magill
Clerk

FY 89 TUITION RATES ESTABLISHED AT THE FOLLOWING LEVELS EFFECTIVE FALL 1988:

	<u>FY88 Rate</u>	<u>FY89 Rate</u>	<u>FY89 INCREASES</u>	
			<u>\$</u>	<u>%</u>
<u>Per Credit Hour¹</u>				
<u>In-State</u>				
Undergraduate				
UMA/F/FK/M/PI	\$ 49.00	\$ 52.00	3.00	6.1
UM/USM	53.00	56.00	3.00	5.7
Graduate				
UMA/F/FK/M/PI	57.00	61.00	4.00	7.0
UM/USM	61.00	65.00	4.00	6.6
USM Law	104.00	125.00	21.00	20.2
<u>Out-of-State²</u>				
Undergraduate				
UMA/F/FK/M/PI	123.00	126.00	3.00	2.4
UM/USM	155.00	158.00	3.00	1.9
Graduate				
UMA/F/FK/M/PI	142.00	146.00	4.00	2.8
UM/USM	179.00	183.00	4.00	2.2
USM Law	220.00	250.00	30.00	13.6
<u>Annual³</u>				
<u>In-State</u>				
Undergraduate				
UMA/F/FK/M/PI	\$1,470	\$1,560	90	6.1
UM/USM	1,590	1,680	90	5.7
Graduate				
UMA/F/FK/M/PI	1,710	1,830	120	7.0
UM/USM	1,830	1,950	120	6.6
USM Law	3,120	3,750	630	20.2
<u>Out-of-State²</u>				
Undergraduate				
UMA/F/FK/M/PI	3,690	\$3,780	90	2.4
UM/USM	4,650	4,740	90	1.9
Graduate				
UMA/F/FK/M/PI	4,260	4,380	120	2.8
UM/USM	5,370	5,490	120	2.2
USM Law	6,600	7,500	900	13.6

¹Tuition is charged on a credit hour basis.

²NEBHE charge is 25% above in-state rate.

³Based on 15 credit hours per semester for two semesters.

E&G AND MPBN BUDGETS FOR FY89 ESTABLISHED AT THE FOLLOWING LEVELS:

FY89 Operating Budget

<u>I. Educational & General</u>	<u>Revenue</u>	<u>Expense</u>
UMA	\$ 2,610,440	\$ 6,552,835
UMF	3,183,891	8,820,126
UMFK	655,584	2,662,864
UMM	895,928	3,516,699
UM	26,338,436	72,737,477
UMPI	1,495,145	5,119,526
USM	11,859,256	33,100,843
SWS Operating Departments	-	2,396,081
University Commitments ¹	-	3,424,893
Computer Center	35,000	2,598,563
Chancellor's Office	-	682,942
State Appropriation	129,250,492	-
Temporary Investment Income	1,980,000	-
Telecommunications	-	2,200,000
Reclassification Program	-	2,700,000
Funds Not Yet Allocated ²	-	<u>31,791,323</u>
Total	<u>\$178,304,172</u>	<u>\$178,304,172</u>
 <u>II. Maine Public Broadcasting Network</u>	 <u>\$ 4,470,658</u>	 <u>\$ 4,470,658</u>

¹Includes such University-wide commitments as: External Audit & Legal Fees, Risk Insurance, Campus Maintenance Program, Campus Sabbaticals.

²Includes funding for collective bargaining and employee benefits.

ROOM AND BOARD RATES FOR 1988/89 AT USM PORTLAND HALL

A. That room and board rates for 1988/89 at USM Portland Hall be established as follows:

	<u>RECOMMENDED Room Rates</u>
A-Wing	\$2,048
B-Wing	\$1,948
Yankee Clipper Wing and Main Hotel 2nd Floor	\$2,198
Apartments (depending on size and number of students)	\$2,300 to \$2,700
	<u>RECOMMENDED Board Rates</u>
14 Meal	\$1,440
10 Meal	\$1,250

B. That the following budget for 1988/89 at USM Portland Hall be approved.

Revenue	\$940,470
Expense	\$938,935

NOTE: Existing USM room & board rates are as follows:

Room Rate	\$1,670
Board Rate	
14 Meal	\$1,540
10 Meal	1,440

