

2006

City of Augusta 2006 Annual Report

Augusta (Me.). City Council

Follow this and additional works at: <https://digitalcommons.library.umaine.edu/towndocs>

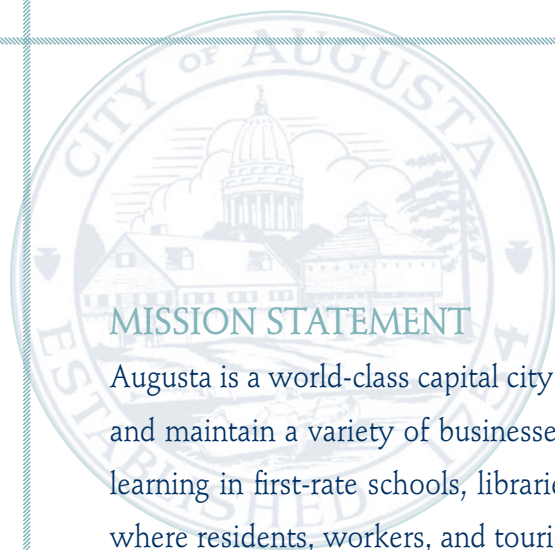
Repository Citation

Augusta (Me.). City Council, "City of Augusta 2006 Annual Report" (2006). *Maine Town Documents*. 111.
<https://digitalcommons.library.umaine.edu/towndocs/111>

This Report is brought to you for free and open access by DigitalCommons@UMaine. It has been accepted for inclusion in Maine Town Documents by an authorized administrator of DigitalCommons@UMaine. For more information, please contact um.library.technical.services@maine.edu.



AUGUSTA



MISSION STATEMENT

Augusta is a world-class capital city: where entrepreneurs start, grow, and maintain a variety of businesses; where citizens pursue life-long learning in first-rate schools, libraries, historic, and cultural facilities; where residents, workers, and tourists circulate around and enjoy the Heart of Augusta – on both sides of the Kennebec River, along Water Street, and throughout the Capitol complex; where travelers appreciate the historic and natural scenery; where homebuyers and renters of all ages and incomes are drawn by safe and appealing neighborhoods, and where taxpayers enjoy competitive tax rates and superior services.

VISION STATEMENT

The Augusta City Council shall achieve this vision by: acting as a model of teamwork and efficiency in its own deliberations; creating an ongoing partnership with state government; and organizing a responsive, flexible, and effective economic development program.

Table of Contents

| | |
|-------------------------------------------------|----|
| Mayor's Message | 2 |
| Volunteer Listing | 3 |
| City Manager's Report | 4 |
| Augusta State Airport | 6 |
| Augusta Civic Center | 7 |
| CITY SERVICES DEPARTMENT | |
| Codes Bureau | 8 |
| Engineering Bureau | 9 |
| Economic & Community Development Office | 10 |
| Facilities & Systems Bureau | 12 |
| Historic Preservation Commission | 13 |
| Planning Bureau | 14 |
| COMMUNITY SERVICES DEPARTMENT | |
| Bicentennial Nature Park | 16 |
| Childcare Bureau | 17 |
| Community Services Administration | 18 |
| Health and Welfare Bureau | 19 |
| Lithgow Library | 20 |
| Recreation Bureau | 21 |
| Old Fort Western | 22 |
| Parks & Cemeteries Bureau | 24 |
| Tree Board Report | 26 |
| FINANCE AND ADMINISTRATION DEPARTMENT | |
| Assessing Bureau | 27 |
| Audit Bureau | 27 |
| Audit Reports | 28 |
| City Clerk/Treasurer | 32 |
| Human Resources Bureau | 34 |
| Information Technologies Bureau | 35 |
| Fire Department | 36 |
| Police Department | 38 |
| Public Works Bureau | 40 |
| Central Garage | 43 |
| Solid Waste Bureau | 44 |
| School Department | 46 |
| Maine Legislators & U.S. Congress Listing | 52 |

From the Mayor's Office



WILLIAM DOWLING
Mayor

I AM WRITING MY LAST ANNUAL MESSAGE to the residents of Augusta. I want to thank you for allowing me to serve you for the past eight years. I also would like to thank the previous City Councils for great working relationships. All contributed to the betterment of the City over the past decade.

The City's greatest assets are its employees. They are dedicated and have only the City's best interest at heart. I have nothing but respect and thanks as a message to them.

Even though it is my last message, I leave with a conviction that the City has accomplished many great things, especially in the last year, such as opening the doors of a new Cony High School while at the same time holding spending down and leaving the City with a healthy fund balance.

Again, thanks for the opportunity.

William Dowling
Mayor



MICHAEL BYRON
WARD 1



DONNA DOORE
WARD 2



DAVID GOMEAU
WARD 3



MARK O'BRIEN
WARD 4



EDWARD COFFIN
AT-LARGE



STANLEY KOSKI
AT-LARGE



DONNA LERMAN
AT-LARGE



SYLVIA LUND
AT-LARGE

AIRPORT ADVISORY COMMITTEE

June Cumler
Terry Pomerleau Gray
Gary Peachey
William Perry
David Smith
Peter Thompson
Dr. Paul Wade

AUGUSTA DEVELOPMENT COMMISSION

John Bridge
Richard Dumont
Terrence McCabe
Noreen Norton

ASSESSMENT REVIEW BOARD

James Chase
John Clark, Sr.
Scott Emery (Chair)
Maurice Fortin
William Leet
David Rollins

COMMUNITY AND SOCIAL SERVICES ADVISORS

Rob Gordon (Chair)
Patricia Hutchinson
Mary Mayo-Wescott
Holly Stover
Richard Weiss
Jim Wood
Edmond Wurpel

COMMUNITY DEVELOPMENT ADVISORY COMMITTEE

Ellen McGuire
Gloria Morrisette
Melvin Morrison (Chair)
Anita Parent
Roger Pomerleau
Theresa Savoy
John Thiele
James Tierney, Sr.

CONSERVATION COMMISSION

Donald Cameron
Roberta Record
Debra Rollins
David Simard (Chair)
Rex Turner
John Harvey Versteeg

GENERAL ASSISTANCE FAIR HEARING AUTHORITY

John Finnegan

HISTORIC PRESERVATION COMMISSION

Tim Bolton
Richard Bridges
Anthony Douin
Cecil Munson (Chair)
Phyllis vonHerrlich

HOUSING AUTHORITY

Margaret Ayotte
Raymond Foster
William Hanlon
Donald Marchildon
Brian Marson, Jr. (Chair)
Judy McGrail
Joseph Roderick

INTERNATIONAL CODE COUNCIL (formerly BOCA Board of Appeals)

Julian Beale
Herbert Doten (Chair)
Stephen Roberge
Jeff Shostak

LITHGOW LIBRARY TRUSTEES

Joan Callahan
Dr. Laurel Coleman
Suzanne Finn
John Finnegan
Gabriella Howard
Susan LaCasse (Chair)
Paul Riese
Dr. Ansley Sawyer
Judge Kirk Studstrup

OLD FORT WESTERN TRUSTEES

Charles AuCoin
Kenneth Bryant
Jeremy Jon Cameron
David Cheever
Janet Doerr
Thomas Doore
Rev. Richard Freeman
Derek Gannett
Elizabeth (Wendy) Hazard
Paul Lessard
Margaret O'Connor (Chair)
Frank O'Hara
Arlene Prescott
Dorcas Riley
Mark Rohman
Daniel Stevens
Dennis Towle

PARKING DISTRICT

Stacy Cummings-Gervais
John Finnegan (Chair)
Thomas Johnson
Kevin Mattson
Gary Peachey
Bruce Schatz

PLANNING BOARD

Robert Corey
Barry Cote
Steve Dumont
Richard Duncan
Paul Harris (Chair)
Andrea Lord
William McKenna
Alison Nichols
Denise O'Toole
Gregory Scott
David Smith

REGISTRATION APPEALS BOARD

Patsy Crockett
Linda Hadley-Rood
Frank Johnson
Louise Lerley
Joan Theberge (Chair)

TREE BOARD

Thomas Doore
Virginia Goodlett
Charlene Hamiwka
Judith Kypragora
Brian Marson, III (Chair)
Margaret O'Connor
Constance Packard

WATER AND SANITATION DISTRICTS

Beverly Beaucauge
Diane Hastings (Co-Chair)
Kenneth Knight
Paul McClay
David Smith (Co-Chair)

ZONING APPEALS BOARD

Chris Belanger
Tim Dennett
Peter Fortunato
Charlene Hamiwka
Kenneth Knight
John Royce (Chair)
Thomas Simpson

Listing does not include city/school officials and staff.

City Manager's Message

February 1st, 2007



WILLIAM BRIDGEO
City Manager

A FEW DAYS AGO, WHILE HAVING LUNCH WITH OUR NEW MAYOR, ROGER KATZ,

I commented that the last few weeks of 2006 and first month of 2007 were at least as busy as any time in my nine years as Augusta City Manager.

We agreed that it appears that Maine's Capital City will continue to be a most dynamic place for the foreseeable future – full of challenging opportunities. Whether it is capitalizing on attractive development opportunities, contending with significant state-mandated policies for school administration and property tax relief, revitalizing old industrial areas like American (Statler) Tissue, or just maintaining those core public services that our citizens so value, we have been and are going to be very busy.

Since January of 2006, we have, as an organization, seen the opening of a wonderful new high school and YMCA. We've tackled the adaptive reuse of the Flatiron Building and the planning for a renovated and expanded library and completed the conversion of the Buker School into a vibrant community center. We've brought in fresh Augusta Airport management with great results. We helped change state law to allow for the adaptive reuse of the Kennebec Arsenal and then sealed the \$20 million project with a major TIF commitment. We were the conduit for new workforce housing on lower Water Street and off Cony Road and we made a major commitment to middle-class housing at the Fieldstone Place subdivision. We saw expansion at the Marketplace at Augusta, at the Central Maine Commerce Center, at the Turnpike Mall, at Kenway Corporation, and a groundbreaking at Augusta Crossing.

We addressed policies for speed tables and traffic calming; for regulation of mineral extraction; for code enforcement; and for private roads. Council committees tackled cable television and telecommunications issues, the future of Bond Street and utilities merger. An impressive, broad-based group of citizens is crafting a new City comprehensive plan.

We carefully worked our way through our first property revaluation in 18 years and managed to do so in a fashion that contrasted with the contentious processes experienced in other cities. We survived a statewide tax-cap initiative, in part by pledging with the Maine Municipal Association and Service Center Coalition to support state legislation that will address the underlying concerns that motivated the proposal. We had a vigorous campaign and elected a new class of municipal and school leadership. We grappled with the complex and emotional issue of a suicide fence on the Memorial Bridge.

We built Phase One of the Mill Park on the Kennebec River and rebuilt Union Street – all with our own Public Works crews. We worked with DEP and EPA on the closure and clean-up of the



former American Tissue mill and began planning for its reuse. We litigated important questions about Council's authority regarding ballot questions, the old Cony site's reuse, and the validity of our parade ordinance.

We improved our City's preparedness for potential disasters, including pandemics and other natural and man-made incidents.

We celebrated our community, its rich history and great people with a Spring Running, a Whatever Week, a Fourth of July celebration, and holiday ceremonies, to name a few.

We did all this because of committed unselfish leadership from elected officials and strong and unfailing performance from the City's dedicated workforce – an enviable combination. And speaking of dedicated elected officials, I cannot close this report without acknowledging the valuable contributions of outgoing Councilor Donna Lerman and Mayor Bill Dowling. Donna brought passion and creativity to the Council during her three-year term and I valued our work together. Bill served four years

as a councilor and then, a few months after I arrived on the scene, was sworn in as mayor – a job he executed in admirable fashion for the past eight years. Most people in Augusta will never know the full extent to which Mayor Dowling devoted himself to his hometown during that period. Augusta is a much better place for his leadership and the legacy he leaves is truly impressive. The good news for me is that the friendship we forged (sometimes through trying circumstances) will continue unabated and Bill will, I am sure, continue to serve his City in one fashion or another.

I believe we are all fortunate to be here in Augusta - whether as residents, employees or visitors – and I hope you share my enthusiasm for the future as you review our accomplishments from 2006.

it appears that Maine's Capital City will continue to be a most dynamic place for the foreseeable future – full of challenging opportunities



Augusta State Airport



JOHN GUIMOND
Manager

A NEW MANAGEMENT TEAM, WITH FRESH IDEAS and new goals, was put in place during 2006. The City hired Mr. John Guimond to fill the Airport Manager's position, which had remained vacant for close to a year while state DOT staff took over daily administrative

duties. John comes to the City with several years' experience in managing municipal public work type functions, most recently having held the position of Airport Manager in the City of Waterville. The City then hired Mr. Peter Couillard as the new Airport Maintenance Supervisor. Peter brings over 20 years of municipal experience to his new position, 13 of those years as an Airport Maintenance Supervisor. The airport was also fortunate to be able to entice Jane Dumas to become the Airport Secretary. Jane transferred from the City Treasurer's Office, where she spent most of her 20 years in City employment. The airport also hired two permanent part-time laborers to assist in the maintenance of the airfield.

In order to reestablish the airport as an important focus in the City's economic future, the City Manager reassigned the airport to fall under the jurisdiction of the Department of City Services/Economic and Community Development. With that accomplished, the City Council then approved a new eight-member Airport Advisory Committee. This committee will advise the Airport Manager and the City on airport related projects. Looking back, 2006 can be considered a rebuilding year for the airport.

Airport taxiway improvements were also made during the year. With a federal grant and matching funds from the State, the main taxiways of alpha "A", charlie "C" and bravo "B" were totally reconstructed and re-stripped. This grant also

provided funds for crack-sealing to the main runway of 17/35 and runway 08/26 and on the commercial ramp used by US Air Express. In addition to these projects, the airport joined in with the Department of City Services on existing preventative maintenance contracts for its HVAC systems, roof maintenance and electrical systems. The airport is also utilizing the City's custodial services. Along this same line, the airport contracted with the Public Works Central Fleet division for preventative maintenance for all airport vehicles.

In order to maintain its Part 139 compliance, the federal statute that governs airports, 40 Augusta firefighters were provided with "live burn" training at the New Hampshire Fire Training Academy. The airport also sent out two Requests for Proposals for airport engineering and airfield electrical services. Stantec, out of Portland, was chosen to provide engineering services for the airport for a five-year term and Ron Cote Electric from West Gardiner was awarded a five-year contract to maintain the airfield electrical operations.

Also in 2006, the Federal Aviation Administration (FAA) approved the airport's Emergency Plan. The airport also received approval and funding from the FAA to conduct a 12-month wildlife hazard assessment. The purpose of the study is to document the current wildlife inhabiting the land on and surrounding the airport. This data will be used to develop a wildlife management plan, which will be used as a tool for safety. The airport will contract with the U. S. Department of Agriculture to conduct the study and write the plan.

The Augusta Airport Master Plan was kicked into gear late in 2006 using the State's consultant, HNTB Corp. The first of several public meetings was held in December receiving excellent feedback from the public, the City's Airport Advisory Committee and the Airport's Public Advisory Committee (PAC). Both the City Airport Advisory Committee and the PAC will review and recommend airport development for the next 20-year planning period.

The Augusta State Airport is owned by the State of Maine's Department of Transportation. However, it is maintained and managed by the City of Augusta under the terms of an Agreement of Lease and Option. In September of 2006, the City and the State signed a new five-year management agreement. As with previous agreements, it entrusts the operation of the airport to the City with a special provision that the City shall not be held liable for any financial deficit or obligations incurred by the airport.





DANA COLWILL
Director

Augusta Civic Center

THE AUGUSTA CIVIC CENTER ended the 2006 fiscal year with a positive operating budget of \$14,786. This was the balance after \$100,000 was transferred from the Civic Center's revenues to the City's general fund. This year,

the building, again, recorded record revenues of \$2,943,138; an increase of \$59,626 over last year. Expenditures were up \$172,415, for a total of \$2,928,352, which included the \$100,000 that was transferred to the City's general fund.

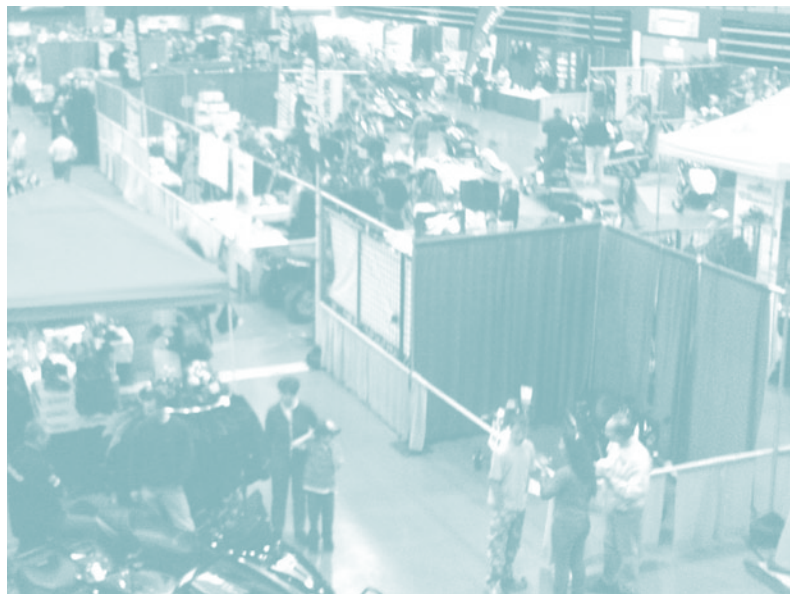
FOLLOWING ARE INFORMATIONAL ITEMS FOR THE CIVIC CENTER FROM JULY 2005 THROUGH JUNE 2006:

- The civic center hosted eight concerts in fiscal year 2006, including Allman Brothers Band, Cinderella, ZZ Top, Kenny Rogers, Martina McBride, Larry the Cable Guy (2 shows) and Willie Nelson.
- Retention of annual events, such as trade shows, banquets and conferences, remains strong thanks to the fine customer service provided by the ACC staff.
- We had a very busy year with capital improvements as the building is coming into its 35th year of operation. In catering, we purchased a new steamer, double ovens, meat slicer and a soft serve ice cream machine. The ice cream machine paid for itself during the high school basketball tournament in February selling 7,000 ice cream cones. In facilities, we undertook some very large projects, such as a newly paved main parking lot. Thanks to John Charest and his crews for a job well done. We changed out the lighting in the auditorium projecting a three-year payback of \$20,000 per year in electricity savings. The north wing elevator was retrofitted and brought up to code. We also purchased a new floor scrubber, boiler and chiller.
- **YEAR'S HIGHLIGHT:** Larry the Cable Guy was definitely the highlight of the year...selling out two shows for a total attendance of 13,000 people.

MAIN AUDITORIUM EVENT REPORT (JULY 1, 2005 - JUNE 30, 2006)

| | Events | Days Rented |
|----------------|------------|-------------|
| July | 5 | 13 |
| August | 3 | 8 |
| September | 7 | 13 |
| October | 10 | 21 |
| November | 13 | 18 |
| December | 7 | 9 |
| January | 11 | 21 |
| February | 8 | 22 |
| March | 17 | 26 |
| April | 12 | 24 |
| May | 15 | 22 |
| June | 9 | 18 |
| TOTALS: | 117 | 215 |

The auditorium usage increased by 3 days and the auditorium rent was up \$25,004 compared to FY 2005.



MAJOR EVENTS (BY MONTH) DURING FISCAL YEAR 2006

JULY: Allman Brothers Band Concert, Cinderella **AUGUST:** ZZ Top **DECEMBER:** Kenny Rogers Christmas Show
JANUARY: Western Maine Cheering Competition, KVAC Cheering Competition **FEBRUARY:** Martina McBride Concert (sell out), State High School Basketball Tournament (Class A East 1st year), State High School Cheering Competition
APRIL: Larry the Cable Guy (sell out), Shrine Circus **MAY:** Larry the Cable Guy (sell out), Willie Nelson Concert, Maine State Republican Convention **JUNE:** Maine State Democratic Convention, Five High School Graduations

Codes Bureau



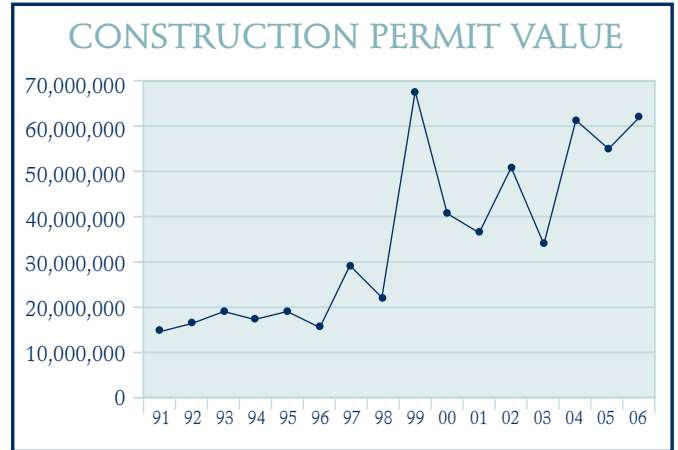
RICHARD DOLBY
Director

CONSTRUCTION ACTIVITY OVER THE past eight years has increased dramatically in the non-residential areas of the community.

From 1991 to 1998, construction activity was approximately \$145 million. In comparison, from 1999 to 2006, construction activity represented \$406 million of construction value. While a good portion of this activity is represented by State of Maine properties and a corresponding number of "Non-profit Entities," it represents a strengthening of the community as a whole. The new Cony High School and YMCA are two prominent examples of non-taxable construction that has brought added value to the community. They represent not only construction jobs and materials supplied by multiple vendors but an increase in the quality of life here in Augusta. Construction is underway on two additional non-profit structures, UMA's Holocaust Museum and Maine General Hospital's "Harold Alford Cancer Center," both of which will be valuable assets to Augusta. The future expansion of Lithgow Library is now taking shape and will eventually join the cultural growth along with the development of the historic Arsenal Site.

While building codes and zoning regulations are often cited as a drawback to development, neighborhoods and tenants look to the same documents as a minimum level of protection in their built environment. Selecting and refining community standards is an ongoing process that has been keenly observed by both property owners and neighborhoods. The specifics are often difficult for the Planning Board and City Council to hammer out, and we don't always envision the end result accurately but the good intentions are apparent. Application of these complex standards is even more interesting on a site-by-site case. Code Enforcement staff work daily to assist in the proper application of those standards and provide builders and homeowners alike with the proper knowledge to achieve their needs.

Our staff spend their days reviewing plans, inspecting sites and sharing the "what if" and "how to" side of code application with the public.



America's Best Inn expansion



Engineering Bureau

LIONEL CAYER, P. E.
City Engineer

JERRY DOSTIE
Civil Engineering
Technician

THE ENGINEERING BUREAU provides professional/technical services to the City of Augusta for its infrastructure needs relating to buildings, parks, streets, and drainage. The Engineering Bureau is responsible for the design and management of a variety of City projects. Engineering plays a large role in the evaluation and approval of other private residential and commercial developments, which are being planned in the City. The Engineering Bureau staff includes the City Engineer and a Technician.

Some of the major city projects which took place over the last year are:

Design and Construction Management Projects:

- Edwards Mill Park Phase One
- Union Street Reconstruction
- Pearl Street Reconstruction Phase One
- Neighborhood Street Traffic Calming

Coordination of City's Interests in the Following DOT Projects:

- Memorial Bridge Rehabilitation
- Bond Brook Retaining Wall Reconstruction
- Augusta Crossing Mall Off-site Traffic Mitigation Projects

Along with these projects throughout the city, the Engineering Bureau also provided technical assistance to other city bureaus and public support in the following areas:

Technical Assistance/Public Support:

- Review of Subdivision Plans
- Coordination with Local Utilities for Projects
- Review of Commercial Site Plans
- Driveway Location and New Culvert Approvals
- Governmental Accounting Standards Board 34 (GASB 34) Survey Updates

Records of City Public Buildings and Streets:

- Topographic Information
- Street Descriptions
- Right-of-Way Locations
- Horizontal and Vertical Datum
- 1939 Survey Map
- Computerized Aerial Mapping
- Street Numbering Maps

Future Projects:

City Projects:

- Pearl Street Reconstruction Phase Two
- Union Street Final Construction
- Winthrop Street Reconstruction Design

DOT Projects:

- Western Avenue Traffic Signal Upgrade

Economic & Community Development



MICHAEL DUGUAY
Director

THE OFFICE OF ECONOMIC & COMMUNITY DEVELOPMENT ENJOYED

another busy year as major and minor developments alike made their way through the local development process. In several cases, projects that received their approvals in 2005 began in earnest in 2006. In addition, many other significant projects were announced this past year and will be completed in future years.

The retail sector continued to show significant momentum as the “Augusta Crossing” retail center broke ground in the latter part of the year. Having received all its final permits and approvals, Packard Development began the task of preparing the site and readying “pads” for the anchor tenants. It is anticipated that the first tenants will enjoy operable facilities late in 2007. Also along Western Avenue, new owners of the “Turnpike Plaza” Mall were very busy constructing the much anticipated “Christmas Tree Shops” and “Bed, Bath and Beyond” stores. Both stores enjoyed a warm reception from the community on their grand openings, which were just in time for the holiday shopping season.

Other retail developments along Western Avenue also helped to positively change the landscape. “Tim Horton’s” and “Flo’s Flower Shop” both purchased distressed properties and revitalized them by making way for new facilities with aesthetic grounds and landscaping at the old “Cumberland Farms” and “Christie’s” locations, respectively.

The Downtown also capitalized on a strong economic market in the City as well and took several steps forward in its revitalization process. In an interest to capitalize on the significance of the Kennebec River to the City’s economic future, the merchants asked the City Council in 2005 to formally rename the central business district that had colloquially been referred to as the “Downtown” to “The Riverfront.” This was memorialized in 2006 by the Maine Department of Transportation re-signing the City’s major thoroughfares with this new distinction. In other “Riverfront” developments, Niemann Capital’s proposed development at the Arsenal, calling for a mixed development consisting of residential and commercial office space, received a much-needed Tax Increment Financing (TIF) agreement from the City. This TIF will allow the developer to be able to restore

the historic Arsenal property back to its National Historic Landmark status.

Other great strides took place along the Riverfront as well, with the start of the construction of the 24-unit workforce housing project at 90 Water Street. This project will provide the long-anticipated “anchor” use that North Water Street needed. Shoring up what hopes to be the start of an onslaught of eateries in the Riverfront district, “Delia’s Pub” opened up its doors in the south end of Water Street while “Van Slykes” opened up for business on North Water Street. To that end, City staff and several restauranteurs worked together to develop a focused marketing campaign directed at attracting other niche restaurants to the Riverfront. Direct marketing began in earnest in late 2006, with attendance at trade shows and other marketing activities to be conducted in 2007.

Staff also assisted the City Council appointed “Cony Flatiron Reuse Committee” develop a Request for Proposals which brought on the architectural firm “Barba & Wheelock,” along with “Planning Decisions,” to facilitate a public process that will hopefully culminate into a viable reuse plan for the Cony Flatiron building. It is anticipated that the committee and consultant team will deliver a proposal for reuse to the City Council and the public early in 2007.

Other developments of notable distinction also dominated the development landscape of the City in 2006. MaineGeneral broke ground on its Center for Cancer Care on Old Belgrade Road and made significant progress on the facility’s construction. It is anticipated that the facility will be fully operational in 2007. The much anticipated YMCA on Union Street was completed in the fall and brought with it the opportunity to completely revitalize Union Street by installing underground utilities, new sidewalks and roadway. It goes without saying that one of the most highly anticipated developments in the past several decades, the construction of

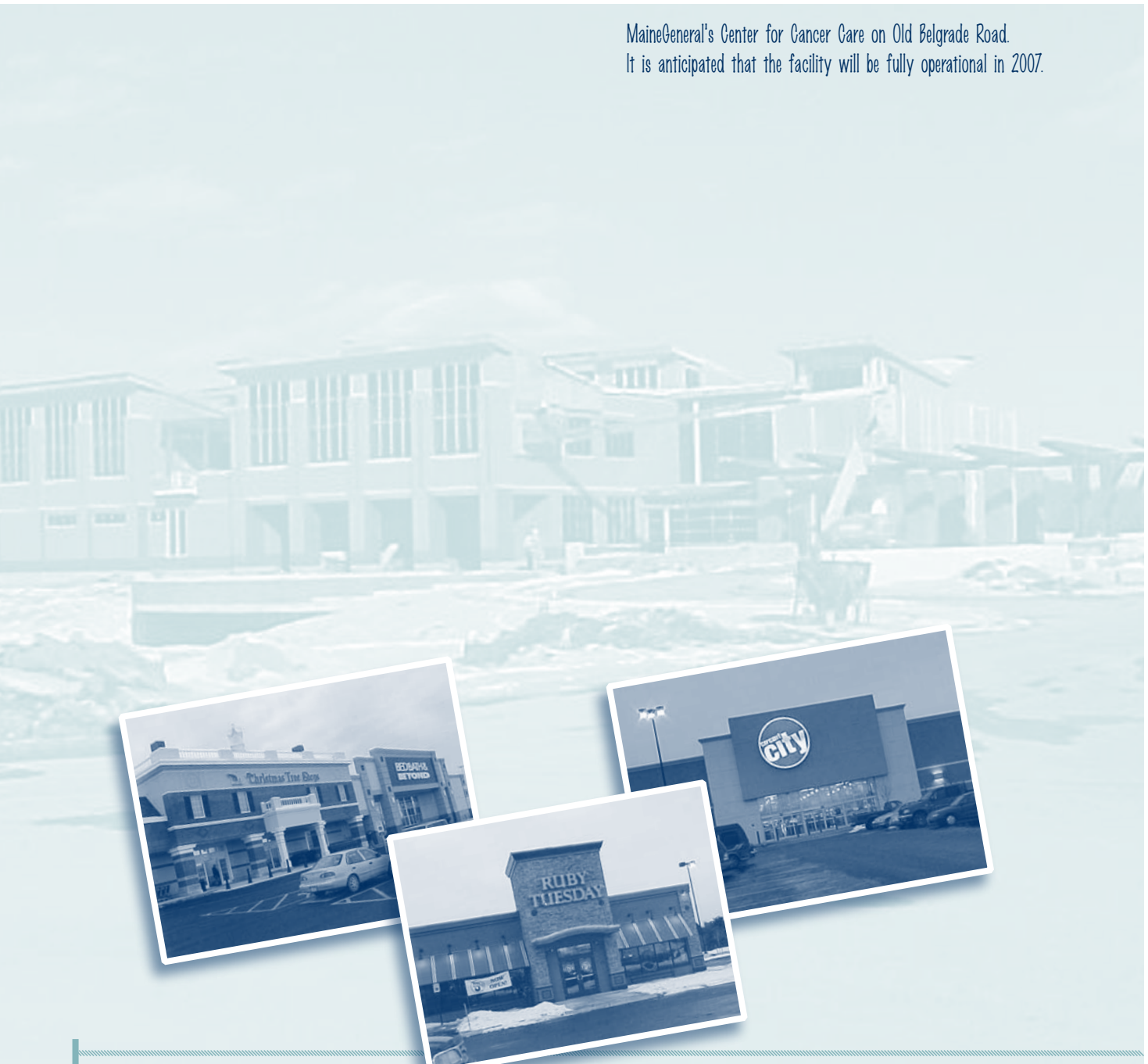
the new Cony High School, also opened its doors for the first time in 2006.

New residential housing projects continued to be proposed in greater quantities in 2006 than perhaps in any year since the 1980's. The 58-unit residential subdivision, "Fieldstone Place," proposed to be built adjacent to the new Cony High School, received all its local and state permits and moved several steps closer to fruition. "Cony Village LLC," a partnership between Bread of Life and KVCAP, proposed to construct a 37-unit affordable housing development that would be for owner occupants. Another housing development was approved that would allow for the construction of 10 single-family homes off of Windy and Glen Streets. In addition, "Best Apartments" completed the construction of its first phase of development with the completion of a complex of new units of multi-family housing out on the Leighton Road.

Non-retail development also showed strong signs of growth. Late in 2006, the "Kenway Corporation" announced its plans to expand at its existing location out on Riverside Drive. The expansion would almost double the size of their manufacturing facility and require the hiring of new manufacturing employees. The company is responding to high demand that has been developed for both its industrial products and fiberglass power boats.

Going into the New Year, staff is gearing up to offer a new series of workshops aimed at encouraging the start-up of new businesses and assisting entrepreneurs move their business venture to the next level. We believe that through these efforts and the standard duties of the office, we will once again enjoy a busy and productive 2007 for the City of Augusta!

MaineGeneral's Center for Cancer Care on Old Belgrade Road. It is anticipated that the facility will be fully operational in 2007.



Facilities and Systems Bureau



ROBERT LABRECK
Director

THE FACILITIES AND SYSTEMS BUREAU OVERSEES

the maintenance, repairs and required annual servicing of all the systems that are necessary to operate the buildings overseen by this bureau. The bureau oversees the City Center, Buker Center, Fire Department Buildings,

Flatiron Building, Lithgow Library and Police Department. This bureau also oversees the street lights leased from Central Maine Power Company, the city-owned street lights and also the oversight of the traffic signal maintenance throughout the city.

This past year brought about changes near the Lithgow Library with the demolition of the city-owned 76 State Street property, formerly the Rite Aid Store. This project was funded through the Capital Improvement Program (CIP). The removal of the building was a necessary step in making way for a library expansion.

This bureau continues to focus on the necessary installation and upgrade to HVAC systems at the City Center and the Augusta Police Department. The City Center will see the replacement of the cooling towers that are currently located on the roof of the building. The Augusta Police Department will see the next phase of installation of the air conditioning system on the second floor.

At Buker, this bureau oversaw the completion and testing of the newly installed steam heating boiler. The new boiler came on line in late March. The summer/winter hot water heating system was replaced with a more energy efficient year round system. The 20-year old in-ground oil tank was removed and replaced with new tanks that are now located inside the building.

Buker Center presently has long-term leases with Kennebec Valley Community College (KVCC) and the Boys and Girls Club. KVCC leases four classrooms and office space on the first floor. The Boys and Girls Club leases all the usable basement level space. The Augusta Recreation Department occupies the west wing and the gym area. The south wing of the building is set up to be used as leased conference rooms.

As a continuation of the first step taken with the fiber optic connection for traffic signal controllers, this bureau continues to

install underground conduits at strategic locations as State and local projects are conducted. This includes the installation of a conduit path across Memorial Bridge as it was being re-built. In addition, a continuous conduit runs from the Augusta Police Department building up Union Street to State Street was added when Union Street was reconstructed. This will eventually allow the Augusta Police Department to have access to the fiber line for traffic signal controllers.

This bureau assisted with the design and helped oversee the construction of a conduit system to allow all the overhead utilities to be placed underground on Union Street. This project included the installation of nine new dual head ornamental pole lights with a new electrical service, a new service for traffic signal equipment and minor traffic signal upgrades, and conduits for future lights on State Street. This bureau also assisted with the design and the construction of 15 single head ornamental pole lights and new electrical service on Canal Street.

This bureau has recently added the old Cony Flatiron to its portfolio of buildings. The Flatiron was recently severed from the old Cony High School building by having its own heat plant and electrical service installed. This allows the building to "stand alone" and not rely on the Cony High School building for both heat and electricity.

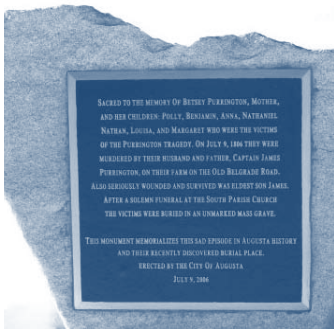
The changes this year in personnel consist of the addition of a half-time custodian, Frank Rodone, at the Buker Center. Frank comes to the City with a significant amount of experience in the custodial field.

The manager of the bureau, Bob LaBreck, continues to procure long-term contracts with vendors for a significant amount of maintenance services. This includes roof maintenance service, elevator maintenance service, mechanical service, plumbing service and electrical service.

The Facilities System Bureau, along with the School Department's Director of Buildings and Grounds and the Civic Center Physical Plant Director, collaborate on combined services to benefit all City-owned facilities.

This bureau looks forward to continuing its efforts to keep the City buildings, street light systems and traffic signal systems operating properly and running smoothly.

Historic Preservation Commission



CECIL MUNSON Chairman

MEMORIALIZING AUGUSTA'S PAST

The Augusta Historic Preservation Commission has identified a number of areas of interest this past year and will be working on them during 2007. One project that has been completed this year was the identification of the burial site for eight members of the Purrinton family who were victims of domestic violence in 1806. A gravestone monument was placed by the commission at the previously unmarked grave site and a ceremony was held on December 9th to raise awareness of family violence as it existed at that time and continues to the present day. With the assistance of Old Fort Western staff members, the Augusta Police Department and the Family Violence Project, this ceremony highlighted the 1806 incident and current day efforts to reduce family violence.

The Museum in the Streets Program, which will consist of 32 site markers and two large interpretive signs, has been an ongoing project. We have met with a local service organization and others to promote the project and begin fund raising efforts. A major benefactor, former Mayor John Bridge, has come forward with a \$5,000 donation to provide a boost to the fund raising activities. This initial donation will stimulate further donations so that the MITS will be opened later this year.

STEWARDED AUGUSTA'S HISTORIC RESOURCES

The commission has identified the need to preserve historic City records dating back to the early 1800's in a safe and secure location with the goal to make them available to researchers of family and local history and city government. The location of a city archive is to be determined and will be based on an assessment of what records are available and what should be retained. The commission is working on the submission of a request for a grant from Maine's New Century Community Program to hire a professional archivist to perform the assessment.

Another interesting project is the possibility of using the old Atlantic Hose Company fire station on Cony Street as a fire-fighters' museum and interpretive center. The City Council has authorized a committee to explore this and they will begin their work early in 2007.

The City Council has also commissioned a committee to explore the revitalization and historic restoration of Bond Street, which includes the City-owned property at 25 Bond Street.

Bond Street is a historic neighborhood of mill workers' housing. The 25 Bond Street property is on the Maine Preservation list of most endangered historic properties.

The old YMCA building on the corner of Winthrop and State Streets has been placed on Maine Preservation's 2006 list of most endangered properties. The commission, along with a private citizen, worked with Maine Preservation to have the building placed on this list. The City is very interested in preserving the streetscape of the State and Winthrop Street intersection with the YMCA, Lithgow Library and Kennebec County Court House and in supporting the new owner in maintaining the building's exterior and hopefully restoring it to its original look.

The commission is working with the Community Services Department in securing a professional restoration assessment of the Civil War monument on Memorial Circle. This magnificent monument to Augusta's soldiers and sailors who died in the war for the Union was dedicated in 1880 and is also a major work of art with its sculpture of Victory at the top of the monument and the bronze panels which adorn its sides.

A reform of the City's historic preservation ordinance outlining changes in the way a historic district is determined was referred earlier this year by the City Council to the Cultural Assets sub-committee of the Comprehensive Planning Committee. At the end of 2006, the committee felt this should come back to the commission for action. The commission will take the lead in getting the ordinance language changed allowing for a more flexible designation process to take place and also to work on a historic building demolition delay ordinance, which does not currently exist. Augusta is the only major Maine city not to have such an ordinance.

The commission will be working to place more historic house marker plaques during 2007 as a way to stimulate interest in historic districts and neighborhoods. These plaques are granted by the City upon application to the commission and after having met certain criteria.

The year 2006 was a year of memorializing Augusta's rich history and planning its preservation for future generations of Augusta citizens. The commission continues to look for ways to work with the Mayor and City Council, City staff and the business community and citizens in a partnership of preservation to enhance the historical assets of the City to the benefit of all.

Planning Bureau



MATT NAZAR
Deputy Director of
Development Services

THE FOLLOWING REPORT summarizes the project review activities of the Planning Board and highlights major undertakings of the Planning Bureau during 2006.

MEMBERSHIP AND STAFF

The Planning Board consists of up to nine members, all of whom are residents of the City appointed by the Mayor. Membership of the 2006 Board dropped to eight during the second half of the year and is anticipated to be at full membership in the beginning of the new year. The following Augusta citizens served as members of the board:

- | | |
|-------------------------------|---------------|
| Paul Harris, Chairman | Robert Corey |
| Alison Nichols, Vice Chairman | Barry Cote |
| Andrea Lord, Clerk/Secretary | Steve Dumont |
| Richard Duncan (Jan-May) | Bill McKenna |
| | Gregory Scott |

There were significant staffing changes during 2006 with City Planner Bruce Keller leaving his position for the planner position in Skowhegan. Bruce's efforts as planner during his eight years of employment with the City are appreciated and we wish him well in his new employment. City management took the opportunity of Bruce's departure to change the City Planner position to that of Deputy Director of Development Services, a position which retains the duties of the City Planner and adds management responsibilities. The City Council also approved a new part-time Assistant Planner position to enhance the ability of the Planning Bureau to meet the needs of the city.

Matt Nazar was hired and started as the Deputy Director of

Development Services in mid-July. Matt's previous position was as the Director of the Land Use Program at the State Planning Office, a position he held for two years managing a team of five planners overseeing state land use laws and programs assisting municipal officials with planning issues. His prior experience in the profession includes time as a member of the Land Use Program at the State Planning Office, a municipal planner working for a regional agency in southern New Hampshire, and a municipal planner/code enforcement officer/economic development director for the Town of Littleton, New Hampshire. Matt grew up in western Maine and is very pleased that, after 14 years in the profession, he's able to serve Maine's capital city at this important time of growth and change.

Crystal Hitchings started in October as the part-time Assistant Planner and has been a significant asset bringing energy, talent and interest to the position and allowing the bureau to achieve much more. Clerical support was provided by Linda Novak, Martha Burns, and Anita Whitehouse within the Department of City Services and was also invaluable in assisting the bureau in achieving more than anticipated.

PLANNING BOARD MEETINGS

In 2006, the Planning Board held 20 meetings, which included a mixture of meetings on applications and workshops regarding changes to the ordinance or long-term planning efforts. The board reviewed 58 applications and proposals this year; about the same as last year. Many of the applications and proposals reviewed were ultimately approved, but several were not. The below table summarizes the applications decided by the board from 2003 through 2006.

Major projects approved during the year included a proposal to

| PLANNING BOARD APPLICATIONS | 2003 | 2004 | 2005 | 2006 |
|--------------------------------------------------------------|------|------|------|------|
| Conditional Use/Special Exceptions (new/expanded/amended) | 14 | 30 | 25 | 21 |
| Rezoning (zoning map changes) | 3 | 9 | 1 | 8 |
| Land Use Ordinance Text Amendments | 5 | 3 | 5 | 16 |
| New Subdivisions (final) | 5 | 1 | 5 | 4 |
| Subdivisions (amended)/Resubdivisions | 2 | 3 | 5 | 2 |
| Major Developments (new/amended) | 1 | 1 | 10 | 7 |
| Petition/Waiver Requests | 1 | 4 | 1 | - |
| Design Review | - | - | 1 | - |

divide a parcel of land adjacent to the new Cony High School into 56 residential lots; a proposal to construct a new retail center behind the Senator Inn on Western Avenue; a proposal to construct a new Hannaford at the old Cony site; a proposal to divide a parcel of land on Cony Road into 43 residential units; a proposal to construct a new 30-unit residential structure adjacent to the St. Paul Center on State Street; a proposal to construct a new auto and motorcycle dealership on Western Avenue; and a proposal to construct a new medical facility on the Old Belgrade Road. These projects and others occupied a significant amount of the board's time and effort.

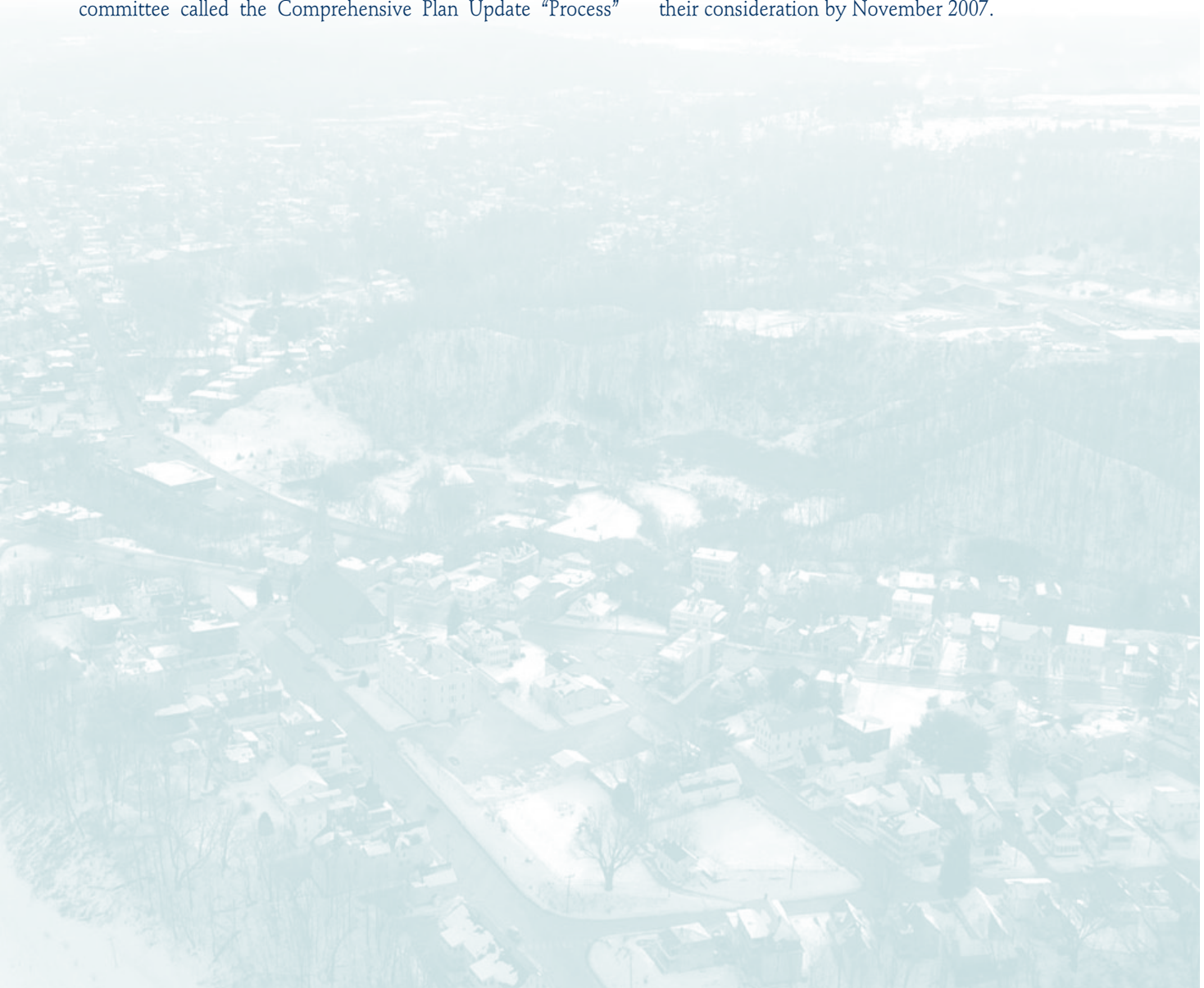
UPDATE OF COMPREHENSIVE PLAN UNDERWAY

Augusta's existing plans: 1988 Growth Management Plan and the 1996 Capital Action Plan (which included a Transportation Plan and an Open Space, Public Access, and Outdoor Recreation Plan) are being updated and unified into a single policy document for the city.

In November 2005, the City Council created a special ad-hoc committee called the Comprehensive Plan Update "Process"

Committee. That committee recommended the overall "process" for updating the plan, including the structure of the committee that would draft the new plan. In early 2006, they handed off their work to the newly formed Comprehensive Plan Committee. The Comprehensive Plan Committee had 13 members in 2006, all interested in the future of Augusta. As 2007 starts, four new members (two City Councilors and two planning board members) will join the committee and continue the work on the plan.

Since the spring of 2006, the Comprehensive Plan Committee has met monthly and set up eleven subcommittees with approximately 100 people that worked on creating the inventory on a variety of topics from transportation to the environment to housing in the city. As 2006 ended, so did the inventory phase. The committee will move into developing policies for the City's future and laying out a set of strategies to achieve that policy vision. The result will be a clear direction for the City in the coming years on topics as broad as new residential housing, economic development, environmental concerns, and many other issues. The plan is expected to get to the City Council for their consideration by November 2007.



Aerial Photography: David Gomeau

Bicentennial Nature Park



LEO ST. PETER
Park Manager

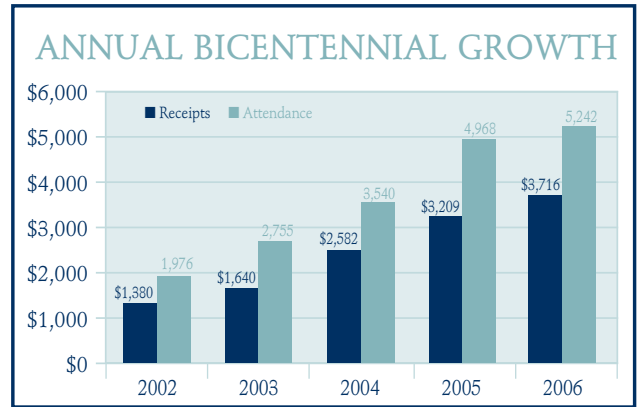
BICENTENNIAL NATURE PARK ENJOYED ANOTHER SUCCESSFUL SEASON THIS YEAR. Returning staff included Jessica Dow and Evan Stout, with newcomers Alex Kenoyer and Clint Peterson.

Park usage at Bicentennial Nature Park in 2006 again showed steady increases in attendance, gate sales, and group reservations. The founding vision for Bicentennial is beginning to materialize, with evidence that it has been embraced by the citizens of Augusta. Annually, more and more families have made Bicentennial a summer tradition providing morning quiet reading time for adults, afternoon cook-outs for the family, and evening swims for the kids to cool off. Season pass sales, increased this year from 54 in 2005 to 76 in 2006, showing an increase of 40% purchases. Notable visitors this year include Maine's First Lady, Karen Baldacci, along with several exchange students being hosted by the Baldacci family.

The park installed new swim-ropes along with several new grill sites and picnic tables.

Another area of focused improvement of service to Augusta residents by Bicentennial and its staff has been to provide a quality setting for group outings, such as birthday parties, company picnics, and professional retreats. After reviewing the Maine State Park system's model for group use, Bicentennial has begun efforts to improve group accommodations, including expansion and improvement of the group use site. Reservations of any size for any group can be held by calling 620-7010 or 626-2352.

Approximately 1,250 hours of volunteer work were recorded this year at Bicentennial making it one of the most commonly volunteered area operated by the City of Augusta. The 1,250 hours of volunteer work are divided primarily among Cony's annual Day of Caring event and China Lakes Region Alliance. During the spring, before opening day, about 200 freshmen from Cony came to the park and helped prepare for opening day. The China Lakes Region



Alliance provided a crew of eight members who worked for two weeks at the park, lining the trail to the water with cobblestones, which are being reused after being removed from the historic Water Street. Bicentennial staff and the entire City of Augusta would like to extend an immense thank you to all who volunteered time at Bicentennial in 2006.

In total, the year in review was another large success for not just the City of Augusta and Bicentennial Nature Park but also the thousands of residents who visited the park. We thank you for your support and attendance and look forward to seeing the familiar faces, along with many new ones next year!





KAREN HATCH
Director

Childcare Bureau

DRIVE PAST LINCOLN, FARRINGTON OR GILBERT Elementary School at just the right moment any weekday afternoon, as the school buses

are warming up in the parking lot, and you'll hear it: the dismissal bell or buzzer. It's a sound that signals relief to many students, but it begins a period of worry for millions of working parents whose latchkey children have no adult-supervised activity awaiting them. As far as many parents are concerned, dismissal time begins a period of vast concern about their children's well-being.

But for parents of 125 Augusta children, the bell is the beginning of something very different: afterschool programs that offer vibrant and adult-supervised sets of activities, ranging from help with homework, arts and crafts, outdoor play, gym activities, science activities, and board games. For those parents and children, after-school programs have become a regular and much-appreciated

part of daily life. The convenience of having their children stay right at school is just an added bonus of not having to go out of their way to pick them up on their way home.

Sixty children also take part in Before School Programs that are offered at Gilbert, Farrington, and Lincoln from 6:30 a.m. – 8:00 a.m.

Snacks are served each day through a contract with the Augusta School Department's Nutrition Program.

As the numbers increase at each site, so do the requirements for staffing. Whereas each site is licensed as a Childcare Center, there are educational/experience requirements for the supervisors. It has been difficult to hire staff with college degrees to work three hours a day from 2:30 p.m. – 5:30 p.m.

Summer care was once again offered at Buker Center. Next year summer care will be relocated to one of the school sites due to spaces being rented out making it too difficult to keep the children safe amongst the different groups coming in the building.

The City of Augusta's Childcare Bureau is funded through private fees (66%), Department of Human Services-Day Care Slot Grant (2%), A.S.P.I.R.E. (14%), and Childcare Voucher Program (18%).



Community Services Administration



LEIF ERIK DAHLIN
Director

THIS ANNUAL REPORT will begin by thanking Anna Blodgett for her many years of dedicated service to the City of Augusta and more importantly to those of us who live, work and play in Augusta. Anna served the City exceedingly well and signed off on November 17th in style. A wonderful retirement party was held for Anna at the Augusta Civic Center with many of her friends, family and co-workers in attendance to wish her a wonderful retirement.

With Anna's retirement, we welcome Jim Goulet who stepped up to the plate to fill the Director of Parks, Cemeteries and Trees vacancy. We wish Jim many years of success in managing the bureau.

The Buker Community Center continues to grow and mature as a facility and resource to Augusta. In addition to the Recreation Bureau, Childcare Bureau and the Augusta Boys and Girls Club, the Kennebec Valley Community College became a tenant this year offering college courses and degree programs. The Kennebec Valley Community College has been a great addition to this facility and community. The Lithgow Library Board of Trustees continues to move forward with the library expansion project. Architects have been hired to review the building program and develop a project budget for eventual referendum consideration by Council and the community. Developing detailed plans and budget is a critical piece in taking the next steps to making the expansion project a reality.

This past year we saw the consolidation of two departmental bureaus into one bureau. The Parks and Cemeteries Bureau and the Trees and Landscape Bureaus were merged. The duties and responsibilities of all tree and landscape work is now under the Parks, Cemeteries and Trees Bureau.

Other highlights worthy of noting are the installation of two new playground structures at Cunningham Park and at Buker Community Center. We saw a fairly smooth cable TV franchise transfer from Adelpia Cable to Time-Warner Cable.

Through the drive and commitment of the City Council, the City Manager's Office and the CRID Board, a significant dent was made into making some very nice improvements to the Edwards Mill Site Park, also known as Mill Park. The foundation has been set for additional improvements to occur over the next few years when funding becomes available.

One of our most significant projects this past year was the construction of the Augusta Nature Center/CATC trail. This was

a combined effort of a number of interested parties, including the Cony Boosters, Stiman Steel, Bridgecorp-Pike Industries, Augusta Public Works Bureau, Augusta Nature Center, Augusta Public Schools, Army National Guard, Calderwood Engineering, Hammond Lumber, as well as federal grants awarded for this project. This new trail will serve the Cony High students in a number of capacities, including cross county running, Nordic skiing, and nature hikes, as well as serve the greater good of the community by having a trail system to compliment the Nature Center and the Cony/CATC campus. Leo St. Peter, the City's Arborist and landscape staffer for the Parks and Cemeteries Bureau, oversaw the project and did an outstanding job bringing this project from a dream to reality.

We are always looking for ways to improve the efficiency of government while not compromising accountability. To that end, a committee of department directors was charged with looking at and making change recommendations to the City's Procurement Ordinance. After months of work reviewing and rewriting a draft Procurement Ordinance, the Augusta City Council approved a significant rewrite to the City's Procurement Ordinance. We improved procurement efficiency dramatically and ensured accountability.

MISSION OF COMMUNITY SERVICES DEPARTMENT: Augusta Community Services Department believes recreational, educational, childcare, historical, health and welfare, cultural and leisure time activities enhance the quality of life for citizens of this community.

We are dedicated to protecting, preserving, and enhancing our park system and natural resources. We meet the demands of the community through effective use of financial and human resources. Our professional staff and volunteers design and deliver quality activities and services to all people. We are committed to sound fiscal policies.

BOARDS AND COMMITTEES: The Community Services Department staff work with a number of boards and committees made up (for the most part) of Augusta residents. It is through these boards and committees that we get much of our direction and input. These stakeholders provide us with a great deal of time, commitment, energy, expertise and perspective that help us out immensely. Without these individuals and collective groups, it would be far more difficult to provide the services that we do. In addition to the following committees listed, the Community Services Department also works with numerous ad-hoc committees and external organizations: Augusta Tree Board, Cable TV Committee, CARA (Capital Area Recreation Association), Conservation Commission, Lithgow Library Board of Trustees, Old Fort Western Board of Trustees, Parks and Recreation Advisory Committee.



MARY BARTLETT
Director

Health and Welfare Bureau

THE "SAFETY NET" IS READY...

The General Assistance Program continues to be the statewide "safety net" program for those people present in Maine communities who find themselves without the financial ability or other resources needed to obtain the most basic necessities for their household, such as food, fuel, housing, electrical service, medications, etc. These folks have usually encountered hardships of various natures beyond their control leaving them in dire circumstances which threaten their immediate health and safety.

Every community in Maine is required by State Statute to administer a General Assistance Program and to allow any person physically present in their community to apply readily for necessities needed. All applications are confidential by law.

In Augusta, the City Health and Welfare Bureau administers the General Assistance Program at our offices in the Augusta City Center. We do not require appointments - we take applications on a walk-in basis. There are no age limitations. Anyone may

apply who is present in Augusta with the intent to remain here. A decision is made on each completed application within 24 hours. Those found eligible receive assistance right away in the form of purchase orders payable to local merchants.

General assistance is both a financial aid program and a resource program. We often can effectively connect applicants with other resources, agencies, facilities and programs that can serve as supplements or alternatives to alleviate the need for General Assistance on a long-term basis.

ALWAYS LOOKING AHEAD...

We have been able to develop productive and lasting relationships with the many, many agencies and programs - both governmental and non-governmental - that are located in or close to this service center community. Altogether, we comprise a powerful network of organizations that are dedicated to constantly and effectively using our combined strengths to improve and expand services for the most needy and vulnerable in our communities. We appreciate and highly value the cooperation and ongoing enthusiasm of all those involved.

AUGUSTA GENERAL ASSISTANCE PROGRAM EXPENDITURES AS REPORTED TO STATE OF MAINE DEPARTMENT OF HEALTH AND HUMAN SERVICES

| EXPENDITURES FOR CLIENT SERVICES | FY 2005 | | FY 2006 | |
|----------------------------------|-----------------|---------------|-----------------|---------------|
| Housing, Energy, Fuel | \$59,664 | 80.0% | \$46,900 | 80.2% |
| Food, Clothing, Etc. | 7,475 | 10.0% | 4,908 | 8.4% |
| Medical, RX, Burials | 7,558 | 10.0% | 6,657 | 11.4% |
| TOTAL | \$74,697 | 100.0% | \$58,465 | 100.0% |
| FUNDING SOURCES FOR ABOVE | | | | |
| State of Maine, DHS | \$37,348 | 50.0% | \$29,233 | 50.0% |
| SSI Interim Asst. Reimb., etc. | 14,460 | 19.0% | 5,727 | 9.8% |
| Net Cost to Augusta | 22,889 | 31.0% | 23,505 | 40.2% |
| TOTAL | \$74,697 | 100.0% | \$58,465 | 100.0% |

Lithgow Public Library



ELIZABETH POHL
Director

IN ITS 111TH YEAR OF SERVICE TO THE AUGUSTA COMMUNITY, THE LITHGOW PUBLIC LIBRARY:

- Attracted 139,616 visitors, for a monthly average of 11,635 people.
- Circulated 164,506 books, periodicals and audiovisual items.
- Answered 7,000 reference questions, 15% by telephone and e-mail.
- Provided 11,703 hours of usage on 10 public access computers.
- Created and produced programs for infants, toddlers, preschoolers, children and teens, including story times, knitting, theater, film and book discussions, and the annual summer reading program, attracting 4,960 people.
- Sponsored 30 musical and educational programs for adults, hosted two monthly book discussion groups, and provided free computer training to the public, with 1,115 people attending.
- Presented monthly outreach programs to residents of 6 elder care facilities.
- Participated in on-line requesting of materials through Minerva and Maine Info Net, resulting in 19,395 interlibrary loan transactions, an 8% increase from last year and a 44% increase from 2004.
- Along with 5 other Augusta libraries, presented our third "one book" community program, A Capital Read 2006. Over 2,000 people in the area read *Before You Know Kindness*, by Chris Bohjalian, and 500 people attended the 13 related programs in March.
- Worked with a new City Council-appointed Building Committee to select an architect for the revision of the library's expansion and renovation plans.
- Cheered the demolition of the former Rite Aid building, which cleared the way for an improved public library for the community.

"As there was a general desire that a library building should be erected as soon as practicable the Trustees made through the public press an appeal to citizens to furnish the necessary aid..."

– Charles E. Nash,
Secretary to the Lithgow Library
Building Committee, 1896.





BRUCE CHASE
Director

Recreation Bureau

THE CITY OF AUGUSTA RECREATION BUREAU offered a number of activities in 2006. We had 250 kids playing in our Youth Soccer Program, along with 225 kids playing in

the fall football league. We also have 250 kids playing basketball this winter. Other programs offered through the Recreation Bureau are baton lessons, youth cheerleading, karate, judo, lacrosse, field hockey, adult volleyball, adult basketball league, Pee Wee Sports for children ages 3 – 5, and a number of adult trips offered monthly.

We also opened the Buker Community Center (former Buker School) with a number of new activities offered like Home School Gym, Pre-School Gym and Fun time, Senior Citizen Clubhouse with daily activities. In July, we moved the Recreation and Childcare Bureaus to the Buker Community Center, so everything is under one roof. The Boys and Girls Club Teen Center is also located at this location for the teens of the community.

The summer playground program was given new life this past year. We offered Camp Buker to the Augusta kids.

We went to each playground in the morning and bused the kids to Buker Community Center for a fun filled morning of activities. In the afternoon, we bused the kids back to the playground where they could use the pools. This program had over 100 kids registered and our daily attendance was around 55 kids. Again this year, we had a collaborative effort with the Kennebec Valley YMCA to operate our three City pools.

This past summer, the Waterfront Wednesday concerts were a huge success with six groups performing throughout the summer on the waterfront. In the fall, we again had a collaborative effort with the Augusta Jaycees to offer the Haunted House at Buker Center during Halloween.

A number of sports clinics and leagues were offered throughout the summer, including basketball, soccer, track and field, football, field hockey, golf, tennis, and lacrosse.

Many of our activities were made possible through the cooperation of the Augusta School Department, which makes the gyms available for use for recreational programs. We would also like to thank all of the volunteers that donated their time throughout the year to make our programs a success for everyone in our community. Cooperation with local sports associations and service clubs also help to expand program offerings through the sharing of facilities and other services.



"we would like to thank all of the volunteers that donated their time throughout the year to make our programs a success for everyone in our community"

Old Fort Western



JAY ADAMS
Director and Curator

**"I HAVE NEVER BEEN
BIG ON HISTORY BUT
I REALLY ENJOYED IT!"**

This comment from an Augusta resident who visited the fort this summer sum up very nicely what Old Fort Western is all about. Yes, the trustees and staff are charged with protecting and preserving the main house and the other structures and grounds that make up Fort Western. Yes, they know and understand the fort's history and how that history relates to earlier times in the community and on the Kennebec. But their main job is to use the site and its history to help make visitors of all kinds and from all over – not just the history buffs, but everyone – more aware of how the past influences our own lives and times, and to make becoming aware interesting - and even fun.

All involved work very hard to make it this way. Their efforts last year were also recognized by a couple from Topsham who wrote, "The staff and guides really made it fun!" and by a family from Arkansas who said, "All the extra information was really fun! (The price was right, too)."

Thanks to Augusta resident Margaret O'Connor, who completed six years (three years as chair) on the Board of Trustees during 2006. Congratulations to City residents Janet C. Doerr and Darek M. Grant, who were appointed to the Board by the Mayor and City Council during the year. And thanks to the other trustees, all Friends of Old Fort Western, City staff, and all other Augusta residents who visited and/or helped to make Old Fort Western, in the words of some folks from Scarborough, ..."fun as well as informative."

Historians James Kirby Martin (2nd from left) and David McCullough (4th from left) and Fort Western staff and visiting teachers during Summer Institute.

During 2006, the Fort's trustees, in cooperation with the Old Fort Western Fund, took the following steps to make sure that the site was in good shape and that the programs that make history meaningful and fun continued:

- Re-shingled the main house roof.
- Hosted a public discussion following the airing of the PBS film, "The War that Made America."
- Joined the "Time Travelers" program, which offers fort members discounts at historic sites and museums nationwide.
- Co-sponsored (with Maine Preservation) an old house workshop.
- Introduced Youth Opportunities, a mentoring program for area middle and high school students.
- Conducted the fifth annual Fort-to-Fort Canoe and Kayak Expedition.
- Had more than 80 youngsters participate in the summer Apprentice Program.
- Obtained a copy of previously unknown-to-the-fort Howard Store account book.
- Toured historian David McCullough through the fort as part of summer institute for Maine social studies teachers.



“The staff and guides
really made it fun!”

- Introduced a new school program about Maine’s role in the ratification of the U. S. Constitution in support of the recent Federal mandate to teach about the Constitution on the anniversary of its adoption.
- Joined with the Arnold Expedition Historical Society to host a tour of Kennebec River portages used by Benedict Arnold’s forces in 1775.
- Raised some \$15,000 in grant money to support new and on-going programs.



Summer apprentice program





ANNA D. BLODGETT
Director

Bureau of Parks and Cemeteries

AS ALWAYS, THIS BUREAU had a very busy and productive year in 2006. Without the dedication of all of its employees, the City of Augusta would not be the beautiful place that it is to work and live.

This bureau maintains the rotaries, parks, playgrounds, flower gardens, swimming pools, tennis courts, basketball courts, athletic fields and the City's 17 cemeteries. Under a contract with the School Department, we maintain all school grounds and prepare the fields for all middle school and high school athletics.

There are 3 full-time foremen, 2 skilled laborers and approximately 35 seasonal employees for our very busy schedules.

PARKS

Our flower gardens were beautiful again this year thanks to Karen Cadwell. This was Karen's last year of designing and maintaining our flower gardens. She decided to retire and enjoy her own gardens and the other gardens she designs. The City will certainly miss her expertise, wonderful work ethic and dedication. All of our annuals for our flower gardens were again donated by Longfellow Greenhouses in Manchester. Thank you so much Scott Longfellow!

Major projects this year for the Parks Bureau were two more new playgrounds at the Cunningham Park on North Street and the Buker Center Playground on the corner of Capitol Street Extension and Armory Street. This completed the replacement of the old wooden playsets that were rotted and dangerous. It was a great feeling to accomplish this for the children in our community. These playgrounds were purchased from Miracle Playground Equipment Company through the City's bid process.

Two other large and much needed projects for 2006 were electrical overhauls at Eastside Boat Landing Park and at Williams lighted basketball court. New steel poles were installed at ESBLP, as well as an additional pole to light the new playground for safety purposes. All new underground wiring was installed to bring it up to safety codes. At Williams, the basketball court received new wiring, resetting and replacing of poles and new lighting fixtures.

Another project was the installation of a new iron fence at the mini-park on North Water Street. This completes the area's new fencing and looks very attractive with the Mill Park project.

In cooperation with Efficiency Maine, the large downtown tree at Bus Depot was lit with LCD Christmas lights this year. The lights were free to the City as part of a grant. There was an electrical savings to the City of more than \$1,400 by using these new lights.

City Arborist Leo St. Peter was very busy this year with numerous special projects. Along with plantings and takedowns throughout the City's parks and cemeteries, he supervised, as well as planted more than 60 large trees along Canal Street in Mill Park, helped clear and supervised the Vocational Technical Center's new trail system that runs from Route 105 to the new Cony High School, and also oversaw Bicentennial Nature Park.

Other parks projects during 2006:

- Holiday decorations throughout the City.
- Purchased new mowing equipment.
- Completion of repairs at McCall and Calumet pools.
- Downtown holiday tree lighting and fireworks.
- 4th of July fireworks.
- Maintained Blaine Memorial Park by contract with the State.
- New flower planters at Augusta Airport.
- United Way Day of Caring.
- Ice skating rinks.

Cunningham Playground



Removing docks from East Side boat landing.

"without the dedication of all of its employees, the City of Augusta would not be the beautiful place that it is to work and live"

CEMETERIES

A new informational sign was installed at the entrance to Mt. Hope, as well as a flower garden in front of each pillar for the first time.

Other cemetery projects during 2006 were:

Memorial Day preparations.

Foundations for new monuments.

Set government markers.

Fertilized many areas.

Maintained old St. Mary's Cemetery by contract.

Began new street signage project in Mt. Hope Cemetery.

There were 62 burials in City-owned cemeteries in 2006.

This will be my last annual report as I retired as of November 17, 2006. It has been a wonderful opportunity to make whatever improvements I could to the aesthetics of the City of Augusta and to serve its citizens to the best of my abilities.



New information sign at Mount Hope Cemetery



Augusta Tree Board



BRIAN MARSON, III
Chair

THE AUGUSTA TREE BOARD'S MISSION

statement reads: "The Augusta Tree Board shall be responsible for the planting and preservation of trees in our City of Augusta's streets, parks, and school grounds for the beautification and enjoyment of its residents and visitors for now and for the future years." In 2006, the Augusta Tree Board certainly lived up to its mission statement as it has done every year since it was founded in 1993. Once again, the City of Augusta has recognized the value of its trees to the community by declaring the month of May as Arbor Month in the City of Augusta. Throughout Arbor Month, the Augusta Tree Board, working collaboratively with the Community Services Department, coordinated several programs to help raise awareness of the importance of a healthy urban forest.

Annual Arbor Day tree plantings were held at all of the City's schools, including St. Mary and St. Augustine schools. As with other years, the plantings were very successful. It was reported that the students were very enthusiastic and there was a lot of hands-on involvement from both the students and faculty. Since I have been on the board, we have planted over 60 trees at these schools.

The City of Augusta received its twelfth consecutive Tree City USA award.

The Augusta Tree Board Annual Art Exhibit was held at City Center. The exhibit included woodcut prints of trees and landscapes from our city greenspaces and cemeteries. Cony High School Art students created the woodcuts, produced and matted the prints, and assisted with the exhibit.

During "A Day at Savage Park," another tree was planted at Savage Park with the help of students from Cony High School. The students planted a tree and also applied new bark mulch to many of the existing trees in the park.

The Augusta Tree Board also offers a Memorial Tree Program, where an individual, group, or business can have a tree planted in memory or honor of a loved one or an event.

Augusta Tree Board members are: Brian Marson, III, Connie Packard, Ginny Goodlet, Charlene Hamiwka, Margaret O'Connor, Judith Kypragoria, and Tom Doore. Currently, we still have openings on the board and will be working hard to fill these positions to bring the board to full strength. The Augusta Tree Board is looking forward to continuing to work closely with City staff in all aspects of maintaining and improving our community forest in an effort to make Augusta one the best looking cities in the country.





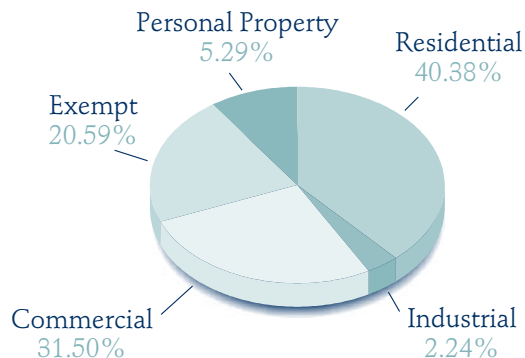
DONALD CADWELL
Assessor

Assessor's Bureau

DURING THE 2006 CALENDAR YEAR, THIS office processed 767 deeds and 794 mortgages. The majority of the sales were

single-family homes with an average sale price of \$128,300. There were 371 residential sales and 46 commercial sales during 2006. Based on the current ratio study for residential property, the average assessment ratio is 93% of market value.

This was the ninth year for the Maine Resident Homestead Property Tax Exemption. The total number of exemptions for this program was 4,229. The total valuation of all tax exemptions, including veterans, blinds, parsonages and homesteads was \$58,737,600.



This office oversees 8,428 taxable real estate accounts with a total taxable value of \$1,364,574,200 (after exemptions) and 1,000 taxable personal property accounts with a total taxable value of \$97,315,600. We also have 439 accounts, which are totally exempt with a total value of \$378,980,900.

For 2006-2007 tax year, the City implemented a revaluation of all properties. The summary of valuation changes by category for the year is as follows:

2006-2007 VALUATION BY CATEGORY

| | FY06 | Percent | FY07 | Percent | Change |
|---------------------|-------------|---------|---------------|---------|--------|
| Residential | 486,627,700 | | 802,115,500 | | |
| Personal Exemptions | -47,198,600 | | -58,737,600 | | |
| Subtotal | 439,429,100 | 47.30% | 743,377,900 | 50.85% | 3.55 |
| Commercial | 360,193,000 | 38.81% | 579,918,000 | 39.67% | 0.86 |
| Industrial | 34,572,200 | 3.72% | 41,278,300 | 2.82% | -0.9 |
| Total Real Estate | 834,194,300 | | 1,364,574,200 | | |
| Personal Property | 93,978,600 | 10.17% | 97,315,600 | 6.66% | -3.51 |
| Total Taxable | 928,172,900 | 100% | 1,461,889,800 | 100% | |

Audit Bureau

The Audit Bureau oversees and administers the City's financial and accounting system for the General Fund, Special Revenues, Grants, Capital Projects, Enterprise Funds, and Interservice Fund.

Bureau staff includes the City Auditor and the Deputy Auditor. In the past year, we have implemented the requisition and purchasing system, set up the permissions for the de-centralization of payroll entry, implemented positive pay and internet bank transfers with our banking facility, and revamped the monthly billing process for our landfill facility.



DIANE WHITE
Auditor

In the coming year, we will be implementing the Fixed Asset/Inventory module.

Our primary goal is to continue to receive clean audits and to keep accounting controls in place as required by City Charter, federal and state law.

CITY OF AUGUSTA, MAINE
BALANCE SHEET GOVERNMENTAL FUNDS
JUNE 30, 2006

| | General | New Cony High School | Other Governmental Funds | Total Governmental Funds |
|------------------------------------------------|-------------------|-------------------------|--------------------------------|--------------------------------|
| ASSETS | | | | |
| Cash | 16,137,025 | 4,478,101 | 455,542 | 21,070,668 |
| Investments | 8,881,709 | 0 | 475,981 | 9,357,690 |
| Receivables: | | | | |
| Taxes receivable | 989,866 | 0 | 0 | 989,866 |
| Tax liens | 390,132 | 0 | 0 | 390,132 |
| Due from other governments | 72,610 | 0 | 551,342 | 623,952 |
| Accounts receivable, net | 177,074 | 0 | 120,737 | 297,811 |
| Notes receivable | 0 | 0 | 66,762 | 66,762 |
| Interfund loans receivable | 0 | 479,289 | 4,661,522 | 5,140,811 |
| Inventory | 3,001 | 0 | 34,770 | 37,771 |
| Prepaid items | 113,085 | 0 | 4,313 | 117,398 |
| TOTAL ASSETS | 26,764,502 | 4,957,390 | 6,370,969 | 38,092,861 |
| LIABILITIES AND FUND BALANCES | | | | |
| Liabilities: | | | | |
| Accounts payable and other accrued liabilities | 1,673,737 | 1,969,753 | 150,095 | 3,793,585 |
| Accrued payroll and benefits | 2,053,087 | 1,870 | 253,177 | 2,308,134 |
| Escrow payable | 2,400 | 0 | 0 | 2,400 |
| Deferred revenue | 1,009,747 | 0 | 0 | 1,009,747 |
| Taxes received in advance | 38,289 | 0 | 0 | 38,289 |
| Interfund loans payable | 10,150,902 | 0 | 2,606 | 10,153,508 |
| TOTAL LIABILITIES | 14,928,162 | 1,971,623 | 405,878 | 17,305,663 |
| FUND BALANCES (DEFICITS): | | | | |
| Reserved for: | | | | |
| Encumbrances - City | 223,596 | 0 | 98,162 | 321,758 |
| Encumbrances - School | 389,227 | 0 | 0 | 389,227 |
| Noncurrent receivables | 0 | 0 | 66,762 | 66,762 |
| Inventory | 0 | 0 | 34,770 | 34,770 |
| Nonexpendable trust principal | 0 | 0 | 609,243 | 609,243 |
| Unreserved, reported in: | | | | |
| General fund: | | | | |
| City designated | 3,506,278 | 0 | 0 | 3,506,278 |
| School designated | 981,777 | 0 | 0 | 981,777 |
| City undesignated | 4,839,973 | 0 | 0 | 4,839,973 |
| School undesignated | 1,895,489 | 0 | 0 | 1,895,489 |
| Special revenue funds | 0 | 0 | 1,741,391 | 1,741,391 |
| Capital projects funds | 0 | 2,985,767 | 1,808,402 | 4,794,169 |
| Permanent funds | 0 | 0 | 1,606,361 | 1,606,361 |
| TOTAL FUND BALANCES (DEFICITS) | 11,836,340 | 2,985,767 | 5,965,091 | 20,787,198 |
| TOTAL LIABILITIES AND FUND BALANCES | 26,764,502 | 4,957,390 | 6,370,969 | |

CITY OF AUGUSTA, MAINE
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
 BUDGET AND ACTUAL GENERAL FUND
 FOR THE YEAR ENDED JUNE 30, 2006

| | Budgeted amounts | | Actual | Variance with final budget positive (negative) |
|----------------------------------------------------------------------|--------------------|--------------------|-------------------|------------------------------------------------------|
| | Original | Final | | |
| REVENUES | | | | |
| Taxes | 25,985,075 | 25,985,075 | 25,861,766 | (123,309) |
| Licenses and permits | 116,395 | 116,395 | 219,924 | 103,529 |
| Intergovernmental | 13,789,847 | 13,789,847 | 13,817,461 | 27,614 |
| Tuition and other charges - education | 1,989,839 | 1,989,839 | 2,082,611 | 92,772 |
| Charges for services | 264,873 | 264,873 | 275,021 | 10,148 |
| Fees and fines | 58,000 | 58,000 | 53,462 | (4,538) |
| Unclassified | 465,835 | 465,835 | 494,799 | 28,964 |
| Investment earnings | 438,463 | 438,463 | 844,846 | 406,383 |
| TOTAL REVENUES | 43,108,327 | 43,108,327 | 43,649,890 | 541,563 |
| EXPENDITURES: | | | | |
| Current: | | | | |
| Legislative and executive | 648,348 | 590,869 | 589,899 | 970 |
| Finance and administration | 1,443,548 | 1,529,042 | 1,464,086 | 64,956 |
| City services | 1,278,359 | 1,298,384 | 1,237,988 | 60,396 |
| Community services | 2,053,512 | 2,083,717 | 2,020,853 | 62,864 |
| Public safety | 5,417,264 | 5,419,514 | 5,232,339 | 187,175 |
| Public works | 3,000,387 | 3,110,620 | 2,863,705 | 246,915 |
| Education | 24,386,814 | 24,609,954 | 23,893,952 | 716,002 |
| Retirement and insurance | 1,557,644 | 1,557,644 | 1,563,118 | (5,474) |
| Utilities | 1,950,633 | 1,950,633 | 1,953,588 | (2,955) |
| Unclassified | 1,279,006 | 1,279,006 | 1,321,993 | (42,987) |
| Debt service (excluding education) | 1,305,834 | 1,305,834 | 1,305,832 | 2 |
| TOTAL EXPENDITURES | 44,321,349 | 44,735,217 | 43,447,353 | 1,287,864 |
| EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES | (1,213,022) | (1,626,890) | 202,537 | 1,829,427 |
| OTHER FINANCING SOURCES (USES): | | | | |
| Budgeted utilization of surplus - City | 859,722 | 1,110,365 | 0 | (1,110,365) |
| Budgeted utilization of surplus - School | 720,000 | 720,000 | 0 | (720,000) |
| Use of carry forwards - City | 0 | 190,728 | 0 | (190,728) |
| Use of carry forwards - School | 0 | 223,140 | 0 | (223,140) |
| Operating transfers to other funds - City | (534,700) | (785,343) | (816,112) | (30,769) |
| Operating transfers to other funds - School | (480,000) | (480,000) | (480,000) | 0 |
| Operating transfers from other funds | 648,000 | 648,000 | 646,570 | (1,430) |
| TOTAL OTHER FINANCING SOURCES (USES) | 1,213,022 | 1,626,890 | (649,542) | (2,276,432) |
| NET CHANGE IN FUND BALANCE - BUDGETARY | - | - | (447,005) | (447,005) |
| RECONCILIATION TO GAAP BASIS: | | | | |
| Add back: encumbrances expended in budgetary - City | | | 223,596 | |
| Add back: encumbrances expended in budgetary - School | | | 389,227 | |
| Transfers to reserves from undesignated fund balance | | | 0 | |
| Change in reserves | | | (20,106) | |
| NET CHANGE IN FUND BALANCE - GAAP BASIS | | | 145,712 | |
| Fund balance, beginning of year | | | 11,690,628 | |
| Fund balance, end of year | | | 11,836,340 | |

CITY OF AUGUSTA, MAINE
STATEMENT OF NET ASSETS PROPRIETARY FUNDS
JUNE 30, 2006

| | Business-type Activities - Enterprise Funds | | | | Totals | Governmental Activities - Internal Service |
|---------------------------------------------------|---------------------------------------------|------------------------|----------------|----------------|-------------------|--------------------------------------------------|
| | Augusta Civic Center | Hatch Hill Landfill | Airport | Ambulance | | |
| ASSETS | | | | | | |
| Current assets: | | | | | | |
| Cash | 9,203 | - | - | - | 9,203 | - |
| Investments | 689,616 | - | - | - | 689,616 | - |
| Accounts receivable, net | 219,424 | 94,510 | 113,919 | 246,440 | 674,293 | 7,885 |
| Interfund loans receivable | - | 5,077,613 | - | - | 5,077,613 | 240,014 |
| Prepaid expenses | 13,138 | 36,524 | 2,562 | 2,741 | 54,965 | 2,538 |
| Inventory | 17,541 | - | - | - | 17,541 | 149,570 |
| TOTAL CURRENT ASSETS | 948,922 | 5,208,647 | 116,481 | 249,181 | 6,523,231 | 400,007 |
| NONCURRENT ASSETS | | | | | | |
| Property, plant, and equipment: | | | | | | |
| Land | 390,000 | 38,950 | - | - | 428,950 | - |
| Buildings | 7,403,839 | 23,372 | - | - | 7,427,211 | - |
| Equipment and vehicles | 1,380,202 | 868,372 | - | 395,075 | 2,643,649 | 3,637,298 |
| Hatch Hill landfill system | - | 14,685,287 | - | - | 14,685,287 | - |
| Less accumulated depreciation | (3,759,153) | (8,309,567) | - | (196,965) | (12,265,685) | (2,191,619) |
| TOTAL NONCURRENT ASSETS | 5,414,888 | 7,306,414 | - | 198,110 | 12,919,412 | 1,445,679 |
| TOTAL ASSETS | 6,363,810 | 12,515,061 | 116,481 | 447,291 | 19,442,643 | 1,845,686 |
| LIABILITIES | | | | | | |
| Current liabilities: | | | | | | |
| Accounts payable | 71,558 | 40,806 | 10,541 | 36,755 | 159,660 | 33,637 |
| Accrued wages and benefits payable | 17,886 | 6,611 | 2,812 | 11,288 | 38,597 | 4,891 |
| Accrued compensated absences | 93,256 | 98,621 | 14,256 | 9,659 | 215,792 | 26,659 |
| Refundable deposits | 39,650 | - | - | - | 39,650 | - |
| Current portion of bonds payable | 226,315 | 485,000 | - | - | 711,315 | - |
| Current portion of leases payable | 22,804 | - | - | - | 22,804 | - |
| Interfund loans payable | 113,964 | - | 88,757 | 102,209 | 304,930 | - |
| TOTAL CURRENT LIABILITIES | 585,433 | 631,038 | 116,366 | 159,911 | 1,492,748 | 65,187 |
| NONCURRENT LIABILITIES | | | | | | |
| Bonds payable | 3,168,425 | 6,305,000 | - | - | 9,473,425 | - |
| Accrued landfill closure and postclosure costs | 0 | 4,281,870 | - | - | 4,281,870 | - |
| TOTAL NONCURRENT LIABILITIES | 3,168,425 | 10,586,870 | - | - | 13,755,295 | - |
| TOTAL LIABILITIES | 3,753,858 | 11,217,908 | 116,366 | 159,911 | 15,248,043 | 65,187 |
| NET ASSETS | | | | | | |
| Invested in capital assets, net of related debt | 1,997,344 | 516,414 | - | 198,110 | 2,711,868 | 1,445,679 |
| Unrestricted | 612,608 | 780,739 | 115 | 89,270 | 1,482,732 | 334,820 |
| TOTAL NET ASSETS | 2,609,952 | 1,297,153 | 115 | 287,380 | 4,194,600 | 1,780,499 |

Entire financial report may be viewed in the City Manager's Office.

CITY OF AUGUSTA, MAINE
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2006

| | Business-type Activities - Enterprise Funds | | | | Enterprise Fund Totals | Governmental Activities - Internal Service |
|---------------------------------------------------------|---------------------------------------------|------------------------|----------------|------------------|---------------------------|--------------------------------------------------|
| | Augusta Civic Center | Hatch Hill Landfill | Airport | Ambulance | | |
| OPERATING REVENUES | | | | | | |
| Rental income | 1,160,690 | - | 45,649 | - | 1,206,339 | - |
| Fees | - | 2,549,481 | 64,005 | 1,164,557 | 3,778,043 | 1,342,631 |
| Food and beverage sales | 1,595,561 | - | 168 | - | 1,595,729 | - |
| State of Maine | - | - | 322,433 | - | 322,433 | - |
| Miscellaneous | 172,834 | 133,394 | - | - | 306,228 | 15,395 |
| TOTAL OPERATING REVENUES | 2,929,085 | 2,682,875 | 432,255 | 1,164,557 | 7,208,772 | 1,358,026 |
| OPERATING EXPENSES | | | | | | |
| Personnel services | 1,390,113 | 431,481 | 207,767 | 752,257 | 2,781,618 | 337,096 |
| Contractual services | 404,411 | 1,161,029 | 164,708 | 68,613 | 1,798,761 | 58,283 |
| Supplies and materials | 530,724 | 107,289 | 37,275 | 65,751 | 741,039 | 660,566 |
| Fixed charges | 21,394 | 195,621 | 13,109 | 286,271 | 516,395 | - |
| Capital outlay | 999 | 8,523 | 2,615 | 6,597 | 18,734 | 3,652 |
| Depreciation | 275,820 | 708,070 | - | 43,069 | 1,026,959 | 277,263 |
| Miscellaneous | - | - | 1,256 | - | 1,256 | - |
| TOTAL OPERATING EXPENSES | 2,623,461 | 2,612,013 | 426,730 | 1,222,558 | 6,884,762 | 1,336,860 |
| OPERATING INCOME (LOSS) | 305,624 | 70,862 | 5,525 | (58,001) | 324,010 | 21,166 |
| NONOPERATING REVENUE (EXPENSE) | | | | | | |
| Interest income | 16,052 | 1,948 | - | - | 18,000 | - |
| Interest expense | (204,891) | (406,659) | (5,410) | (6,740) | (623,700) | (11,973) |
| Gain (loss) of sale of equipment | - | - | - | (5,494) | (5,494) | 28,211 |
| TOTAL NONOPERATING REVENUE (EXPENSE) | (188,839) | (404,711) | (5,410) | (12,234) | (611,194) | 16,238 |
| NET INCOME (LOSS) BEFORE OPERATING TRANSFERS | 116,785 | (333,849) | 115 | (70,235) | (287,184) | 37,404 |
| OPERATING TRANSFERS | | | | | | |
| Transfer from (to) other funds | (100,000) | - | - | 7,615 | (92,385) | (100,000) |
| TOTAL OPERATING TRANSFERS | (100,000) | - | - | 7,615 | (92,385) | (100,000) |
| Change in net assets | 16,785 | (333,849) | 115 | (62,620) | (379,569) | (62,596) |
| TOTAL NET ASSETS, BEGINNING OF YEAR | 2,593,167 | 1,631,002 | - | 350,000 | 4,574,169 | 1,843,095 |
| TOTAL NET ASSETS, END OF YEAR | 2,609,952 | 1,297,153 | 115 | 287,380 | 4,194,600 | 1,780,499 |

City Clerk/Treasurer



BARBARA WARDWELL
City Clerk/Treasurer

THE FOLLOWING ARE the annual reports for the Offices of the City Clerk and City Treasurer covering the period from January 1, 2006 through December 31, 2006.

Vital statistics represented are births, deaths, marriages, State of Maine and City of Augusta licenses and permits; as well as, election results and voter registration statistics following the Primary Election held on June 13, 2006 and the General and Municipal Election held on November 7, 2006.

Collection statistics represented include the revenues from the boat, ATV and snowmobile taxes and fees collected in 2006. Also included is the number of new motor vehicle registrations, renewals, along with the number of vehicle registration renewals completed on-line through Rapid Renewal. In addition, we are responsible for the billing and collection of property and real estate taxes. All City transactions, such as wires, transfers, bond payments, Automated Clearing House (ACH), and investments are processed by this office.

The State and Federal Governments introduced some changes for the November General and Municipal Election. The City piloted the State of Maine's Central Voter Registration (CVR) system along with four other municipalities. This system allows access to State-wide voter information. It also enables municipalities to process and track absentee ballots and voter history more efficiently. In addition to CVR, the Accessible Voting System (AVS) was available at each polling place and was used by 11 voters.

We have converted to the Maine Online Sportsman's Electronic System (MOSES) to process boat, ATV and snowmobile registrations. At this time, only municipalities have access to this on-line system for registration, but hunting and fishing licenses may be purchased on-line from your computer at home.

The City's website www.augustamaine.gov will direct you to the City Clerk/Registrar or City Treasurer/Tax Collector for your requests and answers to many of your questions.

I want to take this opportunity to thank all my staff for their support and determination to successfully overcome all the challenges faced in 2006.

CITY CLERK'S OFFICE 1/1/2006 - 12/31/2006 STATISTICS

| | | | | | |
|-------------------------------------|-------|--------------------------------------|-----|---------------------------------------------|-----|
| Gender Change | 0 | Military Dependent Combo | 0 | Dancing Licenses | 15 |
| Annulment | 0 | Military Dependent Fish | 0 | Food Seller's Permits | 16 |
| Births Recorded | 581* | Military Dependent Hunt | 0 | Games of Chance - Blanket Letters | 10 |
| Deaths Recorded | 516** | Muzzleload Licenses | 50 | Games of Chance - Single | 3 |
| Delayed Birth | 0 | Non-Resident Combo | 0 | Going Out of Business | 1 |
| Depositions | 50 | Non-Resident Duck | 0 | Going Out of Business Extension | 1 |
| Fetal Deaths | 3 | Non-Resident Fish | 6 | Junkyard Permits | 2 |
| Marriages | 159 | Non-Resident Hunt/Small Game | 4 | Lunchmobile Licenses | 6 |
| Dog Licenses: | | Non-Resident Jr. Hunt | 0 | Malt Liquor Licenses | 34 |
| Males/Females | 270 | Resident Combo Licenses | 401 | Mass Outdoor Gathering (licensed by Police) | 0 |
| Spayed Females/Neutered Males | 1,341 | Resident Fish Licenses | 585 | Massage Therapist | 0 |
| Kennels | 2 | Resident Hunt Licenses | 209 | Micropigmentation License | 1 |
| Hearing/See Guide Dogs | 6 | Resident Jr. Hunt Licenses | 55 | Name Transfer | 0 |
| Replacement Licenses | 15 | Resident Small Game Licenses | 5 | Off-Premise Catering | 9 |
| Service/Search/Rescue Dogs | 8 | Crossbow | 1 | Pawnbroker License | 1 |
| Transfers | 3 | Supersport Licenses | 4 | Roller Skating Rink License | 0 |
| Archery Licenses | 47 | 1-Day Fish | 7 | Special Amusement Permits | 12 |
| Archery/Expanded Season | 24 | 7-Day Fish | 36 | Spirituous and Vinous Liquor Licenses | 27 |
| Archery/Fish Combo | 3 | 15-Day Fish | 2 | Tattoo Licenses | 6 |
| Bear Permits | 17 | Superpack | 2 | Taxi Driver Licenses | 60 |
| Complimentary Bear Permit | 1 | Atlantic Salmon | 2 | Taxi Operator Licenses | 22 |
| Over 70 Lifetime Fish/Hunt Licenses | 11 | Address Transfers | 0 | Transient Seller | 1 |
| Complimentary Muzzleload | 3 | Automobile Graveyard Permit | 1 | Victualer's Licenses | 149 |
| Coyote Night Hunt | 8 | Beano Permits (Yearly/Special) | 6 | Vinous Liquor Licenses | 5 |
| Duck Stamps | 36 | Billiard Licenses | 6 | | |
| Duplicate Licenses | 2 | Body Piercing Licenses | 5 | *Augusta Residents - 160 | |
| Fall/Spring Turkey Permits | 8/78 | Bottle Club License | 1 | Augusta Residents Out of Town - 75 | |
| Military Combo | 3 | Bowling Alley | 1 | **Augusta Residents - 225 | |
| | | Burial Permit | 544 | Augusta Residents Out of Town - 24 | |
| | | Coin-operated Amuse. Device Licenses | 17 | | |

2006 STATISTICS
JANUARY - DECEMBER

| INLAND FISHERIES & WILDLIFE | | | BUREAU OF MOTOR VEHICLES | | |
|-----------------------------|-------------|--------------|----------------------------------------------------------|----------------|--------------|
| | Amount | Transactions | | Amount | Transactions |
| Boat Excise Tax | \$12,705.40 | 821 | Auto Excise Tax | \$2,644,017.83 | 17,137 |
| Registration Fees (IF&W) | \$12,702.00 | 763 | Registration Fees (BMV) | \$460,813.67 | 16,541* |
| Water Protection Fees | \$6,625.00 | 735 | Agent Fees | \$52,688.00 | 16,541 |
| ATVs | \$3,631.00 | 110 | Sales Tax | \$145,554.50 | 1,965 |
| Snowmobiles | \$2,013.00 | 61 | Title Fees | \$31,114.00 | 1,363 |
| Agent Fees | \$1,669.00 | 1,669 | Rapid Renewal Program (RRP) (excise tax paid on-line) | \$205,580.47 | 1,441 |

*NEW REGISTRATIONS - 4,216 RENEWALS - 16,541 DUPLICATES - 570

| VOTER REGISTRATION REPORT OF REGISTERED VOTERS JUNE 13, 2006 | WARD | DISTRICT | D | R | U | G | X | TOTALS |
|--------------------------------------------------------------------|------|----------|-------|-------|-------|-----|-------|--------|
| | 1 | 56 | 346 | 266 | 258 | 13 | 0 | 883 |
| 1 | 57 | 859 | 728 | 845 | 63 | 3 | 2,498 | |
| 2 | 56 | 1,270 | 951 | 1,183 | 82 | 3 | 3,489 | |
| 2 | 57 | 40 | 27 | 43 | 7 | 0 | 117 | |
| 3 | 57 | 1,414 | 936 | 1,340 | 81 | 2 | 3,773 | |
| 4 | 56 | 784 | 670 | 818 | 45 | 1 | 2,318 | |
| 4 | 58 | 516 | 476 | 535 | 34 | 0 | 1,561 | |
| TOTALS | | | 5,229 | 4,054 | 5,022 | 325 | 9 | 14,639 |

| VOTER REGISTRATION REPORT OF REGISTERED VOTERS NOVEMBER 7, 2006 | WARD | DISTRICT | D | R | U | G | TOTALS |
|-----------------------------------------------------------------------|------|----------|-------|-------|-------|-------|--------|
| | 1 | 56 | 369 | 275 | 282 | 18 | 944 |
| 1 | 57 | 878 | 752 | 895 | 69 | 2,594 | |
| 2 | 56 | 1,313 | 987 | 1,251 | 88 | 3,639 | |
| 2 | 57 | 41 | 30 | 46 | 7 | 124 | |
| 3 | 57 | 1,468 | 962 | 1,425 | 99 | 3,954 | |
| 4 | 56 | 802 | 688 | 859 | 52 | 2,401 | |
| 4 | 58 | 533 | 494 | 567 | 39 | 1,633 | |
| 99 | 999 | 17 | 11 | 25 | 0 | 53 | |
| TOTALS | | | 5,421 | 4,199 | 5,350 | 372 | 15,342 |

Human Resources



ELLEN BLAIR
Director

THE HUMAN RESOURCES BUREAU, a shared resource between the City, the Augusta Sanitary District and the Augusta Water District, is responsible for several major human resources

functions including employee recruitment, compensation and benefits, employee development, employee relations, labor relations, records management, payroll, supervisory counseling, and health and safety. These functions are performed for an employee population of 302 regular full and part-time employees and approximately 150 seasonal/temporary employees.

ACCOMPLISHMENTS IN 2006 INCLUDED

■ Building and managing effective employee relations

With three unions, employee and labor relations is always a priority. Collective bargaining efforts in 2006 resulted in three-year agreements with the last of the outstanding contracts. Agreements achieved met management's goals of being responsive to the needs of our employees as well as to the need for responsible fiscal management.

■ **Celebrating employees.** April 29 marked the date of this year's employee recognition ceremony. On behalf of the City Council, the Mayor expressed his thanks and appreciation for all of the hard work done by City staff. Forty-five length of service awards were handed out.

■ **Collaborating on hiring.** Throughout the year, 27 permanent employees and 89 seasonal workers were hired to help deliver important municipal services.

■ **Encouraging employee wellness.** Applied for and received over \$7,000 in grant funding. Through this funding, the wellness program provided numerous services focused on improving the health and wellness of our employees. Good employee health is critical as we strive to keep insurance costs down.

■ **Facilitating district merger.** As merger efforts of the Augusta Water and Sanitary Districts continue, this year proved to be no less challenging. Operations have merged and collective bargaining with the union continues into 2007.

■ **Capitalizing on safety.** Efforts by employees and supervisors to work safely continue to be a high priority. Coordinated 17 safety programs focused on improving job knowledge and safe work practices. Notice of employee injuries reported: 81.

■ **Supporting employee development.** Human Resources continue to provide training in certain key areas of mandatory compliance, including supervisory orientation and sexual harassment. Numbers of employees receiving this training this year were 65.

■ **Administering benefits.** Moved a majority of employees and retirees to a new health plan and completed open enrollment periods for the health, dental and flexible spending plan.

My sincere thanks and appreciation go to our very talented and energetic team, June and Theresa. With their hard work and combined sense of humor, the office continues to be a great place to work!



Mayor Dowling & City Manager Bridgeo
with the Bureau of Health & Welfare
award recipients.



JAMES ANDERBERG
Director

Information Technologies

INFORMATION TECHNOLOGY is one of the most critical tools used in the business operation of the City. It permeates every aspect of daily operations:

dispatch at the Police Department, scale management at Hatch Hill, accounting, billing, payroll and property assessment at City Center, to name just a few. The desktop computer is a fundamental part of the daily life of nearly every employee and, without its proper functioning, operations grind to a halt.

Connecting the desktop machines and central servers is a complex network of equipment which itself must be properly running to assure smooth daily operations of the City.

It is the function of the City's IT Bureau to keep this complex system running properly so that City employees may effectively provide services to the Augusta citizens. When equipment fails, the IT Bureau must be able to quickly assess the failure and make timely repairs so that business may continue. In addition

to equipment failure is the constant threat of viruses and other exploits to the system integrity that the Internet presents.

The IT Bureau also provides planning and training in the use of information technology. If there is anything constant about information technology, it is change. It is important to upgrade tools and acquire new, more effective ones that save time, money and effort, as well as re-train individuals in the use of these new tools.

The City of Augusta's web presence, accessible from www.augustamaine.gov, continues to provide an important link between citizens, visitors, businesses and their municipal government. Not only do online resources provide residents with information relevant to them, but also a place for people considering visiting or relocating to our city, as well as new businesses considering Augusta. The types of information you can find on our many sites is always increasing and represents every aspect of City departments and local government. In 2006, we averaged 24,000 unique visits per month.

Fire Department



ROGER AUDETTE
Fire Chief

THE FIRE DEPARTMENT has been protecting Maine's Capital City since 1799. I am truly honored to represent such a fine organization and present to you the annual report for 2006. I

dedicate this report to Firefighter/Paramedic Jim Worcester currently deployed in Iraq with Maine's Army National Guard. We are very proud of Jim's service to his country and look forward to his safe return.

The Fire Department answered 6,223 calls for service in 2006. Major incidents included the American Tissue Mill fire, seven residential second-alarm fires and the mid-summer micro burst. Fortunately, there were no fatal fires in 2006. The importance of smoke detectors and alarm systems give early warning saving lives and property. Please make sure that your own home is properly protected with smoke detectors on every floor. Sometimes these simple life saving devices are not installed or maintained in the homes of the people that mean the most to us, our elderly friends and relatives. I ask that we all take the time to inspect our homes for safety issues when we maintain our smoke detectors. As always, please don't hesitate to call if we can help in anyway.

DEPARTMENT TRAINING

In 2006, the Fire Department worked toward achieving goals in the areas of Officer Training, Firefighter Training, Critical Care, Hazardous Materials, Life Safety Education, and Cold Water Rescue.

- Two Officers and one firefighter completed the Fire Officer 1 and 2 program at the Hutchinson Center in Belfast, Maine.
- Two firefighters and two police officers completed the Fire/Arson Investigation Program at the National Fire Academy in Emmitsburg, MD.
- Three Officers completed the Advanced Safety Operations and Management program at the National Fire Academy in Emmitsburg, MD.
- Three firefighters completed the Presenting Effective Public Education Programs class at the National Fire Academy in Emmitsburg, MD.
- Two Firefighter/Paramedics completed the Critical Care Transport Program at the University of Maryland in Baltimore, MD.
- Four firefighters completed the Firefighter 1 and 2 Program.

- All members completed Aircraft Rescue Firefighting (ARFF) training including live fire training at the New Hampshire Fire Academy ARFF training site.
- All members completed the Hazardous Materials Operations program.
- All members completed an Emergency Vehicle Operations Course.
- All members completed National Incident Management System (NIMS) training at two levels, IS-700 and IS-100, while many have completed IS-200.
- Twenty members completed training in Pediatric Education for Pre-hospital Professionals.
- All EMS personnel were trained in the use of a new Adult Vascular Access device (EZ-IO) and equipment was purchased and placed into service.

The members of the Augusta Fire Department, in addition, attended 120 classes totaling 2,100 hours of training.



Mayor William Dowling, Public Works Director John Charest, Assistant City Manager Ralph St. Pierre, Development Director Michael Duguay, City Manager William Bridgeo, Fire Chief Roger Audette, and Pilot John Crowley of the Maine Department of Forestry.

FIRE PREVENTION

This group has had a positive effect on all areas of our population by providing injury prevention programs, fire extinguisher training and evacuation planning in many facilities around our community.

PERSONNEL

- Alfred Nelson was appointed to Battalion Chief.
- Steven Leach was appointed to Captain/Training Officer.
- Firefighter/Paramedic Adam Pilon left the department.
- Two new Firefighter/Paramedics were hired in January.
 - James Baldwin, formerly of the Virginia Beach Fire/Rescue Department.
 - John Robertson, formerly of the Fairfield Fire Department.

OTHER HIGHLIGHTS

- The Hazardous Materials Decon Strike Team participated in a disaster drill at Kents Hill School.
- A new American LaFrance Fire Engine was placed in service at Hartford Station replacing a 1973 Mack.
- We submitted and received a Firefighters' Assistance grant in the amount of \$47,000. We received a Homeland Security Grant for \$229,000.

| RESPONSE STATISTICS | 2003 | 2004 | 2005 | 2006 |
|---------------------|-------|-------|-------|-------|
| Fire Responses | 697 | 781 | 1,028 | 1,034 |
| EMS Responses | 4,135 | 4,097 | 4,303 | 5,189 |
| TOTALS | 4,832 | 4,878 | 5,331 | 6,223 |

In closing, I need to recognize some of the members of the department who have helped me get settled in as Chief. I will start with Administrative Assistant Karen Perry without whom I would be totally lost. I must also thank all of the officers of the department for their experience and support during the transition. And last, but certainly not least, I want to thank the firefighters and paramedics who answered the 6,223 calls for service. Their efforts saved countless lives from being lost to overdoses, cardiac arrests, respiratory emergencies and trauma-related accidents throughout the year. Be safe!



Police Department



WAYNE MCCAMISH
Police Chief

MESSAGE FROM THE CHIEF: *As the State Capital, we continue to be fortunate that we are not faced with the levels of crime, as well as anti-social behavior, that other state capitals or cities are experiencing across the country. Augusta experienced growth in 2006, not only as a city but as a service center community for our region which has challenged our law enforcement resources at times. As a community, we refuse to let our streets, neighborhoods, and the city as a whole to be taken away from us and our way of life as Augusta continues to be a great place to live and bring up our families. I am proud to be a part of our city as both a family man and as your Police Chief.*

Throughout 2006, the Police Department experienced a change in personnel and assignments within the department. New employees of the Police Department are Police Officers Eric Dos Santos, Timothy Theriault, Christopher Guay, Jeremy Day and Christopher Blodgett, as well as Dispatchers Nicole Warman and Tanaya Day. Employees who have left this year to pursue other employment opportunities are Police Officers Charles Theobald, William Hayward, Adam Garland and Damon Lefferts, as well as Dispatcher William Van Orman. Sergeants Alfred Morin and Michael Toman both retired after 25 years with the department. Detective Sergeant J. Chris Read was promoted to Lieutenant, Detectives Christopher Massey and Jared Mills were both promoted to Sergeant. Patrol Officers Jason Cote and Vicente Morris have been promoted to Detective.

The Department has completed the seventh successful year of partnership with the Department of Behavioral and Developmental Services that provides the Police Department with a daily eight-hour presence of an Intensive Case Manager. Gregory Smith works full time between the day and evening shifts to assist and provide crisis intervention immediately during crisis situations. James Jarosz, Elvin Romero and Bobbi Bard complete the team in supporting the Police Department on a part-time basis.

Training of all department personnel continues to be a priority within the Police Department. The department is fortunate in that a number of employees distinguished themselves in specialized fields. Detective Lieutenant Keith Brann, Sergeant Jared Mills and Detective Danny Boivin are members of the Maine Computer Crimes Task Force and are trained in the investigation of computer-related crimes. The department continues to expand training in computer crimes as well as forensic examination of computers due to the rapidly increasing demands placed on the department as a result of Internet crimes. Major Robert Gregoire is directing the training of the department's Special Response Team. Members of the team

are Lt. J. Chris Read, Lt. Jeffrey Pomerleau, Sgt. Kevin Lully, Sgt. Jared Mills, Det. Danny Boivin, Det. Jason Cote, Ptlm. Scott Hayden, Ptlm. Jay Languet and Ptlm. Donald Whitten. K-9 Teams are: Explosive Detection - Sgt. Mark Desjardin and K-9 Phantom; Narcotics Detection and Patrol - Ptlm. Scott Hayden and K-9 Koda. Sgt. Mark Desjardin oversees the Motorcycle Patrol program with Motor Officers: Lt. Jeffrey Pomerleau, Sgt. Jared Mills, Sgt. Danny Boivin, Ptlm. Donald Whitten and Ptlm. Chris Shaw. The department Drug Recognition Expert is Ptlm. Kate Beeman. As the only department accessible to the public twenty-four hours a day, three hundred sixty-five days a year, we are committed to provide the best possible assistance to our citizens and the public at large.

The Police Department received four grants during the year 2006. The State Bureau of Highway Safety awarded the Department a Seat Belt Safety Enforcement Grant in the amount of \$2,000 to aggressively enforce child safety seats and restraints. The State Bureau of Highway Safety also awarded the department an O.U.I. Enforcement Grant in the amount of \$5,000. A Bureau of Justice Assistance grant in the amount of \$13,160.80 was received for the purchase and training of two Specialized Police K-9s, one for Narcotics Detection and the other for Explosives Detection. Additionally, the department received a second Bureau of Justice Assistance grant through the Bulletproof Vest Partnership for \$3,300 for Police Officers Bulletproof Vests.





The following figures show a comparison of crimes reported for national statistics, by number.

| CRIMES | 2006 | 2005 | 2004 |
|---------------|--------------|--------------|--------------|
| Homicide | 0 | 0 | 0 |
| Rape | 22 | 17 | 9 |
| Robbery | 13 | 7 | 13 |
| Agg. Assault | 24 | 18 | 16 |
| Burglary | 197 | 206 | 154 |
| Theft | 926 | 952 | 869 |
| Auto Theft | 41 | 22 | 28 |
| Arson | 18 | 14 | 15 |
| TOTALS | 1,241 | 1,236 | 1,104 |

Of the above crimes reported, the Police Department cleared 46% for 2006, 38% for 2005 and 44% for 2004.

The Police Department responded to 38% of our total requests for service calls in less than five minutes. We do so with safety ever on our minds and with the intent to provide you with the best possible service.

Please remember to obey all traffic laws, especially posted speed limits in our school zones and residential areas.

CRIME PREVENTION TIPS

- Be sure your street address number is clearly visible to responding emergency personnel.
- Lock your home when you're away and especially at night.
- Be aware of people lingering in your neighborhood who do not live there.
- Be sure to lock your car doors, even when it is parked outside overnight at your residence; do not leave valuables in your car. If necessary, secure them in your trunk.
- If you witness suspicious activity, try to get a description of the individual(s) and any vehicle(s), and a license number, if possible.
- NEVER give your credit card, phone card, social security, or bank account numbers to anyone over the phone. It is illegal for telemarketers to ask for these numbers to verify a prize or gift.
- If away on vacation, discontinue newspapers and mail; leave a key with a friend or relative; leave a car in the driveway if possible; ask a neighbor to watch your home; put timer on a light in your home.

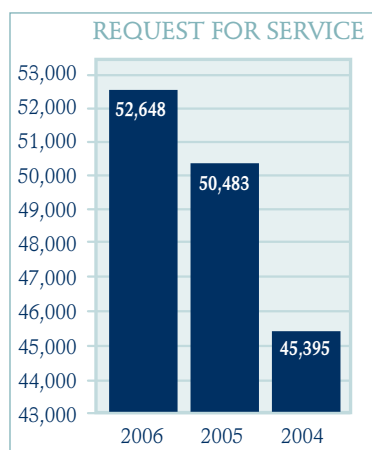
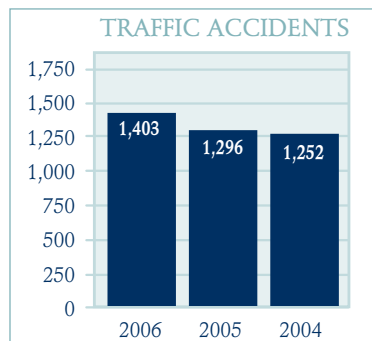
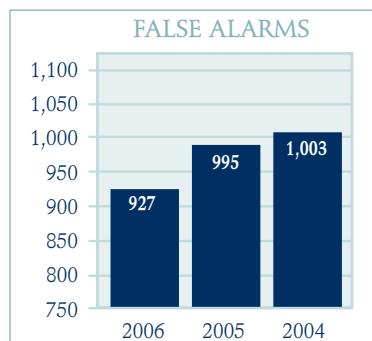
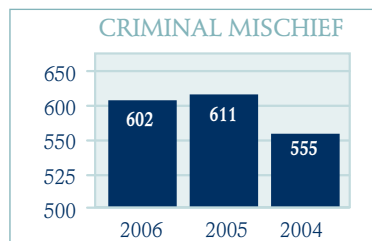
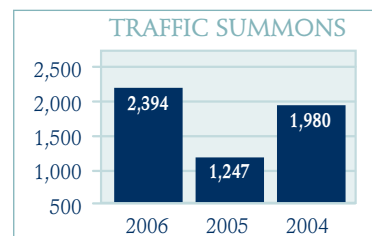
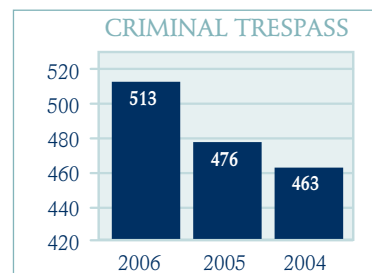
BASIC RULES OF ONLINE SAFETY FOR TEENS

- Keep your identity private.
- Never get together with someone you "meet" online.
- Never respond to e-mail, chat, comments, instant messages, or newsgroup messages that are hostile, belligerent, inappropriate, or in any way make you feel uncomfortable.
- Talk with your parents about their expectations and ground rules for going online.

GUIDELINES FOR PARENTS OF TEENS ONLINE

- Talk with your teens about what they can and cannot do online.
- Be open with your teens and encourage them to come to you if they encounter a problem online.
- Learn everything you can about the Internet.
- Check out blocking, filtering, and rating applications.

In closing, I want to express my appreciation to the citizens who continued to support the activities of the Police Department throughout the past year. I especially thank all the other City departments that have cooperated and provided support to the Police Department that assist in enabling us to deliver the quality of service to our community.



Public Works Bureau



JOHN H. CHAREST
Director

THE PUBLIC WORKS budget for fiscal year 2006 totals \$3,097,532. Some of the major services provided include rubbish/recycling curbside collection, winter maintenance of the streets and sidewalks (plowing, sanding and snow removal), maintenance of all city streets

and roads, including sweeping, patching and some minor repairs and reconstruction, maintenance of street and regulatory signs within the city, striping of streets and crosswalks and an annual paving program.

SPRING HIGHLIGHTS

Street and Sidewalk Sweeping: This annual event to clean the streets (300 lane miles) of the winter sand accumulation is scheduled to start once the snow and ice has melted. This year it began on April 10th with the arterials being the first priority. Once these were completed, our three sweepers worked on the remaining five-week schedule. This year we finished two weeks late due to the rainy spring.

In addition to street sweeping, 34 miles of sidewalks on the arterial routes were swept by hand and with a motorized sidewalk sweeper or power brooms. Many of the residential walks were swept by individual homeowners, prior to the sweeper coming in their area, which is greatly appreciated. Included in the annual spring sweeping are all of the parking lots for both the Augusta Parking District and the School Department.

Spring Repairs: As in every year, this is when repairs from the winter operations are completed. Crews worked into late May repairing lawns, guardrails, fences and any other damages that resulted from snow plowing/removal operations.

Street and Crosswalk Painting: Once the weather warmed up and the streets had been swept, a street-striping firm was hired to repaint centerlines, edge lines and white skips on the city streets and roads. This year L & D Safety Markings Corp. of Barre, Vermont, with a branch in Hallowell, received the bid. Straight ahead painting (truck mounted) was started in June and finished the first week of July. On

May 23rd, hand crews started on the 250 crosswalks and 500 directional arrows with the majority of these completed by the end of June. Again this year, striping started three weeks late due to the wet spring.

SUMMER HIGHLIGHTS

Construction and Paving Season: The construction season began in May and finished up in late November when the paving plants closed and frost set in. Again this year it was a very busy and productive season. Some of the projects include: Canal Street, Mill Park, and Carry In-Out Canoe/Kayak Boat Launch Ramp.

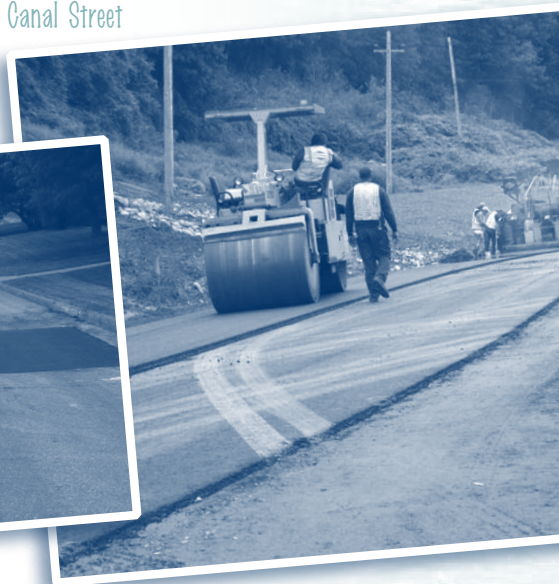
On July 3rd, the reconstruction of Canal Street started. This entailed total reconstruction of the street. Drainage was installed, the street widened and granite curb installed on both sides with a sidewalk on the east side. Two parking areas were also constructed. At the end, a concrete slab walk ramp was constructed down to the river's edge.

This will be used for recreational purposes by canoe and kayak enthusiasts to put in or take out their boats. Slopes were either rip-rapped or loamed and seeded, along with the planting of 60+ various species of trees. Ornamental street lighting was also installed. I think everyone who has seen this project will agree that this was a beautiful addition to the Mill Park site. Funding for this project was made available from various state agencies and other sources. This project was done totally by Public Works and other City personnel.

Paving Canal Street



Installing speed table on Winthrop Street



SMALLER CONSTRUCTION PROJECTS

Union Street: The first half of the Union Street reconstruction started on September 18th. This was a total reconstruction project with new storm drains, new water line (installed by Augusta Water District), and all overhead electrical relocated underground. Granite curb was installed on both sides with a sidewalk on the south side and a parallel parking pod constructed on the north side. The project was shutdown in mid-November for the winter. Concrete sidewalks will be put in starting in the spring of 2007 and the remaining half of the project will be done ending at Gage Street. This project is being funded by the State with City funds being provided for a third of the underground electrical cost. This project also was done by Public Works and other City personnel.

Pearl Street: The total reconstruction of Pearl Street was started in mid-summer. This project includes new storm drains, new sidewalks and narrowing of the street. The project was put out to bid and St. Laurent & Son, Inc. of Lewiston was awarded the contract. Funding for the street work is being paid from the City Capital Improvement Account and the storm drain construction is being paid for by the Augusta Sanitary District. This project will resume in the early spring of 2007.

Police Station – Underground Electrical: In May, Public Works crews trenched and placed underground electrical conduit and an electrical vault to service the police station complex.

Speed Tables: Installed paved speed tables on Davenport Street, Quimby Street and Winthrop Street.

Sidewalk Construction and New Curbing: Ganneston Drive – 4,200 feet – new bituminous curbing and bituminous sidewalk. State Street – (West Side Rotary southward) – 500 feet – new granite curb both sides and new bituminous pavement. Hemlock Terrace – 1,800 feet – new sidewalk overlay. Deer Run – 1,600 feet – new sidewalk overlay. Townsend Road – 1,500 feet – surface.

State Projects: MDOT had two projects in Augusta this season, the reclamation of a section of Hospital Street and the Memorial Bridge renovation. Hospital Street consisted of widening, new granite curb, sidewalks, an improved signalized pedestrian crosswalk, roadway reclamation and all new pavement. This was a much-needed improvement. The other project was the completion of the renovation work to the Memorial Bridge. This major project was completed in November, except for the barrier fence. Credit goes to MDOT and the contractor (CPM) for the great job they did on this most difficult project.

Paving: 6.0 miles of city streets and roads were paved this year and include: Brann Avenue, Deer Run, Eight Rod Road, Gage Street, and Ganneston Drive (portion). *Funded from other sources:* Canal Street (various state agencies), Union Street (MDOT), Hospital Street (MDOT), Memorial Bridge (MDOT), Littlefield Street, Nazarene Drive, Sewall Street (Capitol Street to Hallowell line), Howard Street, and Williams Street.



Union Street construction – Opening catch basin flooded during rain storm

FALL HIGHLIGHTS

Preparations for Winter

- 2,000 cubic yards of sand/salt were mixed for winter.
- All construction projects were either completed or buttoned up for the winter.
- By November 1st, all plows and sanding equipment were ready for the winter season.
- City street sweepers worked to keep the streets clean from the fall foliage drop.
- Training of new employees on proper plowing/sanding procedures.

WINTER HIGHLIGHTS

Winter of 2005-2006: The winter season ended by being 29" below the 77" average for snow. It started on November 23rd and the last snow event was March 10th. As in the past two years, we continued with our "salt priority" program using the 75/25 mixture of salt and sand plus liquid calcium with excellent results. Pretreating with this mixture continues to prove very effective, preventing icy roads during the storm and achieving bare roads more quickly once the storm is over.

Some statistics for the winter season:

- Date of first snow: November 23rd
- Date of first plowable snow: November 24th
- Total snow for the season: 48"
- Biggest snow event of 6" occurred on January 23rd
- 2,450 tons of salt were applied to the streets and sidewalks
- 2,200 cubic yards of sand were applied to the streets and sidewalks
- 4,000 gallons of liquid calcium were applied to the streets
- We had 10 full plowing operations (average is 13-15 times per season)
- Snow was hauled a total of 18.5 nights (average is 28 nights per season)

YEAR-ROUND HIGHLIGHTS

Rubbish/Recycling and Other Special Curbside Collections

Collection services are offered by providing recycling one week of the month with rubbish collection provided on all other weeks. These services, along with the five-week Fall Leaf Collection, were offered again to residents free of charge. The Spring Clean-Up of bulky items and Spring Leaf Collection were offered as a "fee-for-service." We produced a rubbish/recycling calendar that highlights special events and schedules. Residents continue to be dedicated recyclers, 10% of the City's residential waste is either recycled or composted.

2006 COLLECTION STATISTICS

| | | | |
|------------------------------------------|------------|---------------------------------------------|----------|
| Curbside Rubbish Collection. | 5,692 TONS | Spring Leaf Collection | 3.1 TONS |
| Curbside Recycling Collection | .360 TONS | Miscellaneous Wood | 7.1 TONS |
| Spring Clean-up (Metal). | 7.8 TONS | Fall Leaf Collection (Curbside pickup) . . | 125 TONS |
| Spring Clean-up (Wood) | 16.1 TONS | Fall Leaf Drop-off | 91 TONS |
| Spring Clean-up (Miscellaneous). | 12.6 TONS | Christmas Tree Recycling Drop-off | 1 TON |

HOUSEHOLD HAZARDOUS WASTE DAY

On a very wet Saturday, June 10th, we held a special Household Hazardous Waste (HHHW) Collection Day, in conjunction with KVCOG and eight other communities. This year it was held in the yard of the Manchester Town Office. Despite the weather, we had an excellent turnout. Three hundred units (four more than last year) were collected, keeping these hazardous items out of the normal waste stream. Twenty-nine Augusta households participated in this year's event.

We want to thank the Town of Manchester for letting us use their facility for this day. We would also like to extend a thank you to everyone who participated: residents, KVCOG, volunteers and workers from the following communities: Augusta, Belgrade, Hallowell, Litchfield, Manchester, Monmouth, Readfield, Wayne and Winslow.

REQUEST FOR SERVICES

During 2006, 874 telephone calls requesting services were logged between 7:00 a.m. and 3:30 p.m. The requests vary depending on the time of the year and can be summarized as follows:

- 159 calls - Winter related: plowing, sanding, snow removal.
- 100 calls - Spring related: crosswalk painting, sweeping, and lawn damage.
- 78 calls - Rain events: washouts, plugged culverts/catch basins.
- 167 calls - Rubbish/recycling related.
- 341 calls - General: potholes, sidewalk damage, and debris in road.
- 13 calls - Patching/paving
- 16 calls - Thank you's

July wind storm damage





SCOTT KENOYER
Fleet Service Manager

Central Garage

THE CENTRAL GARAGE operation is an intraservice fund. This means it runs like a business within City government, collecting the majority of its revenues from rental/main-

tenance of vehicles to various City departments and sale of fuel (gasoline and diesel) to vehicles it owns and other agencies, such as the Augusta Police and Fire Departments, Augusta School Department, and Kennebec County. These revenues are used for vehicle repairs and replacement of vehicles once they have exceeded their useful life. The goal of the Central Garage Fund is to be self-supporting, which means to be able to maintain the operating costs of the entire facility and to replace vehicles as needed with revenues collected from rentals, maintenance and the sale of fuel.

PERSONNEL

Central Garage operates with a Fleet Service Manager, a working shop foreman and four technicians. We also have a parts person who maintains our parts stock inventory and does data entry for work orders and preventative maintenance schedules. This person also fuels our offsite equipment. This Intraservice Fund also shares with Public Works and Hatch Hill Landfill a Dispatcher/Clerk who handles a wide variety of tasks for each Bureau. We maintain approximately 120 pieces of equipment belonging to Central Garage, along with the equipment owned by Hatch Hill and the Parks and Cemetery Bureau. Beginning in FY06, Central

Garage also began doing the preventative maintenance on vehicles belonging to the airport. These requirements make it a challenge for personnel to keep everything up and running and in good, safe working condition.

EQUIPMENT PURCHASES

In 2006, the City Council authorized the expenditure of \$352,000 from the garage revenue account for vehicle and equipment replacement. Listed below are the vehicles/equipment that have been purchased to replace the existing equipment listed on the nine-year vehicle replacement schedule: (1) 3-yard loader with plow hook-up, (1) Class 8 dump truck with plow and wing, (1) Class 6 rack body, (1) 1-ton 4 x 4 with dump body and plow, (1) 1-ton crew cab with dump body, (1) ¾-ton pickup with utility body.

EQUIPMENT MANAGEMENT

Preventative maintenance is essential to running a cost-effective operation and is key to minimizing unplanned breakdowns that can result in lost time and unbudgeted repair costs. Preventative maintenance is also key to maximizing the life cycle of our equipment. We have developed a three-tier preventative maintenance system (A - pre-season maintenance, B - preventative maintenance and C - quick check; i.e., lubricants, lights, brakes, etc.) that has been very important to meeting our goals of planned repairs versus emergency repairs. The continued commitment to upgrading the central fleet has been a plus for our operation and all users of our vehicles and equipment. It has improved production and employee morale, decreased downtime, and enabled us to keep up with the latest trends in the vehicle and equipment maintenance fields.



Bureau of Solid Waste



LESLIE JONES
Director

HIGHLIGHTS OF THE YEAR ARE AS FOLLOWS:

- \$2.68 million were received through user fees, per capita fees and sale of materials.
- 2,143 Hatch Hill permits were sold.
- 1,400 three-trip passes were issued to eligible Augusta residents.
- 42,746 transactions were handled at the Scale House throughout the year.
- 26,140 tons of waste were landfilled in Expansion II and III.
- 1,592 tons of asphalt shingles were recycled.
- 1,970 tons of wood waste were recycled.
- 476 tons of tin cans, clear glass, newspaper mix and milk jugs were recycled.
- 1,470 plus customers brought 705 tons of leaves, grass and garden waste to Hatch Hill for composting.
- 27 "earth machine" composters and 9 kitchen pails were sold to residents for home composting.
- 349 tons of compost or wood chips were given to customers for use around their homes.
- 30 tons of Universal Waste (old TV's, computer monitors, and mercury items) were shipped out for recycling.
- 3 tons of old propane tanks were shipped out for recycling.
- 11 boxes (42 pounds each) of alkaline and rechargeable batteries were shipped out for recycling.
- A regional Household Hazardous Waste (HHW) Collection Day was held in Manchester on June 10. Nine communities participated in this collection day and 300 units of HHW were collected and either recycled or incinerated.
- A \$28,000 regional recycling planning grant was received from the State of Maine to look at the existing recycling programs in the region and make recommendations for improvements.

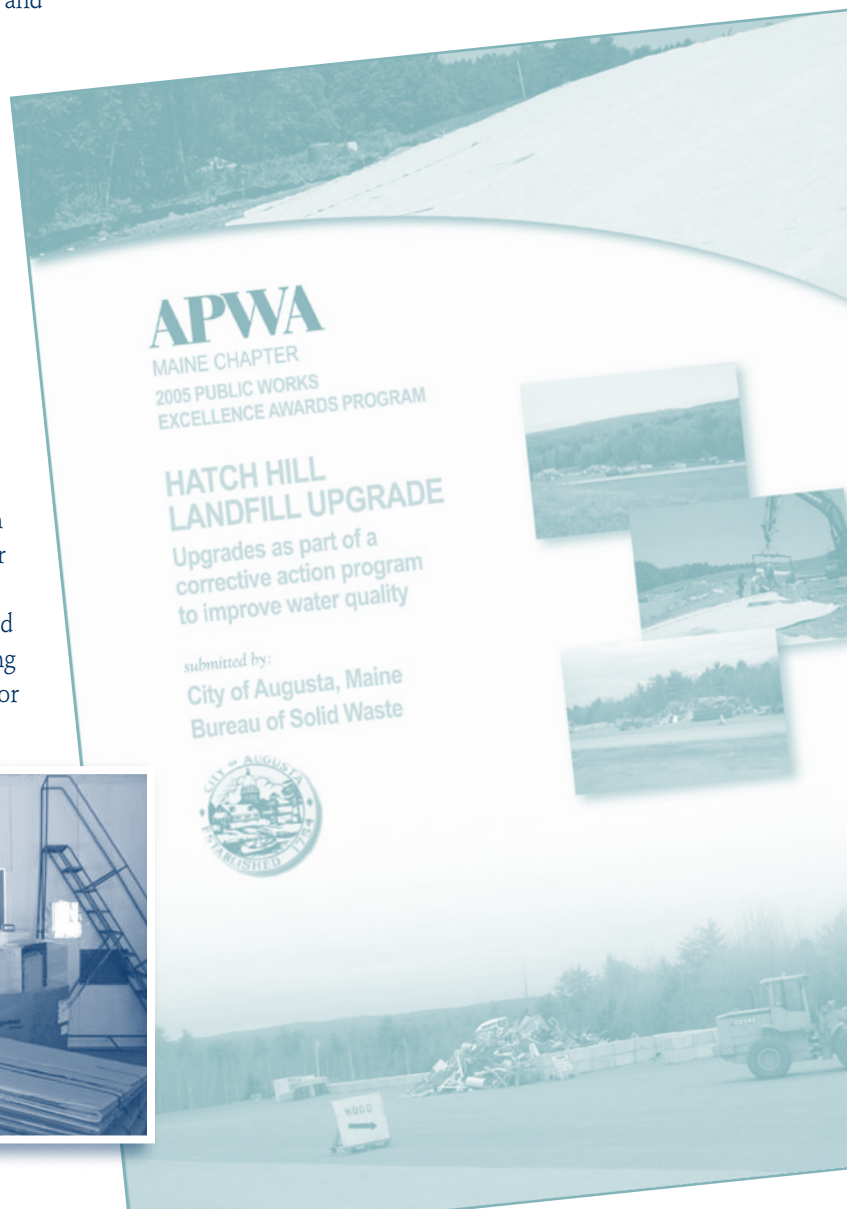
UNIVERSAL WASTE RECYCLING

This program is mandated by federal law and requires that items containing mercury and other heavy metals be recycled. Universal Waste includes:

- Lamps containing mercury, such as fluorescent bulbs, metal halide, etc.
- Cathode ray tubes from computer monitors, TV's and other display devices.
- Rechargeable batteries – Ni-cad, Metal hydride, Lithium and small lead acid.
- Mercury switches and devices, such as thermostats and thermometers.
- Intact PCB light ballasts.



Universal Waste
recycling/storage



Two changes to the Universal Waste Program went into effect this year. The first is that recycling of all televisions and computer monitors became mandatory regardless of whether they are residential or commercial waste. Secondly, the State has developed a program that requires manufacturers to share in the cost of recycling televisions and computer monitors generated from households only. This means homeowners now pay only \$3 per unit to recycle their old televisions and computer monitors; previously it had been \$10 per unit.

More information and updates on this and other Hatch Hill programs can be found on the City's web page (www.augustamaine.gov).

CORRECTIVE ACTION AND PUBLIC WORKS EXCELLENCE AWARD

For the past few years, the City and the Maine Department of Environmental Protection (MDEP) have been working together on a Corrective Action Plan at Hatch Hill to address the groundwater quality at the site. This corrective action plan identified three areas of waste believed to be the primary sources of groundwater degradation. This rubbish was "dumped" at Hatch Hill back in the 1950's and 1960's and is outside the limits of the closed "Old Landfill." What this means is that when the "Old Landfill" was closed with a clay cap in the 1980's, some areas of waste were outside the established landfill footprint and, therefore, were not covered with the water-shedding cap. Over time, these uncapped areas have allowed percolation of rainwater/snowmelt through the waste and into groundwater, impacting the water quality.

In 2004, we completed corrective action of Area 3 (by the old tire pile) using Public Works crews and equipment at a cost of \$140,000. Last year corrective action for Area 2, which is under and around the metal and wood recycling areas, was completed. This project was designed by Woodard and

Curran and approved by the MDEP. K & K Excavation, Inc. of Auburn, Maine completed this work for a contract price of \$467,475. In 2006, this project was submitted to the Maine Chapter of American Public Works and was awarded first place for Public Works Excellence - Category A (large cities).

We are currently working with the MDEP and Woodard and Curran to develop a Corrective Action Plan for the last area, Area 1, which is located on the northeast side of the "Old Landfill." Water quality at the site continues to be monitored and evaluated to determine the success of these remediation projects. With the exception of the "Old Landfill," all the other landfills are designed to minimize the possibility of untreated leachate getting into the environment and polluting the groundwater, which should avert having to perform corrective action of this nature in the future.

OPERATIONS BUDGET AND CLOSURE FUND

For several years, Hatch Hill used Retained Earnings to bridge the gap between revenues and expenditures. This was due mainly to tipping fees remaining unchanged for nearly 14 years and increasing costs to operate the landfill. In February of 2005, most fees to use Hatch Hill were raised to reflect market conditions and the true cost of the solid waste operation, including budgeting for future landfill closures. As a result of the new fees, Hatch Hill received \$2.68 million in revenues in FY 06 and spent \$2,385,730 to operate the facility, for a net operating profit of \$299,093. However, the remediation work that has been completed to date, in the amount of \$632,942, had to be paid for out of this budget as no money had been set aside or budgeted to pay for this work, resulting in a net loss of \$333,849 for this fiscal year.

An important part of the budget includes the Landfill Closure Reserve Fund. Funds are placed in the Closure Reserve annually to provide sufficient monies to close the landfills and to provide 30 years of post-closure monitoring and maintenance once a site is no longer used as a landfill. To date, \$4,281,870 has been placed in this reserve account. Our goal is to have over \$9.7 million in this fund when Expansion III is full. As of June 30, 2006, we have set aside 56% of the money required for closure. To put this in perspective, nearly \$11 of the \$70 per ton tipping fee that is collected for landfilled waste goes to the Closure Fund.

CONCLUSION

In closing, we are pleased with the progress we have made in the past year and look forward to the continued operation of a customer friendly, efficient and environmentally compliant solid waste facility in the years ahead.





DR. CORNELIA BROWN
Superintendent of Schools

Augusta School Department

AS SUPERINTENDENT OF Schools for the Augusta School Department, I respectfully submit my eighth Annual Report.

On August 28, 2006, the Augusta School Department began another school year in typical fashion. The location, however, was not. Parking easily accommodated all.

Our new high school was ready for the business at hand.

The concepts of many committees and planning groups were made manifest. A grand entrance, bright and constructed of durable materials, leads one into the Food Court. In this central area, one will find students and teachers from the beginning of school until the end of the day. Our new facility can easily support access to the internet in a wireless fashion. Classrooms are large and bright. Air quality is constantly monitored. As the number of students increase in any classroom, our heating system responds by increasing fresh, heated air. Lights are indirect and turn on and off automatically based on occupancy and available ambient light. The auditorium can accommodate all of our students at a level of comfort which accentuates the excellent sight lines and acoustical quality of the room.

It is a pleasure to visit the school during practices and witness the basketball and wrestling teams practicing at the same time in the gym. Of course, a packed house brings out a new level of excitement as our teams compete. Plenty of seating room and a spacious access corridor lend a new and exciting life to Cony sports.

The quality of the educational space has positioned our high school to take advantage of all existing technologies, with the ability to embrace future technological innovations.

STRATEGIC FACILITIES COMMITTEE

In July 2005, the Augusta Board of Education appointed a committee to study the K-8 facilities. School Board members included Sue Campbell, Chairman, Darek Grant and Larry Ringrose; committee members were Lynn Cote, Kim Frost, Kathleen Fowler, Joe Bourque, Willie Emerson, and Kelly Wathan. The committee determined the focus of their work would be how each educational facility will be effectively used to meet the State of Maine Learning Results. The committee reviewed a considerable amount of research pertaining to students in Grades Pre-K through 8, as well as reviewed the demographic data to assess enrollment trends for the ten years in the Augusta Public Schools. After considering a myriad of options, the committee narrowed its options to one – embarking on a capital construction program to replace the Hodgkins and Hussey school buildings. The rationale proffered by the committee was that the two buildings recommended for closure are beyond their 40-year lifespan. Both have significant deficiencies and are not suitable for long-term use as facilities in the Augusta School Department as their educational adequacy is compromised and not comparable to other facilities within the School Department. The committee agrees that the Augusta School Department should make application to the Maine Department of Education Capital Improvements Fund for replacement of the two buildings as soon as applications become available. The committee felt that students should be transported as few times as possible and that the community should weigh in on the grade configuration of the schools. The Augusta Board of Education took under advisement the report and determined it would hold neighborhood forums beginning in January to discuss the report and its recommendations.



SCHOOL DEPARTMENT TECHNOLOGY IMPROVEMENTS

The Maine Laptop Initiative provided Apple iBooks to all 7th and 8th grade students in the State of Maine. The first round of the MLTI ended this past June. At that time, the laptops currently in the school districts were offered for purchase at a very minimal cost. Angus King also subsidized the purchase of additional memory to allow the laptops to operate more efficiently. We purchased all 435 of the laptops previously used by the middle school community, added memory, and prepared them for distribution to all 6th grade classrooms. This gives each 6th grade student and respective teachers a laptop for integration into the daily work without needing to access shared resources. Activities that have taken place to broaden the experiences for these students include weekly journals, development of books, research, and use of software programs. Each middle school student and teacher was issued a brand new Apple iBook this fall.

In the labs at the four elementary schools, iMacs were replaced with Apple iBooks. Each Computer Lab Technician now has a portable lab with printer for use by students K-6. Since the computers now move to the classrooms, the former computer labs were outfitted as project rooms, complete with a Smart Board and projector, and are available for any teacher to use with a class. The nine 6th grade classrooms each received a cart with enough iBooks for the teacher and each student. Although the students are not allowed to take these iBooks home, the addition of laptops to the 6th grade classes has proven to be of exceptional value. The iMacs that were formerly in the elementary computer labs were reformatted and moved, two to a classroom,

to each K-5 elementary room. The two computers may be used as a mini-lab, for practice by individual students, for small group projects, or to access learning software currently in pilot form.

All phone and computer equipment were moved to the new Cony High School with minimal disruption early in August. While making the move, the fiber optic wiring shared by City Government and the School Department was reconfigured to allow a direct connection among City Center, Buker, Lithgow Library, and the Police Department, allowing for improved internal communication.

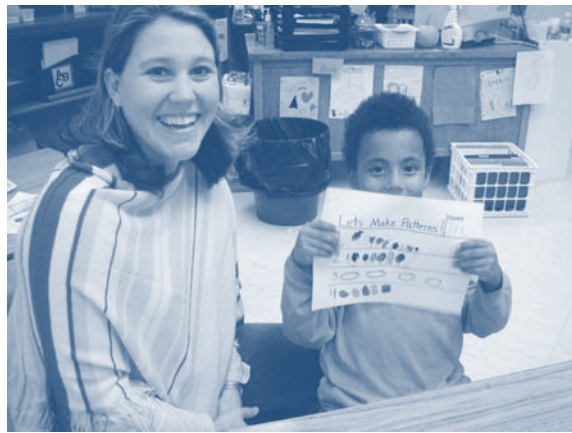
The four elementary schools are now wireless environments. Teachers and students are able to connect securely to our infrastructure from nearly anywhere in the building. The wireless connectivity provides much more access to the network.

The new Cony is a completely wireless environment with a security system that allows public access to the internet while maintaining security for staff wireless use. All high school teachers now have laptops and can work from anywhere in the complex. Twenty rooms in the high school are outfitted with projection systems that allow staff to display television or computer output. Half of that number is also outfitted with Smart Boards for interactive lessons. The gymnasium and auditorium sound systems are complete and operational. We are working hard to complete the wiring needed to allow CTV-7 to transmit live programming from either of these locations. That project should be finished by the time you read this. All this was accomplished in time for the scheduled opening of school.



SUPERINTENDENT'S OFFICES MOVE TO A NEW SITE

In late April, the Superintendent's offices moved to the Old Cony High School and then moved permanently to Hussey Elementary School. After more than 30 years at the Vocational School, it was a dramatic change. However, the move went smoothly thanks to the efforts of an excellent custodial crew under the direction of Mr. John Pucciarelli.





CURRICULUM AND INSTRUCTION

In 2004, the Augusta School Department made a commitment to have all students proficient in reading, writing, and math. The School Board added a literacy and a math mentor position to the school budget to help with that effort. We are fortunate to have this kind of support for student learning and teacher acquisition of skills. The best kind of staff development is ongoing and embedded into actual classroom and school life.

The roles of mentors in the school district revolve around four major tasks: 1) instruction; 2) leadership; 3) assessment; and 4) professional development. Mentors provide expert support to classroom teaching and work collaboratively to implement quality instructional programs. They act as consultants to educators, parents, and the community. In the area of assessment, mentors support and coordinate efforts related to district, state, and national standards. In addition, mentors work directly with classroom teachers in using assessment to inform classroom instruction.

They provide direct support in the classroom by modeling best practices in reading and math to whole and small groups of students. They model differentiated instruction so that teachers can learn to provide materials and learning strategies to a wide variety of skill levels. Mentors also integrate curriculum, observe, and offer reflective feedback and planning for effective instruction, and they coach teachers in the classroom setting. Our partnership with parents is facilitated by mentors through presentations to parent groups and family math and literacy nights.

Professional development needs to be ongoing in schools as we learn more about teaching practices and our population changes. The objective of professional development is to promote professional discourse and collegiality. Teachers learn techniques, strategies, and are able to talk about student learning through student work. Our mentors provide facilitation for these discussions and learning through study groups, grade level meetings, coordination of professional development opportunities, and providing release time for teachers to observe peers engaged in best practice teaching.

Assessment is a key to improving learning in the district. Mentors help with data collection and data analysis. They also review data with colleagues and administrators and use the data to plan instruction and coordinate support services throughout the district.

Having this resource has moved the instructional practice to a higher level and will result in students who have the skills to be ready for college or career-related work.

OUTSTANDING STUDENTS AND STAFF

Luci Levesque, a Biotechnology Teacher at the Capital Area Technical Center, was selected as one of six Regional Finalists in the 2007 Maine Teacher of the Year Program. A committee of teachers, school administrators, business people, educational organizations, and the Maine Department of Education made Luci's selection from among 17,000 educators statewide. Commissioner Susan Gendron said, "It was an intense process in which you (Luci) ranked among the best in Maine!"

Elizabeth Chadwick, a Farrington Fifth Grade Teacher, was selected as the 2006 Rotary Teacher of the Year. She was honored at the July 6, 2006 Rotary Breakfast Meeting.





Mr. Phil Michaud, a Business Teacher at Cony High School, was recognized by the Augusta Board of Education for his nomination as an “Unsung Hero” in the St. Michael’s College Teacher Recognition Program. Through this program, teachers are honored who provide their students with the academic skills and moral support necessary to be successful in post-secondary pursuits. Mr. Michaud was nominated by Michael McKenney, a graduate of Cony High School and a current student at St. Michael’s College.

There were also many student achievements – too numerous to list in the context of this report. However, there were several standouts, including the Cony Envirothon Team, who won the State Finals in May 2006 and earned an invitation to the Canon North American Envirothon Finals at Canada’s University of Manitoba in July. They placed 15th out of 44 states and 8 Canadian province teams, while representing the State of Maine at the Canon North American Envirothon competition in Missouri in the summer of 2006.

Mia Sargent and Jason Burns were nominated by their Eighth Grade Teachers to represent Hodgkins Middle School at the 7th Annual Scholar Leader Awards Banquet held on May 25, 2006 at the Augusta Civic Center.

Mr. Robert Nims was selected by his classmates and faculty members to receive a 2006 Good Citizens Award.

THE AUGUSTA BOARD OF EDUCATION

The Augusta Board of Education works diligently on behalf of all students enrolled in the Augusta School Department. Each member contributes long hours to standing Board Committees, such as Personnel, Finance, and Education, as well as ad-hoc committees, such as the Building and Strategic Facilities Committee. Additionally, each Board Member spends time in the schools attending school functions and being visible community members. School Board Members are: Gregg Bernstein, Suzanne Allarie-Dowling, Kim Silsby, Sue Campbell, Dick Barnes, Darek Grant, Larry Ringrose, Bill Stokes, Chairman Bill Burney, and Cony Representative Bill Adams.



Members of the 123rd Legislature

(terms expire December, 2008)

DISTRICT 58

State Representative: **Hon. William P. Browne**
 Home Address: 793 Webber Pond Road
 Vassalboro, ME 04989
 Residence: 207-622-3096
 Business:
 Fax:
 E-Mail address: RepBill.Browne
 @legislature.maine.gov

DISTRICT 57

Hon. Patsy Garside Crockett
 14 Smith Street
 Augusta, ME 04330
 207-623-3641
 RepPatsy.Crockett
 @legislature.maine.gov

DISTRICT 56

Hon. Kimberly E.W. Silsby
 32 Colony Road
 Augusta, ME 04330
 207-623-6395
 207-377-2228 ext. 143
 RepKimberly.Silsby
 @legislature.maine.gov

Capitol Address (All districts) House of Representatives
 2 State House Station
 Augusta, ME 04333-0002
 Capitol Telephone: (All districts) 207-287-1400 (Voice)
 207-287-4469 (TTY)

Year-Round Toll Free House of Representatives Message Center: 1-800-423-2900
 Maine Legislative Internet Web Site – <http://www.state.me.us/legis>

DISTRICT 24

Senator: **Hon. Elizabeth H. Mitchell**
 Home Address: 277 Cushnoc Road
 Vassalboro, ME 04989
 Telephone: 207-622-2629
 E-Mail: SenLibby.Mitchell@legislature.maine.gov
 Year-Round Toll Free Senate Message Center: 1-800-423-6900

Capitol Address: Senate Office
 3 State House Station
 Augusta, ME 04333-0003
 Capitol Telephone: 207-287-1515 (Voice)
 207-287-1583 (TTY)

MAINE CONGRESSIONAL DELEGATION

Senator Olympia J. Snowe (R)
 154 Russell Senate Office Building
 Washington, DC 20510-1903
 Tel: 202-224-5344

Term Expires: January, 2013
 District Office: 3 Canal Plaza, Suite 601
 Portland, ME 04101
 Tel: 207-874-0883

Senator Susan M. Collins (R)
 461 Dirksen Senate Office Building
 Washington, DC 20510-1904
 Tel: 202-224-2523

Term Expires: January, 2009
 District Office: 202 Harlow Street, Suite 204
 P.O. Box 655
 Bangor, ME 04402 / Augusta, ME 04330
 Tel: 207-945-0417 / 207-622-8414

Representative Thomas H. Allen (D-1st District)
 1127 Longworth House Office Building
 Washington, DC 20515-1901
 Tel: 202-225-6116

Term Expires: January, 2009
 District Office: 57 Exchange Street, Suite 302
 Portland, ME 04101
 Tel: 207-774-5019

Representative Michael H. Michaud (D-2nd District)
 1724 Longworth House Office Building
 Washington, DC 20515-1902
 Tel: 202-225-6306

Term Expires: January, 2009
 District Office: KeyBank Plaza, 23 Water Street,
 Suite 205
 Bangor, ME 04401
 Tel: 207-942-6935





AUGUSTA

IS A WORLD-CLASS CAPITAL CITY:

where entrepreneurs start, grow, and maintain a variety of businesses; where citizens pursue life-long learning in first-rate schools, libraries, historic, and cultural facilities; where residents, workers, and tourists circulate around and enjoy the Heart of Augusta – on both sides of the Kennebec River, along Water Street, and throughout the Capitol complex; where travelers appreciate the historic and natural scenery; where homebuyers and renters of all ages and incomes are drawn by safe and appealing neighborhoods, and where taxpayers enjoy competitive tax rates and superior services.